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# DevSecOps and the Fight against Friction

Matt Saunders





## Matt Saunders

Head of DevOps & DevEx

Consultative servant leader

Meetup Organiser

Container trainer since 2014

25 years of Sysadmin, can't let it go



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Solution Partner  
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# Agenda

**Intro to Dev(Sec)Ops**

**Just Add Security**

**Repelling Friction**

**Takeaways**

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# Intro to Dev(Sec)Ops

Just Add Security

Repelling Friction

Takeaways

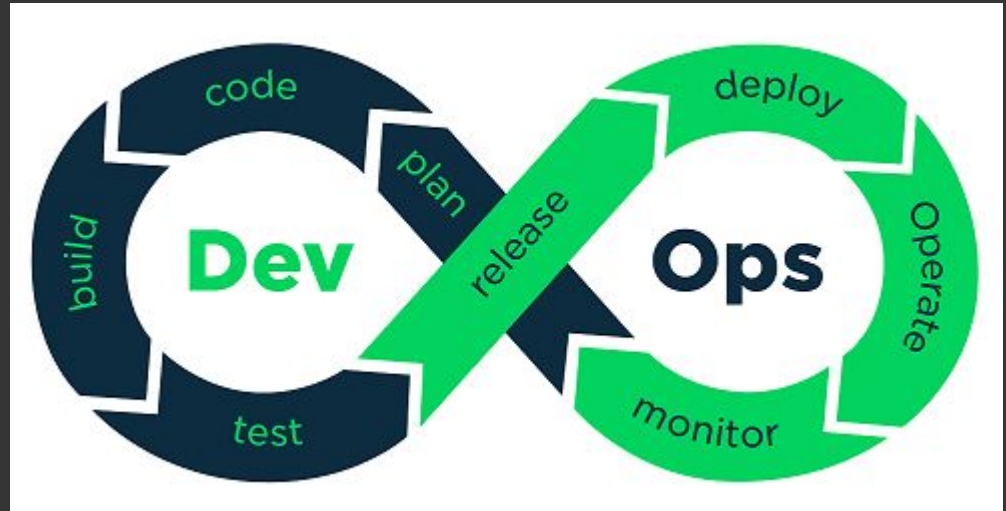
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# WARNING

