The Economic Impact of Tourism in Rhode Island

2017 Analysis



Headline results

- Rhode Island hosted 24.8 million visitors in 2017, including 7.8 million overnight visitors
- The total traveler economy reached \$6.5 billion in 2017, including visitor spending, tourism-related construction, and supporting industries.
- This represents growth of 5.4% in 2017 and cumulative growth of 23% over the past five years.
- This supported 83,913 jobs, including direct, indirect and induced impacts. This
 equates to one job for every 293 visitors.
- 13.1% of all jobs in the state (1-in-7.6) are sustained by the travel economy.
- Total traveler economy employment increased 4.3% from 2015 to 2017. The compares to just 1.9% employment growth for the total Rhode Island economy.
- Tourism in Rhode Island generated \$775 million in state and local taxes in 2017.
 Each household in Rhode Island would need to pay \$1,890 in additional taxes in the absence of the visitor economy.

Summary of impacts

- Tourism impacts in Rhode Island are measured on two levels:
 - Visitor industry: this includes only the spending of visitors to Rhode Island who spent the night or traveled at least 50 miles for a day trip. For comparisons with other industries, only the direct impacts are considered.
 - Traveler economy: this includes the spending of all travelers, including non-commuters from within 50 miles as well as the impact of tourism-related construction, and industries providing services to resident travelers. All levels of impact (direct, indirect, and induced) are considered.

RI Tourism Impac	t S	Summar	y,	2017
		Visitor T		Traveler
		industry		economy
Expenditures (millions)	\$	4,364	\$	6,500
		Direct		Total
		impacts		Impacts**
GDP (millions)	\$	2,120	\$	5,491
Employment		37,403		83,913
Share of total employment		5.9%		13.1%
Personal income (millions)	\$	1,171	\$	3,131
State taxes (millions)	\$	280	\$	387
Local taxes (millions)	\$	283	\$	389

^{**} includes direct, indirect, and induced impacts

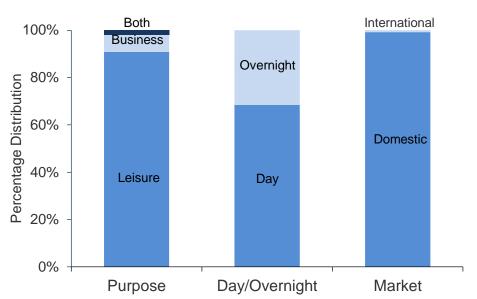




Visits by market

- Rhode Island hosted 24.8 million visitors in 2018. The vast majority were from domestic markets (99%) and came for leisure alone (91%).
- Visits grew 3% since 2005 with notable growth from international markets (12%).

Rhode Island Visitors by Market



RI Visitors By Market (2017)							
	Visitors	% of					
	(mns)	total					
Total by Purpose	24.8						
Leisure	22.5	90.8%					
Business	1.8	7.1%					
Both	0.5	2.0%					
Stay (Day/Overnight)	24.8						
Day	17.0	68.4%					
Overnight	7.8	31.6%					
Total by Market	24.8						
Domestic	24.6	99.2%					
International	0.2	0.8%					

Source: Tourism Economics, Longwoods International



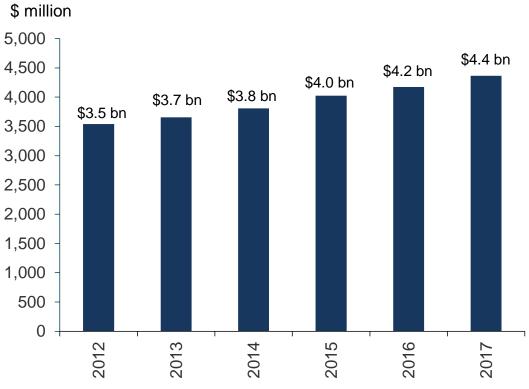
Visitor spending trends

- Visitor spending in Rhode Island increased 4.5% in 2017, reaching \$4.4 billion. This
 includes overnight visitors and day visitors from at least 50 miles away.
- Visitor spending has increased 23% cumulatively since 2012, averaging 4.3% growth per year over the past five years.
- The lodging and recreation sectors have exhibited the strongest growth with 35% and 25% growth, respectively, since 2012.

