



**Toronto  
Symphony  
Orchestra**

Peter Oundjian  
Music Director



**2012/2013  
ANNUAL REPORT**



PETER OUNDJIAN

Peter Oundjian | MUSIC DIRECTOR

Sir Andrew Davis | CONDUCTOR LAUREATE

Steven Reineke | PRINCIPAL POPS CONDUCTOR

Shalom Bard | RBC RESIDENT CONDUCTOR

Gary Kulesha | COMPOSER ADVISOR

Kevin Lau | RBC AFFILIATE COMPOSER

## FROM OUR MUSIC DIRECTOR

12  
13

At our launch for the 2012/2013 season, I promised a season of new faces and new possibilities alongside treasured and timeless masterworks. New artists and new music are an essential component of great orchestras and throughout its history, the TSO has been active in fostering the work of emerging artists and composers.

In the 2012/2013 season, the TSO performed three world premières, two North American premières, eight Canadian premières, six newly co-commissioned works, and four newly commissioned works.

The new faces included the appointment of Steven Reineke as Principal Pops Conductor and the establishment of the RBC Resident Conductor and RBC Affiliate Composer programmes with the appointments of Shalom Bard and Kevin Lau, respectively.

In September I led the orchestra on its eighth Northern Residency in North Bay and Timmins with repertoire that included the TSO commission *The Hockey Sweater* by Abigail Richardson and narrated by well-known Canadian author Roch Carrier. Over the five-day residency we performed for more than 10,000 students and adults in public concerts, and provided 48 free in-school performances and nine masterclasses.

We have also added new dimensions to the concert experience by including visual elements such as James Westwater and Nicholas Bardonnay's photochoreography of Smetana's *Mà Vlast (My Homeland)*, an "Audience-Choice" programme, and for the New Creations Festival we commissioned MIT professor Tod Machover to create a symphonic work written for and by the citizens of Toronto entitled *A Toronto Symphony: Concerto for Composer and City*.

The 2012 holiday season was record breaking with five performances of Handel's *Messiah* and a total audience of 12,500 – setting an institutional record for the 80th annual production of this holiday favourite.

The season came to a spectacular close with concerts featuring guest artists Bramwell Tovey, Joshua Bell, Edgar Meyer, and Yuja Wang in two performances including a late night concert; a packed David Pecaut Square for our now-annual free outdoor concert with Luminato Festival; and the eighth release on the TSO Live label of Stravinsky's *The Rite of Spring* and Rachmaninoff's *Symphonic Dances*. All of these accomplishments wouldn't be possible without our many loyal partners and donors whose faith in our efforts has been a source of inspiration.

The continuing success of the TSO is enormously important to me, and after ten years on the podium my commitment to the TSO is unwavering. I am delighted to have hired 30 new musicians during my tenure while continuing to foster relationships with guest conductors, soloists, and composers who bring a fresh perspective to our musicians. The TSO is an exceptional orchestra and I look forward to the coming years, during which I have a great desire to take our musicians beyond Toronto to other great cities of the world.

Toronto is an incredibly vibrant and inspiring city and I am very proud to make music with the remarkably talented musicians of the Toronto Symphony Orchestra. I am thrilled to see how the Orchestra is valued by the community, and I am even more gratified by the support of our dedicated audiences.



PETER OUNDJIAN | MUSIC DIRECTOR



The 2012/2013 season saw the Orchestra balance financial strain with incredible artistic growth. Underlying all efforts across the organization was the need for an increased emphasis on fundraising support for the current operations of the Orchestra. The establishment of a board-driven campaign committee with the sole purpose of providing and soliciting philanthropic support during the 2012/2013 season resulted in a \$1 million increase in overall giving.

The support of the Toronto Symphony Foundation (TSF) was critical to the 2012/2013 season. In addition to annual support of \$2.3 million, the TSF helped the organization to secure financing that enabled the TSO to continue to deliver its mission of providing great performances. Thank you to the trustees of the TSF.

The TSO is grateful for the continued support of our season sponsor, Bank of Montreal, and all of our corporate and individual patrons. In addition, the membership of the Toronto Symphony Volunteer Committee (TSVC) contributed \$70,700 through various fundraising efforts and assisted the TSF in its support of financing for the TSO.

As my term as Chair of the Board of Directors comes to an end, I would like to thank my fellow board members, musicians, and staff for their contributions to the success of the TSO. Special thanks to retiring board members William Braithwaite, John Cruickshank, Ron Hay, Andrea Hopson, Clara Mathur, Alina Osorio, and William Saunderson. I welcome Peter Anderson, Renette Berman, Rags Davloor, and Trish Moran as new board members in 2013.