Next slide contains gratuitous DevOps infinity loop symbolism



# What is DevOps? What is DevSecOps?



# The Keys to DevOps

Flow  
Feedback Loops  
Continuous Learning

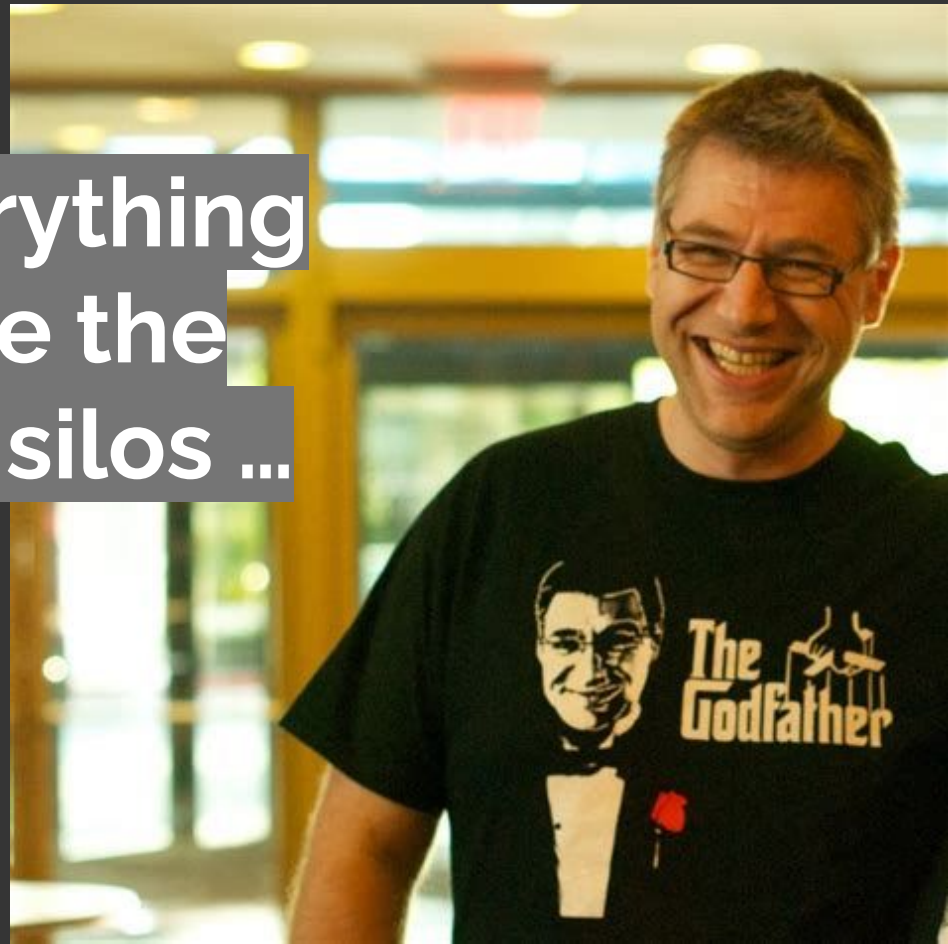




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“**Dev(Sec)Ops**: everything you do to overcome the friction created by silos ... All the rest is plain engineering”

- Patrick Debois





**Deployment Frequency**  
**Change Lead Time**  
**Change Failure Rate**  
**Mean Time to Recovery**



**Flow**

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# Source Code Management (SCM)

- Where can other devs find my code?
- Who last worked on this code?
- Who might be able to help me write the next bit?
- Removes Friction

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# Continuous Integration (CI)

- Did those changes work OK?
- Who broke the build?
- Removes friction

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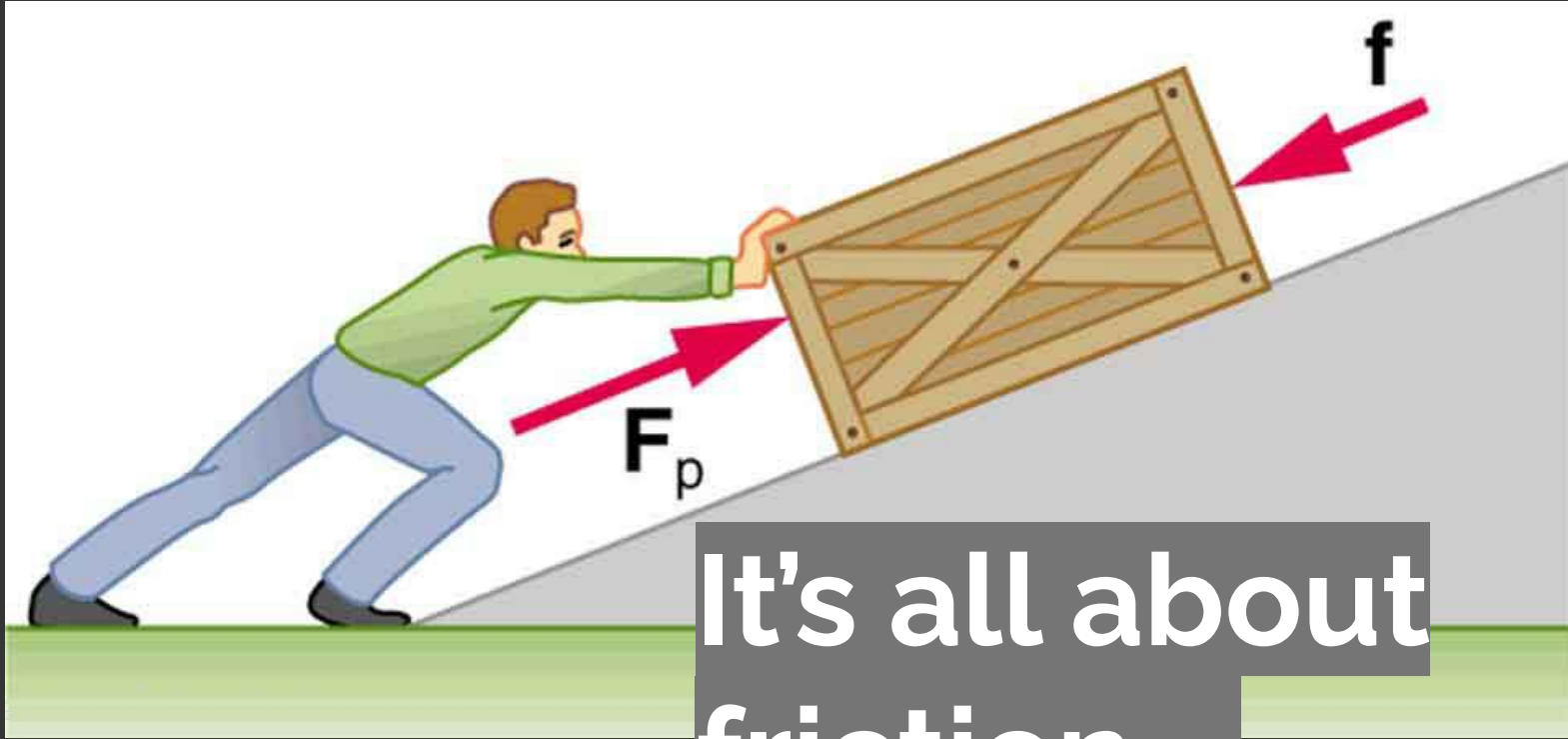
## Testing (QA)