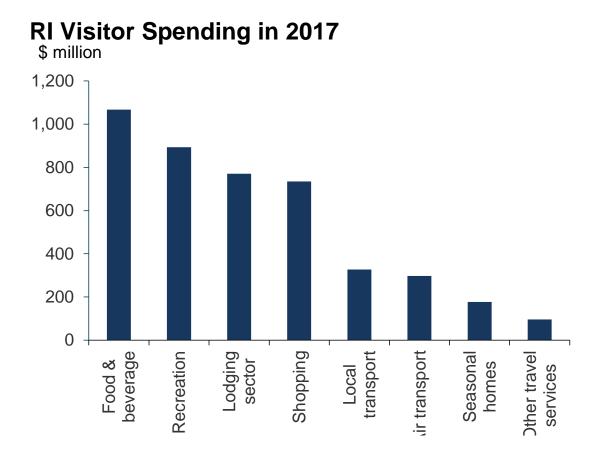
RI Visitor Spending (mns)							
	2012	2013	2014	2015	2016	2017	
Lodging sector	569	597	639	713	745	770	
Seasonal homes	162	169	171	170	171	177	
Local transport	280	287	293	311	282	328	
Air transport	279	270	265	286	285	298	
Other travel services	80	82	84	89	91	96	
Food & beverage	866	888	908	964	1028	1067	
Shopping	595	610	624	663	707	735	
Recreation	712	752	824	830	865	893	
TOTAL	3,541	3,655	3,808	4,027	4,175	4,364	
% change	2.9%	3.2%	4.2%	5.8%	3.7%	4.5%	

Visitor spending reached a new peak in 2017





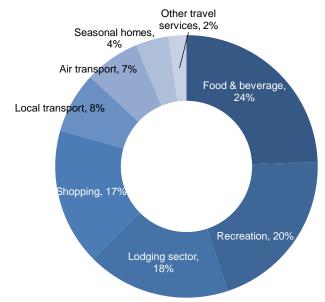
Distribution of RI visitor spending in 2017



Visitor spending by sector

RI Visitor Spending

2017



- 24% of each visitor dollar is spent on food and beverages.
- The recreation sector, including casino gaming, is the second largest recipient of visitor spending at 20%.
- The lodging sector accounts for 18% of all visitor spending.

The Rhode Island traveler economy

- Including all traveler-related expenditures, the Rhode Island travel economy tallied a new high of \$6.5 billion in 2017.
- This includes tourism-related construction, non-commuting travelers within 50 miles, and travel service industries.



The Rhode Island traveler economy: details

- The Rhode Island travel economy expanded 5.4% 2017, with growth across all spending categories.
- Over the past five years, traveler economy has grown 25% an average of 4.3% per annum.

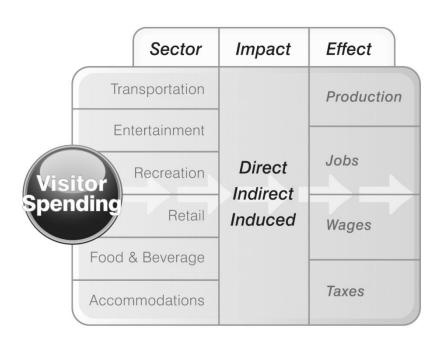
RI Traveler Economy (mns)									
	2012	2013	2014	2015	2016	2017			
Lodging sector	569	597	639	713	745	770			
Seasonal homes	162	169	171	170	171	177			
Local transport	288	296	302	321	291	337			
Air transport	450	445	444	476	476	496			
Other travel services	284	280	278	298	303	322			
Food & beverage	1,525	1,564	1,599	1,699	1,806	1,872			
Shopping	908	931	952	1,012	1,077	1,118			
Recreation	991	1,039	1,116	1,141	1,186	1,222			
Construction	98	103	63	193	113	185			
TOTAL	5,275	5,424	5,566	6,023	6,167	6,500			
% change	2.8%	2.8%	2.6%	8.2%	2.4%	5.4%			

State Tourism Impacts



Modeling economic impact

- Travelers spend money within a defined group of industries (e.g. lodging, recreation, retail, transportation). This supports a relative proportion of jobs, income, taxes, and GDP within each sector. These are called direct impacts.
- Each directly affected sector also purchases goods and services as inputs (e.g. food wholesalers, utilities) into production. These impacts are called indirect impacts.



