**Consolidated Financial Statements** 

For the Year Ended June 30, 2020

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#### **Independent Auditor's Report**

To the Boards of Trustees Seattle Repertory Theater Seattle, Washington

We have audited the accompanying consolidated financial statements of Seattle Repertory Theater and Seattle Repertory Theatre Foundation (collectively, the Organization), which comprise the consolidated balance sheet as of June 30, 2020, and the related consolidated statements activities, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



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#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of June 30, 2020, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Effect of Adopting a New Accounting Standard**

As discussed in Note 1, the Organization adopted the Financial Accounting Standards Board's Accounting Standards Update ("ASU") 2014-09, *Revenue from Contracts with Customers (Topic 606)*, and related ASU's, for the year ended June 30, 2020. Our opinion is not modified with respect to this matter.

#### **Report on Summarized Comparative Information**

We have previously audited the Organization's 2019 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated November 14, 2019. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2019 is consistent, in all material respects, with the audited financial statements from which it has been derived.

#### **Report on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The consolidating schedules on pages 21 through 23 are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Certified Public Accountants November 12, 2020

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Consolidated Balance Sheet June 30, 2020 (With Comparative Totals for 2019)

	202	0 2019
Assets		
Current Assets:	4 0 707 05	
Cash	\$ 2,727,253	
Cash reserves (Note 1)	247,063	·
Restricted cash (Note 1 and 8)	882,603	
Accounts receivable, net	53,262	
Pledges receivable, net (Note 2)	952,263	
Prepaid expenses and inventory	287,108	472,454
Total Current Assets	5,149,550	3,099,561
Investments, long-term (Note 3)	10,304,742	2 10,860,588
Pledges receivable, long-term, net (Note 2)	795,169	612,982
Property and equipment, net of		
accumulated depreciation (Note 4)	4,861,17	7 4,707,067
Other long-term assets (Note 1)	606,483	
	,	<del></del>
Total Assets	\$ 21,717,119	\$ 19,850,090
Liabilities and Net Assets		
Current Liabilities:		
Deferred ticket revenue	\$ 1,832,393	1 \$ 2,679,673
Accounts payable and accrued liabilities	1,290,273	
Line of credit (Note 10)	4,410,000	
Current portion of capital lease obligations (Note 11)	116,802	
carrent portion or capital reason cangations (reason 22)		<u> </u>
Total Current Liabilities	7,649,460	5,826,826
Paycheck Protection Program Ioan (Note 12)	1,202,01	5
Capital lease obligations, net of current portion (Note 11)	325,117	7
	,	_
Total Liabilities	9,176,598	5,826,826
Net Assets:		
Without donor restrictions (Note 5)	1,492,785	2,034,686
With donor restrictions (Note 6)	11,047,736	
Total Net Assets	12,540,52	14,023,264
Total Liabilities and Net Assets	\$ 21,717,119	\$ 19,850,090

## Consolidated Statement of Activities For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

	Without	With		
	Donor Restrictions	Donor Restrictions	2020 Total	2019 Total
Revenue	Restrictions	RESTRICTIONS	2020 10tai	2013 10tai
Box Office Income:				
Subscription revenue	\$ 1,859,502	\$ -	\$ 1,859,502	\$ 3,233,407
Donated tickets	822,711		822,711	
Single ticket revenue	1,784,315		1,784,315	2,948,376
Service fees	385,882		385,882	651,776
Total Box Office Income	4,852,410		4,852,410	6,833,559
Other Earned Income: Royalty income	590,188		590,188	1,020,213
Production fees	250,000		250,000	150,240
Endowment appropriation (Note 7)	418,912		418,912	573,108
Other revenue, net of related expenses (Note 1)	43,524		43,524	99,698
Total Other Earned Income	1,302,624		1,302,624	1,843,259
Total Earned Income	6,155,034		6,155,034	8,676,818
Contributions:				
Individual gifts	4,110,223	1,443,842	5,554,065	4,023,374
Corporate	271,345	(2,500)	268,845	187,767
Foundations	527,657	17,500	545,157	637,101
Government	234,550	126,000	360,550	362,435
Advocacy	141,100		141,100	161,951
In-kind gifts	66,245		66,245	138,381
Seattle Repertory Organization	28,943		28,943	35,115
Fundraising events, net of related expenses	(33,052)		(33,052)	922,288
Paycheck Protection Program revenue (Note 12)	550,000	(0.000.000)	550,000	
Contributions released from restriction	2,226,970	(2,226,970)		
Total Contributions	8,123,981	(642,128)	7,481,853	6,468,412
Total Revenue	14,279,015	(642,128)	13,636,887	15,145,230
Expenses:	2 242 452		2 040 462	2 060 076
Artistic	2,849,462		2,849,462	2,969,876
Production	5,102,975		5,102,975	4,296,823
Marketing and communications	3,265,085		3,265,085	3,237,925
Development Administration	1,113,066		1,113,066	1,179,654
Administration	1,747,247		1,747,247	1,628,130
Total Expenses	14,077,835		14,077,835	13,312,408
Change in Net Assets Before Depreciation and Endowment Activity	201,180	(642,128)	(440,948)	1,832,822
Depreciation	736,589		736,589	474,832
Endowment Activity (Note 7):				
Investment return	(6,492)	24,098	17,606	486,185
Contributions to endowment		96,100	96,100	
Endowment appropriation		(418,912)	(418,912)	(573,108)
Total Change in Net Assets	(541,901)	(940,842)	(1,482,743)	1,271,067
Net Assets:	2.024.606	11 000 570	14 022 264	42 752 407
Beginning of year	2,034,686	11,988,578	14,023,264	12,752,197
End of Year	\$ 1,492,785	\$ 11,047,736	\$ 12,540,521	\$ 14,023,264

See accompanying notes.

