

Department

Port Everglades

OTHER FUNDS

	FY13 Actual	FY14 Budget	FY15 Budget	Percent Change 2014-15	Positions	
					FY14 Budget	FY15 Budget
Port Everglades Operating Fund	\$74,603,532	\$108,317,940	\$97,615,910	(10)%	218	221
Subtotal	\$74,603,532	\$108,317,940	\$97,615,910	(10)%	218	221
Grand Total	\$74,603,532	\$108,317,940	\$97,615,910	(10)%	218	221

Division

Port Everglades Operating Fund

SECTION SUMMARY

	FY13 Actual	FY14 Budget	FY15 Budget
Administration	\$45,229,525	\$49,492,100	\$49,373,760
Business Administration	\$4,852,418	\$5,263,190	\$4,927,550
Finance	\$2,050,820	\$2,339,200	\$2,625,340
Non-Departmental	\$0	\$25,978,160	\$14,217,340
Operations	\$22,470,769	\$25,245,290	\$26,471,920
Total	\$74,603,532	\$108,317,940	\$97,615,910

REVENUES

	FY13 Actual	FY14 Budget	FY15 Budget
Petroleum	\$27,530,194	\$26,914,800	\$29,647,500
Container	\$31,670,505	\$32,769,400	\$34,175,750
Cruise	\$60,756,754	\$58,037,900	\$57,791,100
Bulk Cargo	\$1,701,036	\$2,059,300	\$2,135,000
Break Bulk	\$2,130,061	\$1,463,900	\$1,732,300
Navy	\$113,026	\$138,300	\$0
Lay-In	\$569,175	\$577,900	\$1,039,700
Real Estate	\$12,778,977	\$13,009,200	\$14,627,800
Foreign Trade Zone	\$725,169	\$760,500	\$774,400
Public Safety Services	\$181,631	\$153,000	\$168,000
Parking Garages	\$4,943,206	\$7,525,600	\$7,983,400
Florida East Coast Railway	\$0	\$0	\$242,500
Interest Earnings	\$667,823	\$400,000	\$436,000
Miscellaneous Revenues	\$5,740,760	\$366,000	\$150,000
State Grants	\$0	\$38,076,730	\$16,568,000
Less Five Percent	\$0	(\$9,112,630)	(\$8,372,920)
Future Bond Proceeds	\$0	\$0	\$78,329,740
Fund Balance	\$212,399,294	\$95,374,570	\$82,256,240
Total	\$361,907,611	\$268,514,470	\$319,684,510

APPROPRIATIONS

	FY13 Actual	FY14 Budget	FY15 Budget
Personal Services	\$16,892,408	\$17,509,700	\$18,763,070
Operating Expenses	\$57,471,608	\$64,830,080	\$64,635,500
Capital	\$239,516	\$0	\$0
Reserves	\$0	\$25,978,160	\$14,217,340
Total	\$74,603,532	\$108,317,940	\$97,615,910
Positions	218	218	221
Capital Budget	\$37,486,075	\$116,848,140	\$179,847,590
Debt Service	\$13,242,273	\$43,348,390	\$42,221,010
Total	\$125,331,880	\$268,514,470	\$319,684,510

BUDGET VARIANCES

262,350	Increase in workers compensation based on experience ratings and forecasted liability costs.
(395,610)	Decrease in purchased insurance based on projected decrease in premiums.
272,200	Increase in operating expenses primarily due to increase in equipment maintenance.
(11,760,820)	Decrease in reserves due to increased capital project expenditures.
753,770	Normal Increases/Decreases
824,940	Personal Services
(71,170)	Operating Expense
BUDGET SUPPLEMENTS	
166,080	Increase in personal services due to upgrade of two part-time positions in the Business Development section, the creation of a full time position in Port Director's Office and four seasonal positions in Port Operations to support existing Port operating needs.
(10,702,030)	TOTAL DECREASE

Section

Administration/Nondepartmental

GOAL STATEMENT

To coordinate the various administrative and financial activities of the divisions within Port Everglades Department to ensure compliance with County policies and goals, and to develop marketing and promotional strategies that create and promote commerce and industry and create employment within Broward County.

PERFORMANCE MEASURES

	FY13 Actual	FY14 Budget	FY15 Projected
Meet or exceed the current target of passenger count	N/A	4,027,667	3,867,082
Meet or exceed the current target of twenty-foot equivalent units added	698,055	943,000	925,000
Meet or exceed the current target of educational group tours	23	15	16
Customer satisfaction measured among tenants and port users via customer service survey	4.30	4.00	4.00

Program Description

Generating an estimated economic impact of more than \$25.671 billion annually, Port Everglades operates one of the largest seaports in the United States with approximately 2,190 acres within its jurisdictional boundaries. As part of a regional transportation system, the purpose of Port Everglades is to create and promote commerce and industry by developing, marketing, maintaining, operating, improving, regulating, and managing the Port and harbor facilities.