 Lastly, induced impacts are generated when employees whose incomes are generated either directly or indirectly by travel, spend those incomes in the local economy.

Two measures of impact

- Two separate impact analyses were run using the IMPLAN model for Rhode Island:
 - Visitor industry: this includes only the spending of visitors to Rhode Island who spent the night or traveled at least 50 miles for a day trip. For comparisons with other industries, only the direct impacts are considered.
 - <u>Traveler economy</u>: this includes the spending of all travelers, including non-commuters from within 50 miles as well as the impact of tourism-related construction, and industries providing services to resident travelers. All levels of impact (direct, indirect, and induced) are considered.

RI Tourism Ex	pendit	ures	, 2	2017 (m	ns)
	V	isitor		Other	Tı	aveler
	sp	ending	tr	aveler	ес	onomy
			in	npacts		
Lodging sector	\$	770	\$	-	\$	770
Seasonal homes	\$	177	\$	-	\$	177
Local transport	\$	328	\$	10	\$	337
Air transport	\$	298	\$	198	\$	496
Other travel services	\$	96	\$	225	\$	322
Food & beverage	\$	1,067	\$	805	\$	1,872
Shopping	\$	735	\$	383	\$	1,118
Recreation	\$	893	\$	329	\$	1,222
Construction	\$		\$	185	\$	185
TOTAL	\$	4,364	\$	2,135	\$	6,500

Summary of impacts

- \$4.4 billion in visitor spending sustained direct employment of 37,403 within the narrow "visitor industry", representing 5.9% of all employment in 2017. This compares to 5.7% of employment in 2015 as the visitor economy expanded at a faster rate than the rest of the Rhode Island economy.
- The \$6.5 billion travel economy sustained employment of 83,913 including direct, indirect, and induced impacts. This represented 13.1% of all employment in 2017.

RI Tourism Impac	et S	Summar	у,	2017
		Visitor Tr		Traveler
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GDP (millions)	\$	2,120	\$	5,491
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Share of total employment		5.9%		13.1%
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^{**} includes direct, indirect, and induced impacts

Visitor industry impact details

Visitor industry impacts by sector

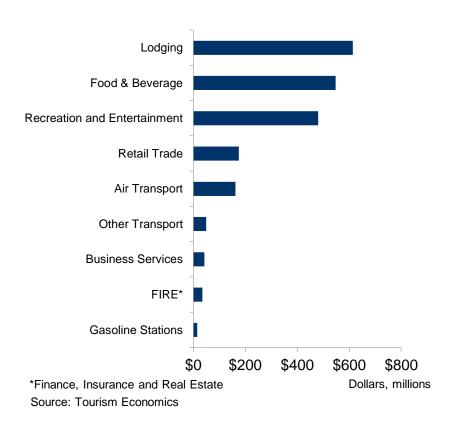
- Visitor spending of \$4.4 billion generated a total of \$2.1 billion in direct state-wide GDP in 2017. This excludes all import leakages to measure the economic value generated by visitors and represents 3.6% of the state economy.
- The visitor industry also directly supported 37,403 jobs (5.9% of all employment) with income of \$1.2 billion in 2017.

Visitor Industry Impacts, 2017 (Direct)								
	GD	P (mns)	Employment		Personal			
Agriculture Fishing Mining	\$			\$	come (mns)			
Agriculture, Fishing, Mining Construction and Utilities	э \$	-	-	э \$	-			
		-	-		-			
Manufacturing	\$	-	-	\$	-			
Wholesale Trade	\$	-	-	\$	-			
Air Transport	\$	162	618	\$	39			
Other Transport	\$	49	903	\$	39			
Retail Trade	\$	175	3,731	\$	107			
Gasoline Stations	\$	15	161	\$	15			
Communications	\$	-	-	\$	-			
Finance, Insurance and Real Estate	\$	35	239	\$	11			
Business Services	\$	43	498	\$	28			
Education and Health Care	\$	-	-	\$	-			
Recreation and Entertainment	\$	480	9,620	\$	264			
Lodging	\$	614	6,876	\$	300			
Food & Beverage	\$	547	14,756	\$	369			
Personal Services	\$	-	-	\$	-			
Government	\$	-	-	\$	-			
TOTAL	\$	2,120	37,403	\$	1,171			
Share of RI Economy		3.6%	5.9%		3.5%			