## Consolidated Statement of Functional Expenses For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

	 Artistic	 Production	arketing and nmunications	D	evelopment	Ad	ministration		2020 Total	 2019 Total
Payroll costs-										
Salaries	\$ 956,123	\$ 2,970,645	\$ 1,354,679	\$	709,438	\$	814,450	\$	6,805,335	\$ 6,070,791
Benefits and taxes	 351,633	 742,329	 362,271		168,058		150,322		1,774,613	 1,580,091
Total payroll costs	1,307,756	3,712,974	1,716,950		877,496		964,772		8,579,948	7,650,882
Other expenses-										
Royalties	478,535								478,535	716,901
Co-production fees	2,500	413,775							416,275	513,195
Production materials		381,796							381,796	248,257
Artist housing	51,211	37,556							88,767	72,506
Travel, housing, meetings	396,427	60,443	32,951		68,067		17,708		575,596	650,221
Advertising			828,669		1,737		13,727		844,133	917,723
Printing, publications	5,169	(200)	77,859		19,397		990		103,215	141,431
Professional fees	604,312	77,228	142,096		111,621		389,416		1,324,673	995,560
Supplies and equipment	3,552	26,777	132,228		1,725		112,446		276,728	182,018
Postage and shipping		5,619	55,882		5,414		16,342		83,257	55,477
Facilities		383,738	118,099		284		66,142		568,263	651,471
Bank service charges,										
taxes, miscellaneous		3,269	160,351		27,325		165,704		356,649	516,766
Total other expenses	1,541,706	 1,390,001	1,548,135		235,570		782,475		5,497,887	5,661,526
Total Expenses Presented on the Consolidated Statement of Activities	2,849,462	5,102,975	3,265,085		1,113,066		1,747,247	;	14,077,835	13,312,408
Plus expenses netted with revenues and depreciation-										
Bar and concessions			116,648						116,648	272,511
Theatre rental		67,730	,						67,730	130,913
Special event direct donor costs		- ,			139,118				139,118	348,904
Depreciation		 489,750	 131,813		, -		115,026		736,589	474,832
Total Functional Expenses	\$ 2,849,462	\$ 5,170,705	\$ 3,381,733	\$	1,252,184	\$	1,747,247	\$	14,401,331	\$ 14,064,736

See accompanying notes.

## Consolidated Statement of Cash Flows For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

		2020		2019
Operating Activities:				
Change in net assets	\$	(1,482,743)	\$	1,283,379
Adjustments to reconcile change in net assets				
to net cash (used in) provided by operating activities-				
Depreciation		736,589		474,832
Net loss (gain) on investments		337,260		(37,921)
Paycheck Protection Program revenue		(550,000)		
Contributions and investment return restricted for capital assets and endowment		(187,305)		(149,676)
Cash provided (used) by changes in operating assets and liabilities:				
Accounts receivable		219,049		30,990
Pledges receivable		159,961		(870,379)
Prepaid expenses and inventory		185,346		(194,836)
Other long-term assets		(36,589)		(35,101)
Deferred ticket sales income		(847,282)		(254,472)
Accounts payable and accrued liabilities		(10)		159,789
Net Cash (Used in) Provided by Operating Activities		(1,465,724)		406,605
Investing Activities:				
Purchase of investments		(3,211,862)		(725,812)
Proceeds from sale of investments		3,261,940		1,499,176
Net change in cash equivalents included in investments		168,508		(421,036)
Purchase of property and equipment		(405,650)		(1,585,200)
Net Cash Used in Investing Activities		(187,064)		(1,232,872)
Financing Activities:				
Collections on contributions and investment return restricted for capital assets and endowment		137,205		575,866
Draws on line of credit, net		2,510,000		(100,000)
Proceeds from Paycheck Protection Program Ioan		1,752,015		
Net Cash Provided by Financing Activities		4,399,220		475,866
Net Change in Cash, Cash Reserves and Restricted Cash		2,746,432		(350,401)
Cash, cash reserves and restricted cash, beginning of year		1,110,485		1,460,886
Cash, Cash Reserves and Restricted Cash, End of Year	\$	3,856,917	\$	1,110,485
Reconciliation to Consolidated Balance Sheet:				
Cash	\$	2,727,253	\$	202,014
Cash reserves	•	247,063	-	197,515
Restricted cash		882,601		710,956
Cash, Cash Reserves and Restricted Cash	\$	3,856,917	\$	1,110,485
Supplementary Disclosure:				
Cash paid for interest	\$	118,623	\$	132,629
Property and equipment in accounts payable	\$	43,130	\$	46,000
Acquision of long-term assets through capital leases	\$	441,919	\$	· =

See accompanying notes.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 1 - Summary of Significant Accounting Policies

**General** - Seattle Repertory Theater's (the Theater) mission is to collaborate with extraordinary artists to create productions and programs that reflect and elevate the diverse cultures, perspectives, and life experiences of our region. Our vision for the Theater is to put theater at the heart of public life, positioning the work on our stages as a vital source for collective imagination, unbounded creativity, and meaningful conversation and social debate. The Theater was founded in 1963 by local citizens as a civic investment in a thriving community and has been awarded the Tony Award for Outstanding Regional Theater in recognition for its consistently high production and artistic standards. Over the last 57 years, the Theater has become both a home for local artists and a national incubator and destination for great art. Under the leadership of Artistic Director Braden Abraham and Managing Director Jeffrey Herrmann, the Theater serves approximately 120,000 audience members and program participants each year through our mainstage subscription season, new play readings and workshops, youth arts education programs, and community engagement initiatives.

The Seattle Repertory Theatre Foundation (the Foundation) was founded in 1998 to conduct and support activities exclusively for the benefit of the Theater. The Foundation receives and holds endowment funds for, and makes distributions to, the Theater. The endowed funds are also used to collateralize the line of credit and other banking functions of the Theater's operations.