- Are the tests visible?
- Do we have assurance that things are working?
- Can we audit from declarative tests?
- Removes friction

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# Configuration as Code

- A full declarative description of your infrastructure
- You can get started quickly as all the code is there
- Removes friction



It's all about  
friction ...



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# Automation is Power

- To automate one must be declarative
- Make code visible
- Make tests visible
- Make compliance visible

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**Add...**

**SAST / DAST**

**Image Scanning**

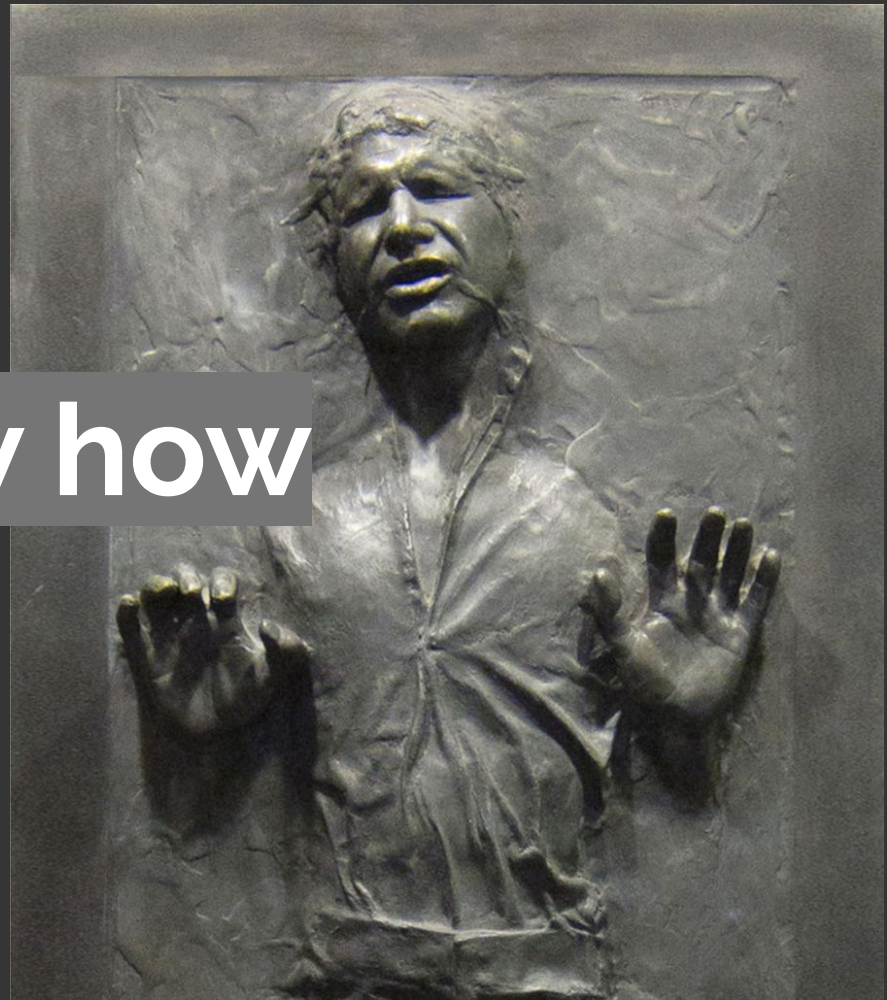
**OWASP tests**

**Expert Security Coding**



Bear with me...

I think we know how  
this will end...