HIGHLIGHTS:

- ❖ In FY15, one Planning Manager position is created in the Port Director’s Office and two existing Customer Relations Manager positions are converted from PT-19 to PT-20 in the Cruise Marketing section.

APPROPRIATIONS

	FY13 Actual	FY14 Budget	FY15 Budget
Total Dollars	\$45,229,525	\$75,470,260	\$63,591,100
Total Positions	24	25	28

Section

Business Administration

GOAL STATEMENT

To provide Port-wide general administrative support and services including agenda coordination and communication support; to provide property management, leasing, and administration of Port real estate, and management of the contract for parking facility operation; to promote the benefits of, and to operate/expand, Foreign-Trade Zone No. 25; to provide regulation of certain business activities through management of the franchise and business permit program; to administer various contracts; to provide liaison for risk management functions at the Port; to provide human resources support to all employees and management of the seaport; and to provide guidance and support of purchasing activities for the Enterprise Fund.

PERFORMANCE MEASURES

	FY13 Actual	FY14 Budget	FY15 Projected
Average time to process a purchase order up to \$250K (days)	84	60	60
Percentage of developed leasable land occupied	96	95	95
Percentage of leasable office space occupied	91	92	92
Percent of leasable warehouse space occupied	93	90	90
Percent of rental revenue goal reached	104	97	95
Rental revenue generated from leases (millions)	12	12	14
Average time to process a completed franchise application (completed application to public hearing in days)	44.7	50.0	50.0

Program Description

Business Administration operates Foreign Trade Zone No. 25 and manages real estate, franchises, business permits, and parking facilities. In addition, it administers Port-wide support for other Port divisions in the areas of human resources, risk management, procurement and safety and security contract administration.

HIGHLIGHTS:

- ❖ During FY14, one position was transferred to Finance from Business Administration to meet the needs of the division.

APPROPRIATIONS

	FY13 Actual	FY14 Budget	FY15 Budget
Total Dollars	\$4,852,418	\$5,263,190	\$4,927,550
Total Positions	28	28	27

Section

Finance

GOAL STATEMENT

To provide accounting functions, fiscal planning, budgeting, and information technology services for the Port Everglades Department to ensure statutory compliance and to provide information for decision making.

PERFORMANCE MEASURES

	FY13 Actual	FY14 Budget	FY15 Projected
Number of invoices generated	14,770	16,000	15,000
Number of days needed to process a receiver	33	28	30
Percentage of checks received and deposited within one day of receipt	99	96	96
Percentage of accounts receivable classified as current	99	95	95
Cost per Invoice including collection (\$)	41	38	41

Program Description

The Finance Division is responsible for all of the financial transactions at the Port including invoices, collections, accounts payable, payroll, grants, capital projects, bond compliance, internal and external financial reports, and Port-wide information systems services.

HIGHLIGHTS:

- ❖ During FY14, one position was transferred to the Finance division from Business Administration.
- ❖ During FY14, one position was transferred to Operations from the Finance division.

APPROPRIATIONS

	FY13 Actual	FY14 Budget	FY15 Budget
Total Dollars	\$2,050,820	\$2,339,200	\$2,625,340
Total Positions	25	27	27

Section

Operations

GOAL STATEMENT

To provide the four functional areas with planning and administrative support; to coordinate and control the movement of all ships, cargo, and passengers moving through the seaport; and to maintain the facilities affecting those movements in order to ensure prompt and efficient service to Port users.

PERFORMANCE MEASURES

	FY13 Actual	FY14 Budget	FY15 Projected
Percentage of customer inquiries responded to within one business day	99	100	100
Percent of container crane uptime	99.9	99.8	99.8
Average number of work orders backlogged	26	40	32
Percentage of preventative maintenance projects completed compared to number scheduled	88	90	90
Average work order aging (days)	4	20	10
Compliance by Port users of directive issued for facility housekeeping within 48 hours (percent)	100	100	100
Percent of time reporting to the job site (berth) 15 minutes or more prior to a ship docking/sailing	98	95	95

Program Description

The Operations Section includes the Harbormaster, Linehandlers, Container Crane, and Public Works. The Harbormaster's activities ensure safe vessel navigation and protection of the surrounding ecologically sensitive environment. The Linehandler Section is responsible, under the direction of Harbormaster personnel, for the physical handling of ship's lines during the docking, undocking, and shifting procedures at the full range of deep water berths throughout the Port. The Container Crane Section is responsible for administering, overseeing, and inspecting the work of the container crane maintenance and repair contractor. The Public Works Section is responsible for the maintenance and repair of the County-owned facilities and equipment (except container cranes) throughout the Port. Staffing of cruise ship terminals during times of ship operation is a function of the Public Works Section.

HIGHLIGHTS:

In FY14, one position was transferred from Finance to Operations to meet the operational needs of the division.

APPROPRIATIONS

	FY13 Actual	FY14 Budget	FY15 Budget
Total Dollars	\$22,470,769	\$25,245,290	\$26,471,920
Total Positions	141	138	139