**Principles of Consolidation** - The accounts of the Theater and the Foundation (collectively, the Organization), have been consolidated in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) which require that financially interrelated organizations be consolidated. All intercompany transactions and balances have been eliminated.

Impacts of the COVID-19 Pandemic - In early 2020, a novel strain of coronavirus (COVID-19) was identified and became prevalent throughout the world. The COVID-19 pandemic has caused business disruption through mandated and voluntary closings of businesses and restrictions on public gatherings. As a result of the spread of COVID-19 and at the government's direction, the Organization stopped production of all plays and events effective March 2020 for the final shows of the 2019-2020 season and also all shows for the 2020-2021 season. As a result of the pandemic, the Organization has experienced negative impacts to its operating revenues.

To mitigate the effects of the pandemic, the Organization applied for and received a Paycheck Protection Program loan in the amount of \$1.7 million (Note 12). The Organization has also communicated with subscribers and single ticket holders for the canceled shows in the 2019-2020 and 2020-2021 seasons and offered the option to donate the value of their tickets, convert them to credits for future performances, or contact the Organization about other arrangements. Additionally, the Organization has worked to reduce expenses significantly and modeled net revenue and cash flows through June 2021 based on updated budgeting. If external circumstances change beyond what is evident as of the date of issuance of these financial statements, the Organization is prepared to reduce expenses further by furloughing staff and making adjustments to other expenses for projects moving forward.

It is not known when authorities will allow in-person performances therefore the full financial impact and duration of the impacts of the COVID-19 pandemic cannot be reasonably estimated as of the date of issuance of these financial statements.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 1 - Continued

**Basis of Presentation** - The financial statements of the Organization have been prepared on the accrual basis of accounting. The Organization reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restriction and net assets with donor restriction.

<u>Net Assets Without Donor Restriction</u> - Net assets that are not subject to or are no longer subject to donor-imposed stipulations.

<u>Net Assets With Donor Restriction</u> - Net assets whose use is limited by donor-imposed time and/or purpose restrictions.

Revenues are reported as increases in net assets without donor restriction unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in net assets without donor restriction. Gains and losses on investments and other assets or liabilities are reported as increases or decreases in net assets without donor restrictions unless their use is restricted by explicit donor stipulation or by law. Expirations of donor restrictions on the net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications between the applicable classes of net assets. The Organization has adopted a policy to classify donor restricted contributions as without donor restrictions to the extent that donor restrictions were met in the year the contribution was received.

**Use of Estimates** - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**Income Tax Status** - The Theater and the Foundation have been notified by the Internal Revenue Service that they are both exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Foundation is further classified as an organization that is not a private foundation under Section 509(a)(3) of the Code. Accordingly, no provision for income taxes has been recorded.

**Cash** - For purposes of the consolidated cash flow statement, cash includes cash on hand and in banks except for cash equivalents associated with the investment accounts.

**Cash Reserves -** Cash reserves represent working cash reserves for operations.

**Restricted Cash** - Restricted cash represents the required maintenance reserve fund for the Seattle Center lease (Note 8) and cash associated with gift annuities. Due to the impacts of COVID-19 the Organization requested that the City of Seattle allow the Organization to use some of the maintenance reserve fund for operating expenses during the pandemic. This request was approved by the Seattle Center and is awaiting final approval by the City Council as of the report date.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 1 - Continued

#### Revenue Recognition -

<u>Subscriptions, Single Tickets and Service Fees</u> - The Organization presents theater performances and earns revenue from ticket sales. Tickets are sold in subscription packages and as single tickets and are generally purchased by customers in advance of the performances. Service fees are processed as a portion of ticket sales. Tickets sold are non-refundable. The Organization's performance obligation for each ticket is to provide a seat at the applicable performance. Revenue from subscription packages and single tickets are recognized at the time the performance occurs.

<u>Production Fees</u> - The Organization partners with commercial producers and other theaters to produce performances. The Organization receives fees from these partners to offset the costs of such productions. The fees are agreed to in advance with co-producers including which costs are to be shared, and the timing of payments. Revenue from production fees is recorded when received.

<u>Contribution Revenue</u> - The Organization recognizes contributions when cash, securities, or other assets; an unconditional promise to give; or a notification of a beneficial interest is received. Conditional promises to give are not recognized as revenues until the conditions on which they depend have been met. There were no conditional contributions as of June 30, 2020 or 2019. Contribution amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as net assets with donor restrictions.

The Organization uses the allowance method to determine uncollectible unconditional pledges receivable. The allowance is based on prior years' experience and management's analysis of specific promises made. There was a \$60,000 and \$20,000 allowance for uncollectible pledges as of June 30, 2020 and 2019 respectively. Contributions to be received after one year are discounted at an appropriate discount rate commensurate with the risk involved. Amortization of the discount is reported as contribution revenue.

**In-Kind Gifts** - The Organization recognizes contribution revenue for certain donated services and materials received at the fair value of those services and materials. During the years ending June 30, 2020 and 2019, contributed services and materials totaled \$66,245 and \$138,381, and were used primarily in program activities.

**Functional Allocation of Expenses** - Expenses consist of costs related to providing artistic, production, marketing, development and administrative functions. These costs have been summarized on a functional basis in the consolidated statement of functional expenses. Costs are directly charged to the functions they benefit. Costs incurred in connection with specific performances are deferred until the show is performed. Facility related expenses are allocated to each function based on square footage utilized by the function.

**Deferred Expenses** - Production costs incurred associated with future shows are deferred and recognized and expense as each show is performed.

**Advertising Costs** - The Organization expenses advertising costs as they are incurred. Total advertising expense for the years ended June 30, 2020 and 2019 was \$844,133 and \$917,723 respectively.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 1 - Continued

**Receivables** - Accounts and pledges receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a charge to bad debt expense and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts or pledges receivable.

