External Threats to Integrity

Groupthink

Pressure for Results

Ambiguity of Mission

High Stakes

Secrecy

Fear

Internal Threats to Integrity

Vanity

Incompetence

Blind Ambition

Integrity Zone

what you want --- what you do --- what you get

To be in good conscience Act with integrity

- 1) Is it whole & complete?
- 2) Is it right?
- 3) Is it good?

Beneficial outcome

Essential Qualities

Ability / Competence • Moral Courage • Selflessness • Right Motivation Balanced Loyalties • Intelligence • Humility • Good Judgment Wisdom / Understanding Context

Misplaced Loyalty

Arrogance

Ignorance

Youth and Inexperience—naiveté

3 D's: Dissembling / Distortion / Disinformation

Adversarial Climate (We / They)

Pressure to Conform

