

# **Making New Zealand Future-Fit**

Measuring what matters for transformational change

# Top take-outs from the event, Auckland, 3 March 2020

A **Future-Fit Business** in no way undermines the well-being of people or the planet and is considered universally as a force for good, leading towards a Future Fit Society.

A **Future-Fit Society** protects the possibility that humans and other life will flourish on Earth forever, by being environmentally restorative, socially just, and economically inclusive.



If you define the goal of a society as GDP, that society will do its best to produce GDP. It will not produce welfare, equity, justice, or efficiency unless you define a goal and regularly measure and report the state of welfare, equity, justice, or efficiency." (Donnella Meadows, environmental scientist)

#### The challenge

- 1. Business, the community and the environment are a system and depend on one another to thrive.
- 2. Businesses need to act urgently and decisively to reduce the threats of climate change and social unrest and become genuinely sustainable: responsible, regenerative and resilient.
- 3. This starts with rethinking 'value creation'. We need to move from creating 'shareholder value' or 'shared value' to creating 'systems value'.

#### The Future-Fit Business Benchmark

- 4. The Benchmark is an open source strategic management tool. It translates 30+ years of science and systems thinking into practical tools that businesses can use to become genuinely sustainable and meet the UN's Sustainable Development Goals (SDGs).
- 5. The Benchmark consists of 23 interlinking social, environmental and economic goals which help businesses measure, report on and create systems value.
- 6. The Benchmark:
  - is data-driven and objective;
  - gives businesses what they currently lack: a clear view of where to head and what and how much they need to do to be genuinely sustainable;
  - builds on businesses' existing sustainability programmes, targets and reporting (e.g. <IR>) by sharpening the strategic focus, identifying gaps/shortfalls, and forcing businesses to 'think differently' and make transformational changes.
  - is gaining momentum in New Zealand, Europe, Canada and Australia.

# Management and governance insights

7. The 23 goals are 'good business practice'. They are all things businesses should already be doing.

- 8. The Benchmark provides a 'more rounded' way to look at business. It forces directors and managers to look long-term and consider the social and environmental opportunities and consequences of decisions.
- 9. The Benchmark reflects the Māori view of business: people, the environment and business are strongly connected; businesses are intergenerational guardians and must create social, environmental and economic value ('systems value').
- 10. Great talent will be key to success in the future. Businesses that work in Future-Fit ways will be well positioned to attract top talent.

# **Sustainability insights**

- 11. The Future-Fit goals form a system, and the social goals are as important as the environmental ones.
- 12. To make change we need to act collectively and bring individuals (and diverse voices) together. The Future-Fit tools encourage this.

#### **Investment insights**

- 13. Businesses that fail to take the environment and society into account will be starved of capital in the future.
- 14. To be sustainable into the future, businesses and investors may need to accept lower returns now while they focus on creating systems value in future years.

### The opportunity for New Zealand

- 15. Our main industries (tourism and agriculture/horticulture) depend on a healthy environment and employ large numbers of New Zealanders. We need to protect these valuable parts of our system.
- 16. New Zealand's size and close business networks give us a unique opportunity to work together to become genuinely sustainable. We will all make faster progress together.
- 17. Two New Zealand businesses (THL (Tourism Holdings) and ZipTrek) have adopted the Benchmark and others are considering it.

#### **More information**

- The event web page: <url here> recordings and presentations
- <u>The Future-Fit Business Benchmark</u> (website of the Future-Fit Foundation)
- The Future-Fit Business Benchmark (three-minute video)