Special thanks must be given to retiring President and C.E.O. Andrew R. Shaw. During his leadership over the last 12 years, Andrew has helped the Orchestra establish a solid artistic reputation with the hiring of Music Director Peter Oundjian; has overseen a return to touring; has helped the Orchestra develop and evolve to meet the needs of an ever-changing TSO audience, and has left a strong team and organization in place to continue to fulfill our mission and to allow us to attract an excellent successor. The Board has struck a search committee, under the leadership of our incoming board chair, to select our next C.E.O.

We believe great cities need great orchestras and that artistic excellence attracts excellence in audience and philanthropic support. We look forward to putting this belief to the test through our future fundraising efforts.

Sincerely,

M. GEORGE LEWIS, FCPA, FCA, CFA, ICD.D | CHAIR

## TSO 2012/2013 FACTS

- Over **24,843 TSO** SOUNDCHECK tickets and 3-packs were sold, an institutional record
- The TSO welcomed an **audience of 12,500** to Handel's *Messiah* in December, a record for holiday concerts
- Overall giving increased by over \$1 million, a **21% increase** over the previous season
- TSO Live released its **eighth recording**: Rachmaninoff: *Symphonic Dances* & Stravinsky: *The Rite of Spring*
- Over 1,500 viewers watched the TSO's first-ever webcast which included a live feed from the CN Tower as part of the New Creations Festival
- The TSO named **Steven Reineke** as Principal Pops Conductor
- The TSO appointed **Shalom Bard** as RBC Resident Conductor and **Kevin Lau** as RBC Affiliate Composer
- The TSO presented **130 performances** to the community: 106 at Roy Thomson Hall (home of the TSO), three at George Weston Recital Hall, 19 student concerts, and two free events for the Luminato Festival at David Pecaut Square: a free orchestral concert and a "Music Mob" where amateur musicians performed side-by-side with members of the Orchestra
- **31 Canadian artists** performed with the TSO
- 37 artists made their TSO **débuts**
- The TSO performed three world **premières**, two North American premières, eight Canadian premières, six newly co-commissioned works, and four newly commissioned works
- 60,000 young people in the GTA participated in curriculum-based **education programmes**
- The TSO reached over 10,000 students and adults in public concerts during its eighth annual **Northern Ontario Residency**



Not-for-profit organizations operate in a very uncertain economic environment. Given the necessity for long-term planning against rigid cost structures, orchestras are particularly vulnerable in this setting. The Toronto Symphony Orchestra's strength and its foundation for the future is built upon the strong relationships between the Orchestra, the management, the dedicated volunteer Board of Directors, and our enthusiastic and appreciative audiences.

The TSO continues to lead the way in providing innovative programmes designed to engage the community. Tsoundcheck, the original ticket programme for young people under the age of 35, has been adopted by many arts organizations in North America and continues to expand its membership at the TSO.

In the 2012/2013 season we asked Torontonians: "What does your city sound like?" Nearly 10,000 people of all ages answered this question by providing submissions to *A Toronto Symphony: Concerto for Composer and City* – a project led by MIT Music Lab professor Tod Machover as part of the New Creations Festival. In addition, the world premiere of *A Toronto Symphony* reached an additional 1,500 viewers as part of the TSO's first webcast.

Outside of Roy Thomson Hall the TSO performed for over 10,000 music lovers in Timmins and North Bay in the Orchestra's eighth Northern Residency tour. The season concluded with a grand musical finale: a free outdoors public concert presented in partnership with the Luminato Festival.

Thank you to our key government funders – the Canada Council for the Arts, the Ontario Arts Council, the Ontario Trillium Foundation, the Ontario Arts Foundation, and the City of Toronto – for their continued and vital support. We are also deeply appreciative of our strong partnerships with Roy Thomson Hall, the CBC, and the Toronto Musicians' Association – important relationships that help us make meaningful connections with our audience.

The staff of the TSO is to be applauded for their ongoing commitment to the organization, particularly during challenging financial times. The TSO's Board of Directors, chaired by M. George Lewis, has been vital to improvement in the areas of individual giving and corporate support, and lead by example with their steadfast support of the TSO and their commitment to the organization's mission.

A special thanks to Music Director Peter Oundjian and the musicians of the TSO whose performances are inspirational and an integral part of the cultural fabric of the City of Toronto.

Sincerely,

ROBERTA SMITH | INTERIM PRESIDENT & C.E.O.