Visitor industry GDP

- Direct visitor industry GDP is comprised of all sectors that provide goods and services to visitors.
- GDP excludes all suppliers and counts only the value added (labor income, profits, sales taxes, and depreciation) of those businesses directly serving visitors.
- The lodging, food & beverage, and recreation & entertainment industries together represent 77% of visitor industry GDP.

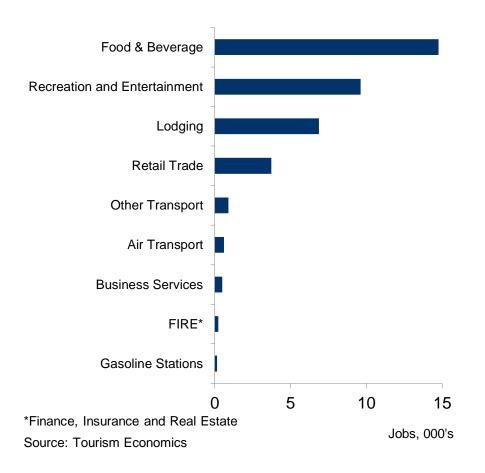
Visitor industry direct GDP by sector, 2017



Visitor industry employment

- In terms of employment, the food & beverage sector represents the largest component of the visitor industry with 14,756 jobs supported.
- The recreation & entertainment industry, including casino gaming and outdoor recreation, represents the second largest component with 9,620 jobs supported by the visitor industry.

Visitor industry direct employment, 2017



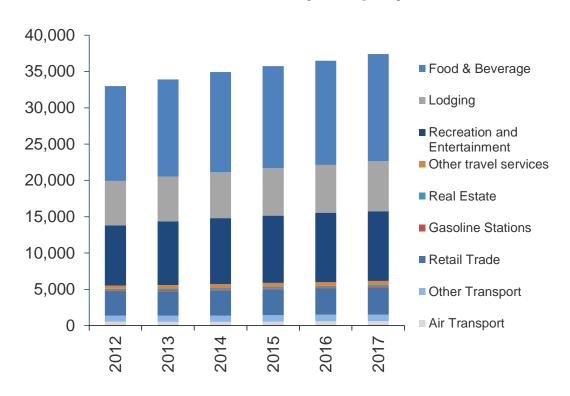
Tourism continues to produce job growth

- Direct visitor industry employment reached 37,403 in 2017, expanding 2.6% and marking the seventh consecutive year of growth.
- Direct visitor industry employment growth has grown 13% since 2012 and averaged
 2.6% growth per year over the past five years.
- This compares with just 1.5% annual average employment growth in the total state economy since 2012.

Visitor	Industr	y Empl	oyment	, (direc	t)	
	2012	2013	2014	2015	2016	2017
Air Transport	548	523	518	565	612	618
Other Transport	821	847	873	892	895	903
Retail Trade	3,337	3,380	3,466	3,544	3,593	3,731
Gasoline Stations	153	151	153	157	159	161
Real Estate	222	223	228	235	237	239
Other travel services	443	457	471	482	490	498
Recreation and Entertainment	8,262	8,787	9,104	9,290	9,560	9,620
Lodging	6,161	6,184	6,319	6,514	6,584	6,876
Food & Beverage	13,030	13,345	13,775	14,042	14,344	14,756
Total	32,977	33,896	34,906	35,720	36,473	37,403
% change	2.6%	2.8%	3.0%	2.3%	2.1%	2.6%