**Investments** - Investments in debt securities and equity securities with readily determinable market values are recorded at fair value. Unrealized and realized gains and losses on these investments are reported in the consolidated statement of revenues and expenses without donor restrictions and the consolidated statement of changes in net assets. Securities are generally held in custodial investment accounts administered by certain financial institutions. See Note 3 for further details.

**Endowment Activity** - The Organization presents the activity associated with its endowment funds as a separate subsection within the consolidated statement of activities. The investment return and contributions to endowments are included in this subsection. The annual appropriation from the endowment to support the Theater's operations is presented as a transfer out of the endowment activity and a transfer in to the other earned income subsection of the consolidated statement of activities. Further information regarding the endowment funds is included in Note 7.

**Property and Equipment** - Equipment and leasehold improvements are stated at cost if purchased or fair market value if contributed. Depreciation and amortization are provided using the straight-line method over the estimated useful lives as follows:

Computer equipment3 yearsOther equipment5 - 10 yearsBuilding and improvements30 yearsLeasehold improvementsShorter of asset life or life of lease

Other Long-Lived Assets - Other operating long-lived assets reported on the consolidated balance sheet at June 30, 2020 and 2019 include \$549,554 and \$512,965, respectively, of the set and scenic structure, and related storage costs, for a play constructed by the Organization that has a useful life longer than one year.

**Gift Annuities** - The Organization administers gift annuities for which it is obligated to make periodic distributions to designated beneficiaries. The contributed assets are recorded at their fair value as general assets of the Organization. The present value of the payments due to the beneficiaries are recorded as liabilities and totaled \$15,894 and \$16,450 at June 30, 2020 and 2019, respectively. Net present values are calculated using the applicable federal discount rate at the date of the gift. The annuity liability is revalued annually based upon actuarially computed present values. Resulting actuarial gain or loss is recorded as donor restricted revenue.

Concentration of Credit Risk - Financial instruments that potentially subject the Organization to concentration of credit risk consist primarily of receivables, cash, and investments. The concentration of credit risk with respect to receivables is limited due to a large base of donors consisting of public and private companies representing a variety of industries, government agencies, and individuals in the Pacific Northwest. The Organization does not require collateral or other security to support receivables. The Organization holds substantially all of its cash with one financial institution, and substantially all of its investments with another financial institution. These balances may at times exceed FDIC and SIPC insurance limits.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 1 - Continued

The Organization invests only with financial institutions with strong credit ratings and has established guidelines relative to diversification and maturities that maintain safety and liquidity. The Organization monitors the performance of the financial institutions used to hold cash and investment balances to minimize the risk of balances held over FDIC and SIPC insurance limits.

Pledges receivable from one individual comprised 26% and 33% of total pledges receivable at June 30, 2020 and 2019, respectively.

**Reclassifications** - Certain reclassifications have been made to the 2019 amounts to conform to the 2020 presentation. The reclassifications have no effect on the previously reported total assets, liabilities, net assets, or change in net assets for 2019, other than those described below.

**Adoption of New Accounting Pronouncements** - During the year ended June 30, 2020, the Company adopted the Financial Accounting Standards Board's Accounting Standards Update (ASU) No. 2016-18 - *Statement of Cash Flows: Restricted Cash.* This ASU requires that restricted cash be reflected in the total change in cash, cash equivalents, and restricted cash on the consolidated statement of cash flows. The Organization implemented this ASU retrospectively for all periods presented in the consolidated financial statements.

During the year ended June 30, 2020, the Organization adopted the Financial Accounting Standards Board's Accounting Standards Update (ASU) No. 2014-09 - *Revenue from Contracts with Customers (Topic 606)* and other related ASUs. These ASUs replaced the existing revenue recognition guidance in U.S. GAAP and require entities to recognize revenues when control of the promised goods or service is transferred to customers at an amount that reflects the consideration to which the entity expects to be entitled to in exchange for those goods or services. The primary effect of adoption of these ASUs for the Organization is that advertising costs for future periods are now expensed as incurred. Previously the Organization deferred advertising costs related to future productions and recognized them as expense in the period those productions occurred. The Organization elected to adopt the changes from these ASUs using the full retrospective method, which required the Organization to restate the financial statements for June 30, 2019.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

## Note 1 - Continued

The consolidated financial statements have been restated as follows as of and for the year ended June 30, 2019:

	As Previously Reported Restatements		Restatements		· ·			As Restated
Impacted Lines - Consolidated Balance Sheet								
Assets: Prepaid expenses and deposits	\$	685,060	\$	(212,606)	\$	472,454		
<b>Net Assets:</b> Net assets without donor restrictions	\$	2,247,292	\$	(212,606)	\$	2,034,686		
Impacted Lines - Consolidated Statements of Activities and Changes in Net Assets								
Expenses:  Marketing and communication  Production	\$ \$	3,217,439 4,304,997	\$ \$	20,486 (8,174)	\$ \$	3,237,925 4,296,823		
Net Assets: Net assets beginning of year Change in net assets	\$ \$	12,952,491 1,283,379	\$	(200,294) (12,312)	\$	12,752,197 1,271,067		

**Subsequent Events** - The Organization has evaluated subsequent events through November 12, 2020, the date on which the financial statements were available to be issued.

## Note 2 - Pledges Receivable

Pledges receivable at June 30 were as follows:

	 2020	 2019
Due in less than one year Due in one to five years	\$ 992,263 829,721	\$ 1,270,499 627,535
Present value discount (0.19% - 2020; 1.76% - 2019) Allowance for doubtful accounts	 1,821,984 (14,552) (60,000)	1,898,034 (14,553) (26,188)
	\$ 1,747,432	\$ 1,857,293

Foundation pledges included in the above table are considered long term on the consolidated balance sheet.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 3 - Investments

Investments consisted of the following at June 30:

	2020	2019
Cash equivalents	\$ 56,984	\$ 220,537
Mutual funds-		
Equties	4,308,732	4,501,036
Fixed income	2,007,346	1,553,269
Alternatives	229,045	 1,357,275
Total mutual funds	6,545,123	7,411,580
Exchange traded funds-		
Equties	3,149,028	2,604,962
Fixed income	320,832	325,905
Alternatives	232,775	297,604
	 _	
Total exchange traded funds	 3,702,635	 3,228,471
	\$ 10,304,742	\$ 10,860,588

**Fair Value Measurements** - U.S. GAAP provides a framework for measuring fair value. To increase consistency and comparability in fair value measurements, the framework requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability (exit price) in the primary or most advantageous market for the asset or liability in an orderly transaction between market participants.