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# Five Ideals

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**Locality and Simplicity**  
**Need security? Lose locality**

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**Focus, Flow and Joy**

**Way too easy to lose this**



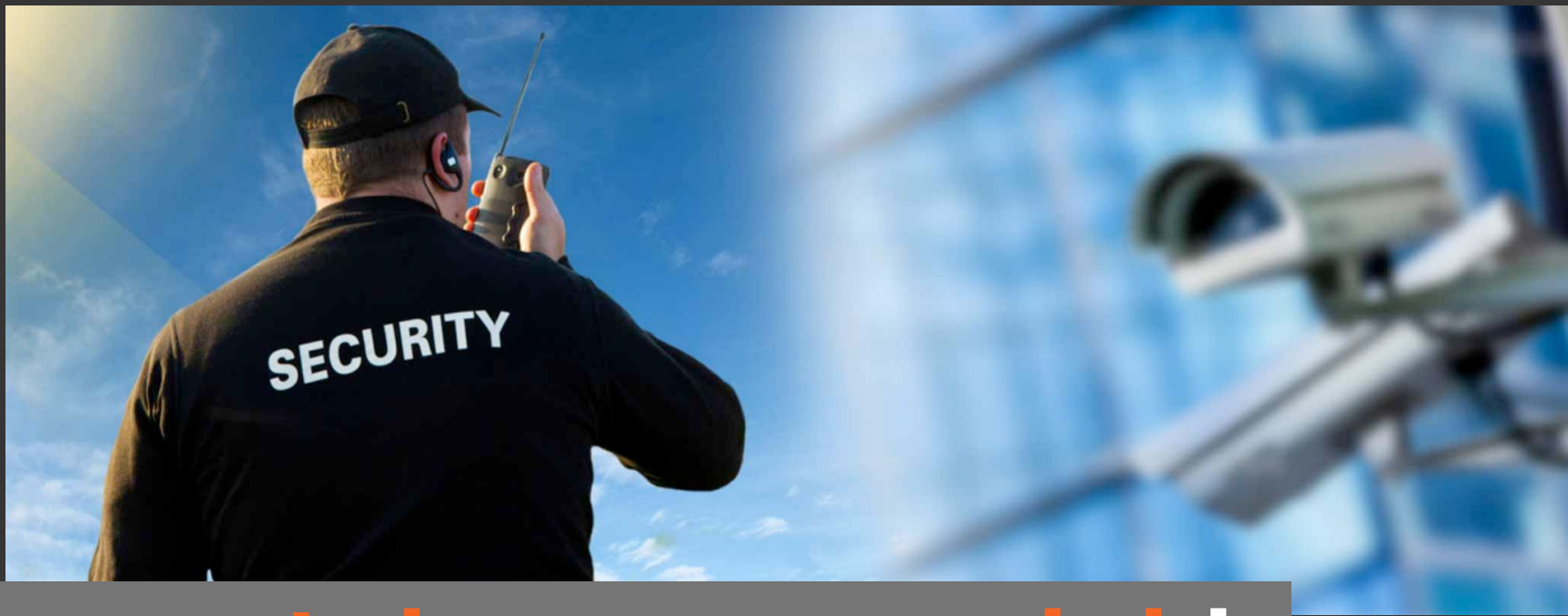
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# Psychological Safety

What if security say 'no'?

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**How can you  
innovate when  
instead you have to  
plan?**



The **gatekeeper model** is not compatible with flow

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**Let's look at what  
we want to add...**