Tourism employment trends

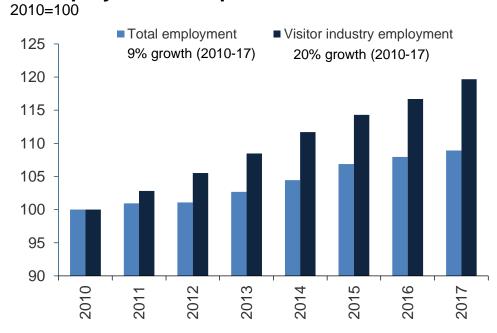
RI Direct Tourism Industry Employment



Tourism is driving job growth in the state

- Direct visitor industry employment has led employment growth in Rhode Island.
- Direct visitor industry employment has expanded 20% since 2010 compared with 9% growth for total RI employment (BEA).
- Direct visitor industry employment has increased its share of total state employment to 5.9% in 2017 from 5.4% in 2010.

RI Employment Comparison



Source: Tourism Economics. BEA

Tourism is the 5th largest employer in RI

	Rhode Island Employment Ranking	
1	Health care and social assistance	89,271
2	Retail trade	57,650
3	Manufacturing	42,912
4	Professional, scientific, and technical services	42,046
5	Tourism (direct)	37,403
6	Administrative and support and waste management and remediation services	35,714
7	Finance and insurance	35,537
8	Other services (except public administration)	35,020
9	Local government	32,494
10	Educational services	31,260
11	Construction	30,269
12	Accommodation and food services**	29,694
13	Real estate and rental and leasing	29,489
14	State government	21,815
15	Wholesale trade	19,658
16	Arts, entertainment, and recreation	17,093
17	Transportation and warehousing	15,249
18	Management of companies and enterprises	14,184
19	Federal, civilian	10,755
20	Information	9,706

Source: Bureau of Economic Analysis, Tourism Economics

BEA data as available for 2016. Latest tourism employment data is shown for 2017.

^{**} net of tourism-generated employment

Travel economy impact details

Travel economy impacts by sector

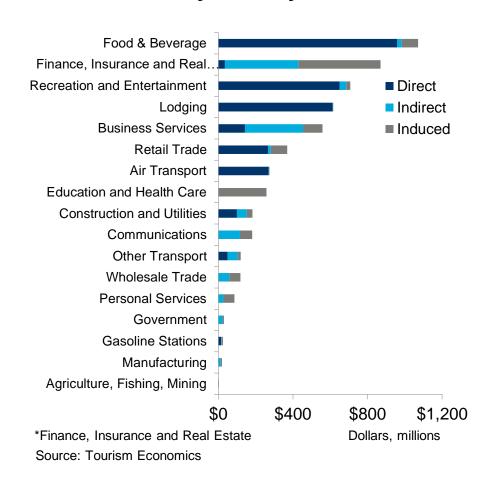
- Travel economy expenditures of \$6.5 billion generated a total of \$5.5 billion in state-wide GDP in 2017 (after netting out imports). This includes indirect and induced impacts and represents 9.2% of the state economy.
- The visitor industry also directly supported 83,913 jobs (13.1% of all RI employment) with income
 of \$3.1 billion in 2017.

Travel Econo	Travel Economy Impacts, 2017 (Total)							
	G	DP (mns)	Employment		Personal			
				ln	come (mns)			
Agriculture, Fishing, Mining	\$	2	63	\$	1			
Construction and Utilities	\$	183	1,796	\$	107			
Manufacturing	\$	20	224	\$	14			
Wholesale Trade	\$	118	707	\$	60			
Air Transport	\$	274	1,047	\$	66			
Other Transport	\$	120	2,076	\$	94			
Retail Trade	\$	370	7,575	\$	230			
Gasoline Stations	\$	24	255	\$	23			
Communications	\$	181	526	\$	104			
Finance, Insurance and Real Estate	\$	870	4,116	\$	216			
Business Services	\$	558	7,217	\$	430			
Education and Health Care	\$	259	3,983	\$	232			
Recreation and Entertainment	\$	708	16,162	\$	412			
Lodging	\$	616	6,900	\$	301			
Food & Beverage	\$	1,071	28,985	\$	725			
Personal Services	\$	87	1,920	\$	82			
Government	\$	31	364	\$	34			
TOTAL	\$	5,491	83,913	\$	3,131			
Share of RI Economy		9.2%	13.1%		5.7%			

Travel economy GDP

- Total travel economy GDP includes the direct and downstream impacts of visitor spending, tourism construction, and travel service companies.
- The food & beverage sector comprises the largest share of travel economy GDP.
- This is followed by the finance, insurance & real estate sector. While the direct portion of impacts is relatively small, the travel economy generates substantial business in this sector through the supply chain (indirect) and household spending (induced).