The framework uses a three-level valuation hierarchy based on observable and non-observable inputs. Observable inputs consist of data obtained from independent sources. Non-observable inputs reflect industry assumptions. These two types of inputs are used to create the fair value hierarchy, giving preference to observable inputs.

Assets classified as Level 1 have fair values based on unadjusted quoted market prices for identical instruments in active markets. Assets and liabilities classified as Level 2 have fair values based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in inactive markets, and model-derived valuations whose inputs are observable. Assets and liabilities classified as Level 3 have fair values based on value drivers that are unobservable.

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2020 and 2019.

<u>Cash Equivalents</u> - Consist primarily of money market funds and are valued at the closing price reported on the active markets in which the securities are traded at fiscal year end.

<u>Mutual Funds and Exchange Traded Funds</u> - Valued at quoted market prices in active markets, which represent the net asset value (NAV) of shares held by the Organization at fiscal year end.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 3 - Continued

All investments of the Organization are valued using Level 1 inputs. The valuation methodologies used by the Organization may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization's management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Investment income was as follows for the years ended June 30:

		2020	2019
Interest and dividends, net of investment fees of \$49,732 (2019 - \$49,806) Realized (loss) gain Unrealized loss	\$	354,866 (150,251) (187,009)	\$ 448,264 338,846 (300,925)
	\$	17,606	\$ 486,185
Note 4 - Property and Equipment			
Property and equipment at June 30 was as follows:			
		2020	2019
Building and leasehold improvements Equipment and furniture	\$	9,606,664 6,753,817	\$ 9,592,284 5,919,569
Accumulated depreciation	_	16,360,481 (11,499,304)	15,511,853 (10,804,786)
	\$	4,861,177	\$ 4,707,067

#### Note 5 - Board-Designated Net Assets

As of June 30, 2020 and 2019, board-designated net assets for operating and working capital reserves totaled \$110,272 and \$76,792 respectively.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

## **Note 6 - Net Assets With Donor Restrictions**

Net assets with donor restrictions are restricted for the following purposes or periods at June 30:

	2020	2019
Subject to the Passage of Time or Expenditure for Specified Purpose:		
Campaign	\$ 417,068	\$ 798,841
General support for future periods	197,466	453,923
Support for investment in capital assets	3,012	3,012
Total Subject to the Passage of Time or Expenditure for Specified Purpose	617,546	1,255,776
Endowment Funds:		
Original gifts and required retained earnings (corpus)-		
Theatre operations funds:		
General	4,900,959	4,810,947
Bill and Melinda Gates Foundation	2,500,000	2,500,000
Bagley and Virginia Wright and The Wright Family Fund	1,000,000	1,000,000
Fox Family Endowment in Memory of Rita D. Fox	250,000	250,000
Mary F. Stowe Fund	110,495	109,109
Jim and Camille Uhlir Fund	50,250	50,250
Education-		
Peter Donnelly Fund	240,953	240,953
William Randolph Hearst Endowment for Education	200,000	200,000
The Allen Foundation for the Arts	500,000	500,000
Artistic development-		
General	25,000	25,000
Daniel Sullivan Artistic Development Fund	1,240,746	1,240,746
Kreielsheimer Signature Works Fund	1,621,090	1,600,131
The Stuart Smailes Signature Works Fund	109,850	109,850
Henry and Nancy Ketcham Foundation	50,000	50,000
George and Carlyn Steiner Guest Artist Fund	127,071	119,208
Actors Fund	50,000	50,000
New Works-		
General	25,000	25,000
Mary Davis Clapp Fund for New Works	2,504,944	2,504,944
Laura Lundgren Fund for New Work	101,591	101,591
Herman and Faye Sarkowsky Commissioning Fund	100,000	100,000
Jerry Manning Fund for New Work	50,000	50,000
Playwright Commission Fund	30,000	30,000
	15,787,949	15,667,729
George and Carlyn Steiner Guest Artist Fund accumulated earnings	12,503	14,473
Accumulated deficit	(5,370,262)	(4,949,400)
Total Endowment Funds	10,430,190	10,732,802
Total Net Assets With Donor Restrictions	\$ 11,047,736	\$ 11,988,578

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 7 - Endowment Funds

The Organization's endowment consists of 22 individual funds established within a framework of four restricted purposes: theater operations, education, artistic development and new works. The donor contributions are maintained in perpetuity, the income of which is expendable for the donors' intended purpose in proportion to each fund's percentage of the total endowment fund corpus. Annual distributions are in accordance with the Organization's distribution policy.

The Organization is subject to the Washington State Prudent Management of Institutional Funds Act (PMIFA). The Board of Trustees of the Organization has interpreted PMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Organization considers the value of a fund to be deficient if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Organization has interpreted PMIFA to permit spending from deficient funds in accordance with the prudent measures required under the law. Additionally, in accordance with PMIFA, the Organization considers the following factors, included in its distribution policy, in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the endowment fund;
- 2. The purposes of the organization and the endowment fund;
- 3. General economic conditions;
- 4. The possible effect of inflation and deflation;
- 5. The expected total return from income and the appreciation of investments;
- 6. Other resources of the organization; and
- 7. The investment policies of the Organization.

