

Department

Port Everglades

OTHER FUNDS

	FY14 Actual	FY15 Budget	FY16 Budget	Percent Change 2015-16	Positions	
					FY15 Budget	FY16 Budget
Port Everglades Operating Fund	\$77,304,511	\$97,615,910	\$102,758,770	5%	221	226
Subtotal	\$77,304,511	\$97,615,910	\$102,758,770	5%	221	226
Grand Total	\$77,304,511	\$97,615,910	\$102,758,770	5%	221	226

Division

Port Everglades Operating Fund

SECTION SUMMARY

	FY14 Actual	FY15 Budget	FY16 Budget
Administration	\$44,927,815	\$49,373,760	\$51,614,920
Business Administration	\$4,804,290	\$4,927,550	\$5,132,960
Finance	\$2,917,863	\$2,625,340	\$2,475,520
Non-Departmental	\$0	\$14,217,340	\$14,942,800
Operations	\$24,654,543	\$26,471,920	\$28,592,570
Total	\$77,304,511	\$97,615,910	\$102,758,770

REVENUES

	FY14 Actual	FY15 Budget	FY16 Budget
Petroleum	\$29,363,512	\$29,647,500	\$32,268,300
Container	\$33,019,453	\$34,175,750	\$34,901,510
Cruise	\$59,422,144	\$57,791,100	\$57,651,900
Bulk Cargo	\$2,814,888	\$2,135,000	\$3,340,500
Break Bulk	\$2,766,579	\$1,732,300	\$3,369,200
Navy	\$2,691	\$0	\$0
Lay-In	\$1,043,134	\$1,039,700	\$1,163,600
Real Estate	\$14,577,197	\$14,627,800	\$16,463,320
Foreign Trade Zone	\$803,443	\$774,400	\$820,700
Public Safety Services	\$219,398	\$168,000	\$168,000
Parking Garages	\$6,823,666	\$7,983,400	\$8,382,800
Florida East Coast Railway	\$82,173	\$242,500	\$399,440
Interest Earnings	\$721,406	\$436,000	\$400,000
Miscellaneous Revenues	\$194,564	\$150,000	\$150,000
State Grants	\$10,611,277	\$16,568,000	\$30,222,000
Less Five Percent	\$0	(\$8,372,920)	(\$7,973,960)
Bond Issuance	\$0	\$78,329,740	\$53,602,080
Fund Balance	\$217,501,431	\$82,256,240	\$89,661,630
Total	\$379,966,956	\$319,684,510	\$324,991,020

APPROPRIATIONS

	FY14 Actual	FY15 Budget	FY16 Budget
Personal Services	\$17,733,786	\$18,763,070	\$19,646,180
Operating Expenses	\$59,570,725	\$64,635,500	\$68,169,790
Reserves	\$0	\$14,217,340	\$14,942,800
Total	\$77,304,511	\$97,615,910	\$102,758,770
Positions	218	221	226
Capital Budget	\$41,361,612	\$179,847,590	\$178,515,760
Debt Service	\$33,593,155	\$42,221,010	\$43,716,490
Total	\$152,259,278	\$319,684,510	\$324,991,020

BUDGET VARIANCES

212,330	Increase in workers compensation based on experience ratings and forecasted liability costs.	
(290,000)	Decrease in professional services due to a reduction in fees associated with the Biennial Bond Engineers Report slated for completion in FY15.	
1,794,880	Increase in contractual services primarily due to a new janitorial contract, increase in the crane contract, and increases in the security contract.	
(244,390)	Decrease in purchased insurance based on projected decrease in premiums.	
271,940	Increase in equipment maintenance primarily due to expiration of warranties and increased need for rail maintenance.	
1,508,930	Increases in BSO fire, law enforcement, and EMS service contracts.	
1,447,450	Normal Increases	
	329,060	Personal Services
	392,930	Operating Expense
	725,460	Reserves
BUDGET SUPPLEMENTS		
100,000	Increase in operating expenses for a comprehensive study of the Port's current maintenance program.	
341,720	Increase in personal services due to the creation of one PE Maintenance Construction Worker, one PE Maintenance Supervisor, one PE Auto Mechanic, one Office Support Specialist and one Contracts Administrator position to address the workload needs of the Operations division.	
5,142,860	TOTAL INCREASE	

Section

Administration

GOAL STATEMENT

To coordinate the various administrative and financial activities of the divisions within Port Everglades Department to ensure compliance with County policies and goals, and to develop marketing and promotional strategies that create and promote commerce and industry and create employment within Broward County.

PERFORMANCE MEASURES

	FY14 Actual	FY15 Budget	FY16 Projected
Meet or exceed the current target of passenger count	4,001,354	3,867,082	4,001,354
Meet or exceed the current target of twenty-foot equivalent units added	1,003,529	925,000	1,003,529
Customer satisfaction measured among tenants and port users via customer service survey	4.30	4.00	4.00

Program Description

Generating an estimated economic impact of more than \$26 billion annually, Port Everglades operates one of the largest seaports in the United States with approximately 2,190 acres within its jurisdictional boundaries. As part of a regional transportation system, the purpose of Port Everglades is to create and promote commerce and industry by developing, marketing, maintaining, operating, improving, regulating, and managing the Port and harbor facilities.