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# Security

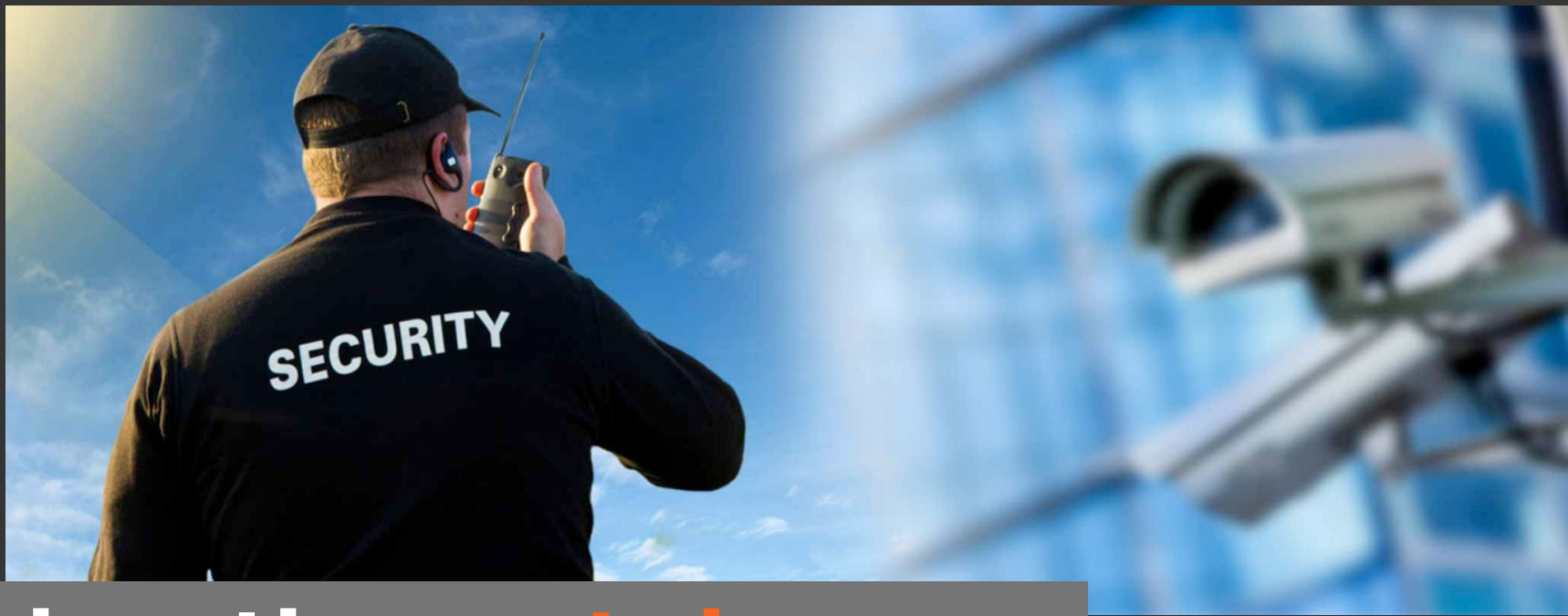
- Vulnerability Scanning
- Compliance Testing
- Threat Modelling
- Secure Coding

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**How can we add all  
this security and still  
deliver code?**

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Bring the **gatekeeper**  
into the team



I mean **really** into the team



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**Incentivise security people  
in terms of flow, not metrics**

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**Align the incentives with  
the devs**

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**Don't aim too high**

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# Look closely at the Developer Experience

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**Put the appropriate  
testing in the hands of the  
devs**

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# DevSecGitOps

- GitOps principles make security visible
- Compliance in code

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# Change SAST/DAST

## Static/Dynamic Application Testing



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# Put *SAST* into CI

This is the easier bit

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# Put DAST into CI

This is harder

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**SAST**

**Test as you go**

**DAST**

**Needs a finished system**

—  
**SAST**

**Dev-centric**

**DAST**

**Hacker-centric**

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**Devs need a hacker mentality**  
**Security need a dev mentality**

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**Devs need a hacker mentality**  
**Security need a dev mentality**

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**Work on DAST tools  
together**

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# Consultative approach from security



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# Document

What will be scanned?

When?

How?

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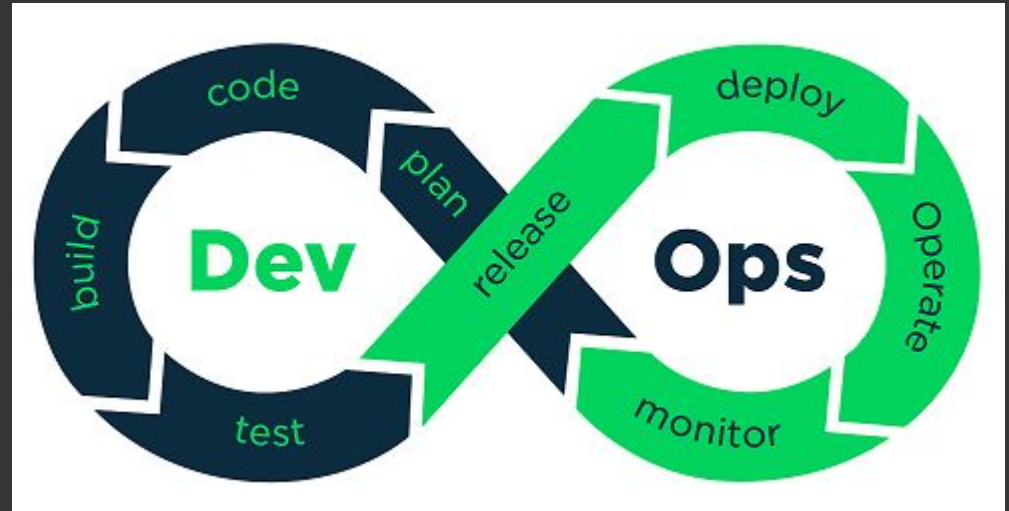
**Decide together!**