Travel economy GDP by sector, 2017



Travel economy GDP by industry

Travel Economy GDP, millions								
	Direct	Indirect	Induced	Total				
Agriculture, Fishing, Mining		\$1.16	\$0.59	\$1.7				
Construction and Utilities	\$99.40	\$53.23	\$29.88	\$182.5				
Manufacturing		\$12.08	\$7.62	\$19.7				
Wholesale Trade		\$58.23	\$59.90	\$118.1				
Air Transport	\$269.61	\$2.14	\$2.55	\$274.3				
Other Transport	\$50.63	\$53.20	\$16.52	\$120.4				
Retail Trade	\$265.72	\$14.91	\$88.99	\$369.6				
Gasoline Stations	\$15.66	\$1.75	\$6.83	\$24.2				
Communications		\$116.34	\$64.87	\$181.2				
Finance, Insurance and Real Estate	\$35.73	\$392.27	\$442.13	\$870.1				
Business Services	\$142.92	\$311.31	\$103.93	\$558.2				
Education and Health Care		\$3.87	\$254.95	\$258.8				
Recreation and Entertainment	\$651.51	\$34.63	\$21.64	\$707.8				
Lodging	\$613.73	\$1.54	\$0.80	\$616.1				
Food & Beverage	\$959.88	\$24.05	\$86.95	\$1,070.9				
Personal Services		\$27.53	\$59.24	\$86.8				
Government		\$23.29	\$7.48	\$30.8				
TOTAL	\$3,104.8	\$1,131.5	\$1,254.9	\$5,491.2				

Source: Tourism Economics

 At \$5.5 billion, the travel economy represented 9.3% of the RI economy in 2017.

Travel economy employment by industry

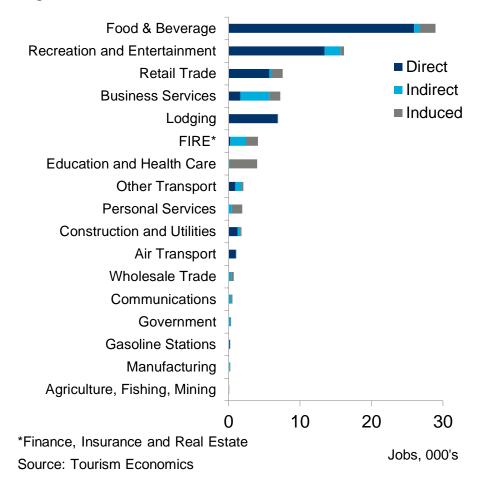
Travel economy employment, 2017							
	Direct	Indirect	Induced	Total			
Agriculture, Fishing, Mining		40	22	63			
Construction and Utilities	1,298	317	181	1,796			
Manufacturing		158	65	224			
Wholesale Trade		349	358	707			
Air Transport	1,030	8	9	1,047			
Other Transport	930	867	278	2,076			
Retail Trade	5,696	293	1,586	7,575			
Gasoline Stations	166	18	71	255			
Communications		341	185	526			
Finance, Insurance and Real Estate	246	2,191	1,679	4,116			
Business Services	1,661	4,050	1,506	7,217			
Education and Health Care		140	3,843	3,983			
Recreation and Entertainment	13,464	2,197	501	16,162			
Lodging	6,876	16	8	6,900			
Food & Beverage	25,996	759	2,230	28,985			
Personal Services		452	1,468	1,920			
Government		267	97	364			
TOTAL	57,363	12,462	14,088	83,913			

- 13.1% (1-in-7.6 jobs) of total employment in RI (BEA definition) is sustained by the travel economy.
- This equates to one job for every 293 visitors.