Utilizing the framework of total investment return, the investment objective and guidelines of the endowment portfolio emphasizes long-term growth of capital while providing annual distributions from the endowment fund to support Theater operations over the long term, while limiting volatility. It is acknowledged that volatility is inherent in any long-term growth strategy. Short-term volatility will be tolerated to the extent it is consistent with the volatility of a comparable market index.

The Organization has a 4% distribution policy, based on a three-year rolling average of market value of endowment investments at December 31 each year. This distribution is approved by the Foundation Board of Directors for use in the next fiscal year of the Theater's operations. From time to time, the Foundation may make additional distributions to the Theater. During the year ended June 30, 2014, the Foundation made a \$500,000 loan to the Theater as part of its annual distribution to support operations. The Theater is current on interest payments to the Foundation. During the years ended June 30, 2020 and 2019, the Theater Board authorized the application of \$51,945 and \$49,172, respectively in shared expense receivables from the Foundation against the outstanding loan in lieu of a cash payment, leaving \$28,873 outstanding at June 30, 2020. Future shared expense receivables will continue to be applied against the loan balance until it is fully repaid.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 7 - Continued

In addition to a review of monthly investment performance reports, the Organization meets with the endowment's investment manager quarterly to ensure that the investment guidelines and objectives are being followed.

Changes to endowment net assets for the years ended June 30, 2020 and 2019, are as follows:

	Endowment Corpus	Accumulated Unspent Earnings	Accumulated Deficit	Total
Endowment net assets, June 30, 2018	\$ 15,625,153	\$ 13,858	\$ (4,806,203)	\$ 10,832,808
Endowment investment return Endowment related expenses Foundation transfer of support Operating transfer for interfund borrowing	42,576	615	429,911 (28,270) (550,000) 5,162	473,102 (28,270) (550,000) 5,162
Endowment Net Assets, June 30, 2019	15,667,729	14,473	(4,949,400)	10,732,802
Endowment investment return Endowment contributions Endowment related expenses Foundation transfer of support Operating transfer for interfund borrowing	24,120 96,100	(1,970)	1,948 (3,898) (421,528) 2,616	24,098 96,100 (3,898) (421,528) 2,616
Endowment Net Assets, June 30, 2020	\$ 15,787,949	\$ 12,503	\$ (5,370,262)	\$ 10,430,190

From time to time, the fair value of assets associated with donor restricted endowment funds may fall below the level that donors require the Organization to retain as a fund of perpetual duration. Deficiencies of this nature exist in all but one of the individual endowment funds and total to the accumulated deficit shown above. These deficiencies resulted from appropriations for programs that were deemed prudent by the Foundation's Board of Directors that exceeded net investment returns.

#### **Note 8 - Operating Leases**

The Organization has a lease agreement with the City of Seattle for the Bagley Wright Theater. The rental cost for the theater was \$8,546 per month, adjusted for the change in All-Urban Consumer Price Index (CPI) on January 1st of each year through September 30, 2014. On September 30, 2014, rent was reduced to \$1.00 per month until the expiration of the lease in June 2026, contingent on the Organization expending \$1,000,000 in 2010 dollars (plus an adjustment for the change in CPI) on capital renovations and improvement to the Bagley Wright Theater premises by September 30, 2018 along with other required milestones related to those capital projects. On September 27, 2019, the Organization received a letter from the City of Seattle confirming that the required capital renovation expenditures were met by the September 30, 2018 deadline.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 8 - Continued

The lease also requires annual payments averaging approximately \$150,000 through the remainder of the lease term to a "maintenance reserve fund" to support the theatrical and building systems in the Bagley Wright Theater. The balance in the fund held by the Organization was \$860,326 and \$696,573 as of June 30, 2020 and 2019, respectively, and is included in restricted cash on the consolidated balance sheet.

The Organization has a lease agreement with the City of Seattle for the land on which the Leo K. Theater was constructed. The lease requires an annual payment of \$5,515 and expires in the year 2026. Upon expiration of the lease, ownership of the Leo K. Theater will transfer to the City of Seattle.

The Organization leases storage space and apartments under operating leases on a month-to-month basis, and leases rehearsal space as needed on a week-to-week basis.

Total rental expense under the leases was \$154,040 and \$164,280 for the years ending June 30, 2020 and 2019, respectively.

#### Note 9 - Employee Retirement Plan

The Organization has a Tax Deferred Annuity Plan (the Plan) allowing all eligible employees to defer a portion of their earnings on a pre-tax basis. There were no employer contributions made to the Plan during the years ended June 30, 2020 and 2019, respectively. The Plan qualifies as a tax deferred plan under section 401(k) of the Internal Revenue Code. The Organization made retirement related payments on behalf of its employees participating in collective bargaining units totaling \$129,709 and \$109,616 during the years ended June 30, 2020 and 2019, respectively.

#### Note 10 - Line of Credit

The Organization has a line of credit with a bank with an available borrowing limit of \$4.5 million that expires on February 28, 2021. The line carries interest at the one-month LIBOR rate plus 1.6% (a total borrowing rate of 1.771% and 4.002% at June 30, 2019 and 2019, respectively). The outstanding balance at June 30, 2020 and 2019 was \$4.5 million and \$1.9 million, respectively. The line is secured by the investments held by the Foundation (at another bank).

## Note 11 - Capital Lease

The Organization leases theater equipment under noncancelable capital leases expiring in various years through 2025. The assets and liabilities under capital leases are initially recorded at the lower of the present value of the minimum lease payments or the fair value of the asset. The assets are amortized over their estimated useful lives. Amortization of assets under capital leases is included in depreciation expense. The total recorded cost of assets under capital leases is \$531,657 for the year ended June 30, 2020, and related accumulated depreciation is \$8,350 at June 30, 2020.