**Give the tools to dev**

**Give the code to sec**

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# Above all - iterate and learn



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# Takeaways

# 12 Things to Get Right for Successful DevSecOps

FOUNDATIONAL

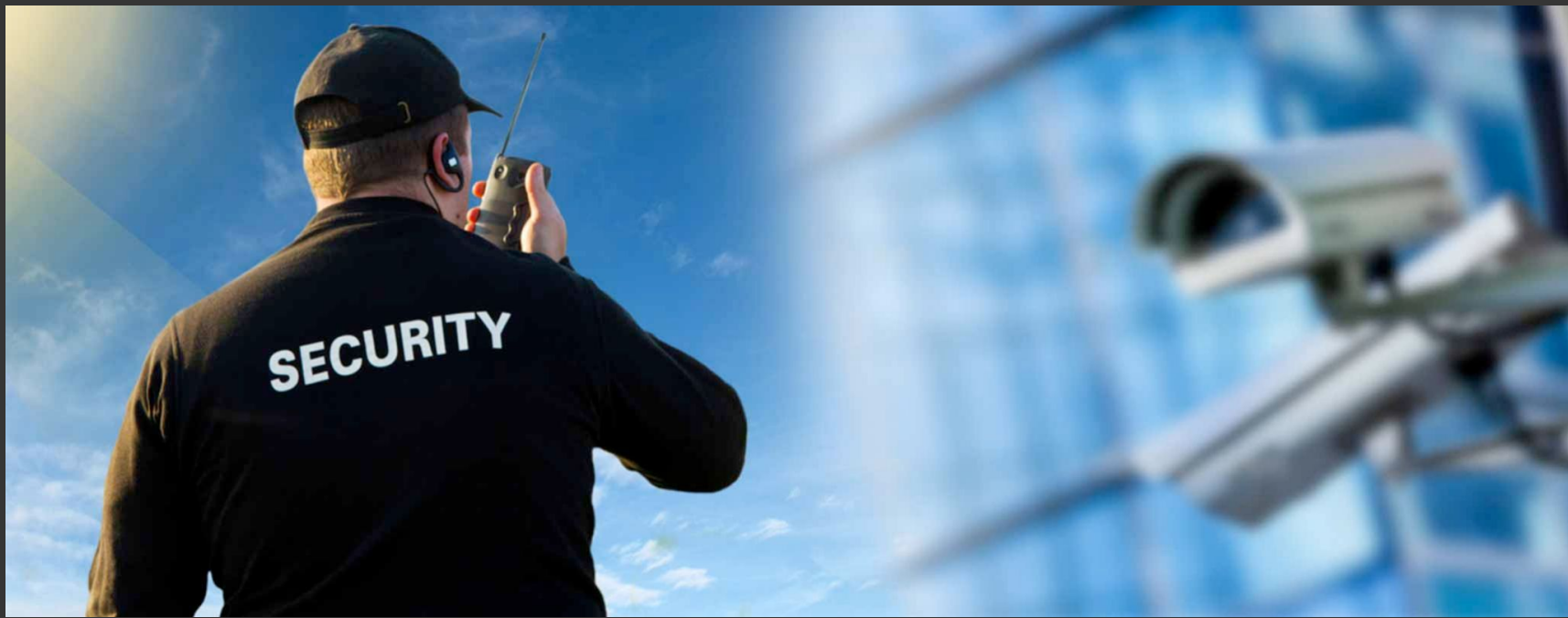
Refreshed 9 April 2021, Published 19 December 2019 - ID G00450792 - 29 min read

By Neil MacDonald, Dale Gardner

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Integrating security into DevOps to deliver DevSecOps demands changed mindsets, processes and technologies. Security and risk management leaders must adhere to the collaborative, agile nature of DevOps for security testing to be seamless in development, making the “Sec” in DevSecOps transparent.

## Overview



Gatekeepers



**Flow**



A close-up photograph of two businesswomen shaking hands. The woman on the left is wearing a dark grey blazer and a watch. The woman on the right is wearing a black blazer and a ring. The background is a plain, light-colored wall.

**Collaboration**



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# Thank You!

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