Travel economy employment

- In terms of employment, the food & beverage sector represents the largest component of the travel economy with 28,985 jobs supported by the travel economy.
- The recreation & entertainment industry, including casino gaming and outdoor recreation, represents the second largest component with 16,162 jobs supported by the travel economy.

Travel economy employment by sector, 2017



Tourism personal income

Travel economy personal income, millions					
	Direct	Indirect	Induced	Total	
Agriculture, Fishing, Mining		\$0.9	\$0.4	\$1.3	
Construction and Utilities	\$71.0	\$23.1	\$13.3	\$107.4	
Manufacturing		\$9.2	\$4.6	\$13.7	
Wholesale Trade		\$29.6	\$30.5	\$60.1	
Air Transport	\$64.6	\$0.4	\$0.5	\$65.6	
Other Transport	\$40.3	\$41.1	\$12.7	\$94.2	
Retail Trade	\$162.9	\$10.6	\$56.7	\$230.1	
Gasoline Stations	\$15.1	\$1.7	\$6.6	\$23.4	
Communications		\$78.8	\$25.3	\$104.1	
Finance, Insurance and Real Estate	\$11.0	\$103.3	\$101.2	\$215.6	
Business Services	\$92.5	\$252.7	\$84.6	\$429.8	
Education and Health Care		\$3.7	\$228.1	\$231.8	
Recreation and Entertainment	\$371.5	\$28.4	\$12.4	\$412.3	
Lodging	\$300.1	\$0.7	\$0.3	\$301.1	
Food & Beverage	\$649.4	\$19.3	\$56.5	\$725.3	
Personal Services		\$23.8	\$57.8	\$81.6	
Government		\$25.1	\$8.7	\$33.9	
TOTAL	\$1,778.5	\$652.6	\$700.2	\$3,131.3	
Two-year % change (2017/2015)	9.2%	7.1%	7.5%	8.4%	

 The RI travel economy generated personal income of \$3.1 billion in 2017 with growth of 8.4% since 2015.

Travel economy taxes

- The travel economy generated \$1.6 billion in taxes and fees in 2017.
- State and local tax collections alone tallied \$775 million.
- These tax revenues offset the average household tax burden by \$1,890 per household. That is, were it not for visitors, each RI household would need to pay these additional taxes in order to maintain the same level of government revenue.

Travel economy tax generation, millions					
	Direct	Indirect/ Induced	Total		
Federal	\$467.5	\$341.6	\$809.0		
Personal Income	\$131.3	\$100.8	\$232.1		
Corporate	\$64.6	\$66.4	\$131.0		
Indirect business	\$62.9	\$30.5	\$93.4		
Social Security	\$208.6	\$143.9	\$352.5		
State and Local	\$557.9	\$217.4	\$775.3		
Sales	\$188.0	\$67.6	\$255.7		
Bed Tax	\$24.0	\$0.0	\$24.0		
Personal Income	\$33.7	\$25.9	\$59.6		
Corporate	\$9.3	\$9.6	\$18.9		
Social Security	\$3.9	\$2.7	\$6.7		
Excise and Fees	\$28.0	\$14.2	\$42.3		
Property	\$270.8	\$97.4	\$368.2		
TOTAL	\$1,025.3	\$559.0	\$1,584.3		
Two-year % change (2017/2015)	8.4%	7.3%	8.0%		

Travel economy taxes (state and local detail)

- \$774 million in state and local taxes would be enough to pay the cost of public education for 49,914 students for a year*.
- For every 496 visitors, enough state and local tax revenue is generated to support one Rhode Island student.

Visitor supported				
tax revenues, millions				
	Total			
State Revenues	\$386.7			
Sales	\$255.7			
Bed Tax	\$20.1			
Personal Income	\$59.6			
Corporate	\$18.9			
Social Security	\$6.20			
Excise and Fees	\$25.86			
Property	\$0.36			
Local Govt. Revenues	\$388.6			
Sales	\$0.0			
Bed Tax	\$3.9			
Personal Income	\$0.0			
Corporate	\$0.0			
Social Security	\$0.5			
Excise and Fees	\$16.4			
Property	\$367.8			
TOTAL	\$775.3			

SOURCE: U.S. Census Bureau, Annual Survey of School System Finances

Methodology and Background



Why quantify the tourism economy?