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 11- Continued

Scheduled lease payments are as follows:

For the Year Ending June 30,

2021	\$ 116,802
2022	116,802
2023	116,802
2024	116,802
2025	29,662
Total scheduled lease payments	496,870
Portion representing interest	 (54,951)
	 _
Total capital lease obligation	441,919
Less current portion of capital lease obligation	 (116,802)
Noncurrent Portion of Capital Lease Obligation	\$ 325,117

## Note 12 - Paycheck Protection Program Loan

In response to the COVID-19 pandemic, the U.S. Congress passed the Coronavirus Aid, Relief, and Economic Securities Act (CARES Act). Included in the CARES Act was the Paycheck Protection Program (PPP) to provide loans to qualifying small businesses and not-for-profit organizations to cover certain eligible expenses. On April 23, 2020, the Organization obtained a loan under the PPP with a principal balance of \$1,752,015 and an annual interest rate of 1%. Principal and interest are payable in monthly installments beginning ten months after the last day of the covered period, on August 19, 2021, through the maturity date of the loan on April 23, 2022.

All or a portion of the PPP loan may be forgiven if certain terms and conditions of the program are met. The terms and conditions include, but are not limited to, spending the PPP loan funds on qualifying expenses. The Organization follows the accounting guidance for government grants in U.S. GAAP for accounting for the recognition of revenue from forgiveness of the PPP loan. In applying that guidance, the Organization recognizes revenue when the barriers to entitlement to loan forgiveness are met. Management of the Organization has determined that the barriers to entitlement consist of the incurrence of qualifying expenses. Management has determined that \$550,000 of qualifying expenses were incurred during the year ended June 30, 2020 and so revenue in the amount of \$550,000 has been recognized in the June 30, 2020 consolidated statement of activities. A corresponding reduction to the loan liability has been recorded for the amount of revenue recognized.

A rollforward of the PPP loan liability balance is presented below:

Liability Balance at June 30, 2020	\$ 1,202,015
Revenue recognized for loan forgiveness	 (550,000)
Principal borrowed on PPP loan	1,752,015
Liability balance at June 30, 2019	\$ -

Notes to Consolidated Financial Statements For the Year Ended June 30, 2020 (With Comparative Totals for 2019)

#### Note 12 - Continued

To complete the loan forgiveness process management must submit a loan forgiveness application to the lender and then the lender and the Small Business Administration (SBA) must review and approve the application. A risk exists that the lender or the SBA may reject some or all of the requested forgiveness amount during the review process, in which case the Organization will be required to repay the amount that is not forgiven.

#### Note 13 - Liquidity and Availability of Financial Assets

The Organization's working capital and cash flows have seasonal variations during the year attributable to the annual cash receipts for prepaid subscription revenue in the fourth quarter of the fiscal year in advance of the next year and a concentration of contributions received near calendar year end and fiscal year end. Monthly cash outflows vary each year based on the specific requirements of the productions programmed that season. To manage liquidity the Organization maintains a line of credit of \$4.5 million with a bank that is drawn upon as needed during the year to manage cash flow. See Note 10 for further description of this line.

The following reflects the Organization's financial assets as of the balance sheet date, reduced by amounts not available for general use within one year of the balance sheet date because of contractual or donor-imposed restrictions or internal designations. Amounts available include the Foundation Board-approved appropriation from the endowment fund for the following year as well as donor-restricted amounts that are available for expenditure in the following year. Amounts not available include amounts set aside for operating and other reserves that could be drawn upon if the Theater or Foundation Board approves that action.

	2020	2019
Cash Accounts receivable, net, collected in less than one year Pledges receivable, net, collected in less than one year Investments	\$ 3,856,917 53,262 952,263 10,304,742	\$ 1,110,485 272,311 1,244,311 10,860,588
Total financial assets, excluding noncurrent receivables	15,167,184	13,487,695
Contractual or donor-imposed restrictions- Cash restricted by lessor and others to specific uses Endowment fund investments Add back amounts appropriated for following year	(882,601) (10,304,742) 429,667	(710,956) (10,860,588) 421,528
Board designations- Operating reserves and other	(110,272)	(76,792)
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	\$ 4,299,236	\$ 2,260,887



# Consolidating Schedule - Balance Sheet June 30, 2020

	Theatre	Foundation	Total
Assets			
Current Assets:			
Cash	\$ 2,727,253	\$ -	\$ 2,727,253
Cash reserves	247,063		247,063
Restricted cash	882,601		882,601
Accounts receivable, net	53,262		53,262
Pledges receivable, net	952,263		952,263
Interfund (payable) receivable	(18,421)	18,421	
Prepaid expenses and inventory	287,108		287,108
Total Current Assets	5,131,129	18,421	5,149,550
Investments, long-term		10,304,742	10,304,742
Pledges receivable, long-term, net	745,069	50,100	795,169
Property and equipment, net	4,861,177	,	4,861,177
Other long-term assets	549,554	56,927	606,481
Total Assets	\$ 11,286,929	\$ 10,430,190	\$ 21,717,119
Liabilities and Net Assets			
Current Liabilities:			
Deferred ticket revenue	\$ 1,832,391	\$ -	\$ 1,832,391
Accounts payable and accrued liabilities	1,290,273		1,290,273
Line of credit	4,410,000		4,410,000
Current portion of capital lease obligations	116,802		116,802
Total Current Liabilities	7,649,466		7,649,466
Paycheck Protection Program loan	1,202,015		1,202,015
Capital lease obligations, net of current portion	325,117		325,117
Total Liabilities	9,176,598		9,176,598
Net Assets:			
Without donor restrictions	1,492,785		1,492,785
With donor restrictions	617,546	10,430,190	11,047,736
Total Net Assets	2,110,331	10,430,190	12,540,521
Total Liabilities and Net Assets	\$ 11,286,929	\$ 10,430,190	\$ 21,717,119