HIGHLIGHTS:

- ❖ One position was transferred into Administration from the Operations Division during FY15.
- ❖ One position was transferred into Administration from the Business Administration Division during FY15.

APPROPRIATIONS

	FY14 Actual	FY15 Budget	FY16 Budget
Total Dollars	\$454,927,815	\$49,373,760	\$51,614,920
Total Positions	25	28	30

Section

Business Administration

GOAL STATEMENT

To provide Port-wide general administrative support and services including agenda coordination and communication support; to provide property management, leasing, and administration of Port real estate, and management of the contract for parking facility operation; to promote the benefits of, and to operate/expand, Foreign-Trade Zone No. 25; to provide regulation of certain business activities through management of the franchise and business permit program; to administer various contracts; to provide liaison for risk management functions at the Port; to provide human resources support to all employees and management of the seaport; and to provide guidance and support of purchasing activities for the Enterprise Fund.

PERFORMANCE MEASURES

	FY14 Actual	FY15 Budget	FY16 Projected
Average time to process a purchase order up to \$250K (days)	72	60	60
Percentage of developed leasable land occupied	96	95	96
Percentage of leasable office space occupied	88	92	89
Percent of leasable warehouse space occupied	82	90	80
Percent of rental revenue goal reached	109	95	96
Rental revenue generated from leases (millions)	16	14	14
Average time to process a completed franchise application (completed application to public hearing in days)	50.7	50.0	45.0

Program Description

Business Administration operates Foreign Trade Zone No. 25 and manages real estate, franchises, business permits, and parking facilities. In addition, it administers Port-wide support for other Port divisions in the areas of human resources, risk management, procurement and safety and security contract administration.

aging the Port and harbor facilities.

HIGHLIGHTS:

- ❖ One position was transferred to the Administration Division during FY15.

APPROPRIATIONS

	FY14 Actual	FY15 Budget	FY16 Budget
Total Dollars	\$4,804,290	\$4,927,550	\$5,132,960
Total Positions	28	27	26

Section

Finance

GOAL STATEMENT

To provide accounting functions, fiscal planning, budgeting, and information technology services for the Port Everglades Department to ensure statutory compliance and to provide information for decision making.

PERFORMANCE MEASURES

	FY14 Actual	FY15 Budget	FY16 Projected
Number of invoices generated	15,792	15,000	15,000
Number of days needed to process a receiver	41	30	35
Percentage of checks received and deposited within one day of receipt	99	96	96
Percentage of accounts receivable classified as current	98	95	95
Cost per Invoice including collection (\$)	41	41	42

Program Description

The Finance Division is responsible for all of the financial transactions at the Port including invoices, collections, accounts payable, payroll, grants, capital projects, bond compliance, internal and external financial reports, and Port-wide information systems services.

APPROPRIATIONS

	FY14 Actual	FY15 Budget	FY16 Budget
Total Dollars	\$2,917,863	\$2,625,340	\$2,475,520
Total Positions	27	27	27

Section

Operations

GOAL STATEMENT

To provide the four functional areas with planning and administrative support; to coordinate and control the movement of all ships, cargo, and passengers moving through the seaport and to maintain the facilities affecting those movements in order to ensure prompt and efficient service to Port users.

PERFORMANCE MEASURES

	FY14 Actual	FY15 Budget	FY16 Projected
Percentage of customer inquiries responded to within one business day	99	100	100
Percent of container crane uptime	99.9	99.8	99.8
Average number of work orders backlogged	19	32	20
Percentage of preventative maintenance projects completed compared to number scheduled	91	90	90
Average work order aging (days)	4	10	8
Compliance by Port users of directive issued for facility housekeeping within 48 hours (percent)	85	100	100
Percent of time reporting to the job site (berth) 15 minutes or more prior to a ship docking/sailing	97	95	95

Program Description

The Operations Section includes the Harbormaster, Linehandlers, Container Crane, and Public Works. The Harbormaster's activities ensure safe vessel navigation and protection of the surrounding ecologically sensitive environment. The Linehandler Section is responsible, under the direction of Harbormaster personnel, for the physical handling of ship's lines during the docking, undocking, and shifting procedures at the full range of deep water berths throughout the Port. The Container Crane Section is responsible for administering, overseeing, and inspecting the work of the container crane maintenance and repair contractor. The Public Works Section is responsible for the maintenance and repair of the County-owned facilities and equipment (except container cranes) throughout the Port. Staffing of cruise ship terminals during times of ship operation is a function of the Public Works Section.

HIGHLIGHTS:

- ❖ During fiscal year 2015, one position was transferred to the Administration Division.
- ❖ In FY16, a PE Maintenance Supervisor, a PE Auto Mechanic, a Contracts Administrator, a PE Maintenance Construction Worker, and an Office

Support Specialist position are added to the Operations Division to reduce overtime, provide additional supervision to staff, and increase overall work productivity.

APPROPRIATIONS

	FY14 Actual	FY15 Budget	FY16 Budget
Total Dollars	\$24,654,543	\$26,471,920	\$28,592,570
Total Positions	138	139	143