- By monitoring tourism's economic impact, policy makers can make informed decisions regarding the funding and prioritization of tourism development.
- It can also carefully monitor its successes and future needs.
- In order to do this, tourism must be measured in the same categories as other economic sectors – i.e. tax generation, employment, wages, and gross domestic product.

Why is this a challenge?

- Most economic sectors such as financial services, insurance, or construction are easily defined within a country's national accounts statistics.
- Tourism is not so easily measured because it is not a single industry. It is a demand-side activity which affects multiple sectors to various degrees.
- Tourism spans nearly a dozen sectors including lodging, retail, real estate, air passenger transport, food & beverage, car rental, taxi services, travel agents, and recreation (including museums, theme parks, sports events and others).

Methods and data sources

- Domestic visitor expenditure estimates are provided by Longwoods International's representative survey of US visitors. These are broken out by sectors (lodging, transport at destination, food & beverage, retail, and recreation), by purpose (business and leisure), and by length of stay (day and overnight).
- Tourism Economics (TE) then supplements this data with the following:
 - Overseas visitor spending (source: NTTO, TE)
 - Canada visitor spending (source: Statistics Canada, TE)
 - Spending on air travel which accrues to RI airports and locally-based airlines
 - Gasoline purchases by visitors (source: TE calculation)
 - Recreational second home expenditures (source: US Census)
 - Gaming revenue (source: RI Lottery)
 - Lodging performance (source: STR)
 - County level bed tax data
 - Sales tax by industry (RI Department of Revenue)
 - Industry-by-industry GDP, employment and personal income (Bureau of Economic Analysis)

Methods and data sources

- An IMPLAN model was utilized for the state of Rhode Island. This traces the flow of visitorrelated expenditures through the local economy and their effects on employment, wages, and taxes. IMPLAN also quantifies the indirect (supplier) and induced (income) impacts of tourism.
- Tourism Economics then cross-checks these findings with employment and wage data for each sector to ensure the findings are within reasonable ranges.
- The source of the employment and wage data is the Regional Economic Information System (REIS), Bureau of Economic Analysis, U.S. Department of Commerce. This is more comprehensive than Bureau of Labor Statistics (ES202/QCEW) data. The main definitional difference is that sole-proprietors, which do not require unemployment insurance and are not counted in the ES202 data.

Description of spending categories

Spend Category	Description
Lodging	Includes visitor spending in accommodation sector. This includes food and other services provided by hotels and similar establishments.
Recreation	Includes visitors spending within the arts, entertainment and recreation supersector.
Air transport	Includes the local economic activity generated by visitors within the air transport (airline) and support services (on air-port) sectors.
Other transport	Includes all forms of local transport services such as taxis, limos, trains, rental cars, and buses.
Shopping	Includes visitor spending within all retail sectors within the New Mexico economy.
Service stations	Visitor spending on gasoline. Only the margin counts as local economic impact.
Second homes	Spending associated with the upkeep of seasonal second homes for recreational use as defined by the Census Department.
Food and beverage	Includes all spending at restaurants and bars.

About Tourism Economics

- Tourism Economics, headquartered in Philadelphia, is an Oxford Economics company dedicated to providing high value, robust, and relevant analyses of the tourism sector that reflects the dynamics of local and global economies. By combining quantitative methods with industry knowledge, Tourism Economics designs custom market strategies, project feasibility analysis, tourism forecasting models, tourism policy analysis, and economic impact studies.
- Our staff have worked with over 250 destinations to quantify the economic value of tourism, forecast demand, guide strategy, or evaluate tourism policies.
- Oxford Economics is one of the world's leading providers of economic analysis, forecasts and consulting advice. Founded in 1981 as a joint venture with Oxford University's business college, Oxford Economics is founded on a reputation for high quality, quantitative analysis and evidence-based advice. For this, it draws on its own staff of 200 highly-experienced professional economists; a dedicated data analysis team; global modeling tools; close links with Oxford University, and a range of partner institutions in Europe, the US and in the United Nations Project Link.
- For more information: info@tourismeconomics.com.



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For more information:

info@tourismeconomics.com