# Consolidating Schedule - Statement of Changes in Net Assets For the Year Ended June 30, 2020

	Theatre	Foundation	Total
Revenue			
Box Office Income:			
Subscription revenue	\$ 1,859,502	\$ -	\$ 1,859,502
Donated tickets	822,711		822,711
Single ticket revenue	1,784,315		1,784,315
Service fees	385,882_		385,882
Total Box Office Income	4,852,410		4,852,410
Other Earned Income:			
Royalty Income	590,188		590,188
Production Fees	250,000		250,000
Endowment appropriation Other revenue, net of related expenses	418,912 43,524		418,912 43,524
Total Other Earned Income	1,302,624		1,302,624
Total Earned Income	6,155,034		6,155,034
Contributions:			
Individual gifts	5,554,065		5,554,065
Corporate	268,845		268,845
Foundations	545,157		545,157
Government	360,550		360,550
Advocacy	141,100		141,100
In-kind gifts	66,245		66,245
Seattle Repertory Organization	28,943		28,943
Fund raising events - net of expenses of \$92,728	(33,052)		(33,052)
Paycheck Protection Program revenue	550,000		550,000
Total Contributions	7,481,853		7,481,853
Total Revenue	13,636,887		13,636,887
Expenses:			
Artistic	2,849,462		2,849,462
Production	5,102,975		5,102,975
Marketing and communications	3,265,085		3,265,085
Development	1,113,066		1,113,066
Administration	1,743,349	3,898	1,747,247
Total Expenses	14,073,937	3,898	14,077,835
Change in Net Assets Before			
Depreciation and Endowment Activity	(437,050)	(3,898)	(440,948)
Depreciation	736,589		736,589
Endowment Activity:			
Investment return	(6,492)	24,098	17,606
Contributions to endowment		96,100	96,100
Endowment appropriation		(418,912)	(418,912)
Change in Net Assets	(1,180,131)	(302,612)	(1,482,743)
Net Assets: Beginning of year	3,290,462	10,732,802	14,023,264
	<u></u>		
End of Year	\$ 2,110,331	\$ 10,430,190	\$ 12,540,521
See independent auditor's report.	2		

# Consolidating Schedule - Statement of Cash Flows For the Year Ended June 30, 2020

		Theatre		Foundation		Total
Operating Activities:						
Change in net assets	\$	(1,180,131)	\$	(302,612)	\$	(1,482,743)
Adjustments to reconcile change in net assets						
to net cash used in operating activities-						
Depreciation		736,589				736,589
Net losses on investments				337,260		337,260
Paycheck Protection Program revenue		(550,000)				(550,000)
Contributions and investment return restricted for						
capital assests and endowment		(91,205)		(96,100)		(187,305)
Cash provided (used) by changes in						
operating assets and liabilities:						
Accounts receivable		219,049				219,049
Pledges receivable		159,961				159,961
Prepaid expenses and inventory		185,346				185,346
Other long-term assets		(36,589)				(36,589)
Interfund receivable/payable		203,134		(203,134)		
Deferred ticket sales income		(847,282)				(847,282)
Accounts payable and accrued liabilities		(10)	-		-	(10)
Net Cash Used in Operating Activities		(1,201,138)		(264,586)		(1,465,724)
Investing Activities:						
Purchase of investments				(3,211,862)		(3,211,862)
Proceeds from sale of investments				3,261,940		3,261,940
Net change in cash equivalents included in investments				168,508		168,508
Purchase of property and equipment		(405,650)				(405,650)
Net Cash (Used in) Provided by Investing Activities		(405,650)		218,586		(187,064)
Financing Activities:						
Collections on contributions and investment return						
restricted for capital assets and endowment		91,205		46,000		137,205
Payments on line of credit, net		2,510,000				2,510,000
Proceeds from Paycheck Protection Program loan		1,752,015				1,752,015
Net Cash Provided by Financing Activities		4,353,220		46,000		4,399,220
Net Change in Cash		2,746,432				2,746,432
Cash, cash reserves and restricted cash, beginning of year		1,110,485				1,110,485
						3,856,917
Cash, Cash Reserves and Restricted Cash, End of Year	\$	3,856,917	\$		\$	<u> </u>
Cash, Cash Reserves and Restricted Cash, End of Year Reconciliation to Consolidated Statement of Financial Position:	\$	3,856,917	<u>\$</u>		<u> </u>	· ·
	<b>\$</b> \$	<b>3,856,917</b> 2,727,253	<b>\$</b> \$		<b>\$</b> \$	2,727,253
Reconciliation to Consolidated Statement of Financial Position:				<u>-</u>		
Reconciliation to Consolidated Statement of Financial Position: Cash		2,727,253				2,727,253 247,063
Reconciliation to Consolidated Statement of Financial Position: Cash Cash reserves		2,727,253 247,063				2,727,253 247,063 882,601
Reconciliation to Consolidated Statement of Financial Position: Cash Cash reserves Restricted cash		2,727,253 247,063 882,601	\$		\$	2,727,253 247,063
Reconciliation to Consolidated Statement of Financial Position: Cash Cash reserves Restricted cash Cash, Cash Reserves and Restricted Cash	\$ <b>\$</b>	2,727,253 247,063 882,601	\$ <b>\$</b>		\$ <b>\$</b>	2,727,253 247,063 882,601
Reconciliation to Consolidated Statement of Financial Position: Cash Cash reserves Restricted cash Cash, Cash Reserves and Restricted Cash Supplementary Disclosure: Cash paid for interest	\$ <b>\$</b> \$	2,727,253 247,063 882,601 <b>3,856,917</b>	\$ <b>\$</b>		\$ <b>\$</b>	2,727,253 247,063 882,601 <b>3,856,917</b> 118,623
Reconciliation to Consolidated Statement of Financial Position: Cash Cash reserves Restricted cash Cash, Cash Reserves and Restricted Cash Supplementary Disclosure:	\$ <b>\$</b>	2,727,253 247,063 882,601 <b>3,856,917</b>	\$ <b>\$</b>		\$ <b>\$</b>	2,727,253 247,063 882,601 <b>3,856,917</b>