## BOARD OF DIRECTORS

### CHAIR

M. George Lewis,  
FCPA, FCA, CFA, ICD.D

### VICE-CHAIRS

Blake Goldring  
Christopher J. Hodgson

Sonia Baxendale  
Renette Berman  
Robert W. Corcoran  
Diane Francis  
Stephen Grant  
Carol Hansell

Ron Hay, **SECRETARY**  
Helen Malloy Hicks,  
FCPA, FCA-CBV

### TREASURER

Allan S. Kimberley  
Teresa Lasiuk

### TSVC PRESIDENT

Peter Levitt  
Peter Luit  
Clara Mathur  
John Novak  
Alina Osorio, P. Eng, CFA  
Councillor John Parker  
Richard Phillips  
Luke Seabrook

William B. Thomas, FCPA, FCA  
William J. Braithwaite, FCPA, FCA

### RTH LIAISON REPRESENTATIVE

### Nominations & Governance Committee

#### CHAIR

Stephen Grant

#### VICE-CHAIR

Allan S. Kimberley  
William J. Braithwaite, FCPA, FCA  
Ron Hay  
Diane Francis  
Carol Hansell  
Clara Mathur

### Finance & Audit Committee

#### CHAIR

Helen Malloy Hicks,  
FCPA, FCA-CBV

#### VICE-CHAIRS

Alina Osorio, P. Eng, CFA  
Christopher J. Hodgson

Peter Luit  
John Novak  
William J. Saunderson, FCPA, FCA  
Luke Seabrook  
William B. Thomas, FCPA, FCA

### Development Committee

#### CHAIR

Allan S. Kimberley  
Sonia Baxendale  
Robert W. Corcoran  
George Fierheller  
Diane Francis  
Blake Goldring  
Andrea Hopson  
Peter Levitt  
M. George Lewis  
Eunice Lumsden  
Clara Mathur,  
Alina Osorio, P. Eng, CFA  
Pam Spackman  
William B. Thomas, FCPA, FCA

### Maestro's Club Ambassadors

#### CO-CHAIRS

David G. Hallman  
Judy Dunn

#### PAST CHAIR

Peter Levitt  
Olga Fershaloff  
Donna Goldman  
Maymar Naman  
Robert D. Weese

### Young Leadership Council

#### CO-CHAIRS

Eileen Jurczak  
Lisa Robinson  
Whitney Binns  
Montgomery Bjornson  
Dustin Cohen  
Graeme Cooper  
Jocelyn Deeks  
Christopher Dewdney  
Jesse Goldman  
Josephine Ho  
Adrian Ishak  
Ron Podolny  
Danielle Ryterband  
Evan Thomas  
Brocke Weir  
Olga Zabolotna



“THIS BAND IS AS  
GOOD AS THE WORLD’S  
**BEST ORCHESTRAS.”**

TORONTO STAR (MAY 2013)

“LITERALLY WITHOUT  
A NOTE OUT OF PLACE.”

THE GLOBE & MAIL (JANUARY 2013)

“THE TSO IS SOUNDING  
LIKE A **TOP, TOP  
ORCHESTRA.”**

NATIONAL POST (FEBRUARY 2013)



## ORCHESTRA MEMBERS

Peter Oundjian  
MUSIC DIRECTOR  
Sir Andrew Davis  
CONDUCTOR  
LAUREATE  
Steven Reineke  
PRINCIPAL POPS  
CONDUCTOR  
Shalom Bard  
RBC RESIDENT  
CONDUCTOR  
Gary Kulesha  
COMPOSER/ADVISOR  
Kevin Lau  
RBC AFFILIATE  
COMPOSER

### VIOLINS

Jonathan Crow  
CONCERTMASTER  
*Tom Beck*  
*Concertmaster Chair*  
Mark Skaznitsky  
ASSOCIATE  
CONCERTMASTER  
Marc-André Savoie  
ASSISTANT  
CONCERTMASTER  
Etsuko Kimura  
ASSISTANT  
CONCERTMASTER  
Paul Meyer  
PRINCIPAL,  
SECOND VIOLIN  
Wendy Rose  
ASSISTANT  
PRINCIPAL,  
SECOND VIOLIN  
Ivan Alexander  
Atis Bankas  
Sydney Chun  
Carol Lynn Fujino  
Amanda Goodburn  
Terry Holowach

Bridget Hunt  
Amalia Joanou-Canzoneri  
Mi Hyon Kim  
Shane Kim  
Eri Kosaka  
Leslie Dawn Knowles  
Sergei Nikonov  
Hyung-Sun Paik  
Young Dae Park  
Semyon Pertsovsky  
Peter Seminovs  
Jennifer Thompson  
Angelique Toews  
James Wallenberg  
Virginia Chen Wells  
Arkady Yanivker

### VIOLAS

Teng Li  
PRINCIPAL  
Eric Nowlin  
ASSISTANT  
PRINCIPAL  
Daniel Blackman  
Gary Labovitz  
Diane Leung  
Charmain Louis  
Mary Carol Nugent  
Christopher Redfield  
Theresa Rudolph  
Harry Skura  
Kent Teeple

### CELLOS

Joseph Johnson  
PRINCIPAL  
*Principal Cello Chair*  
*funded by*  
*Dr. Armand Hammer*  
David Hetherington  
ASSISTANT  
PRINCIPAL  
Winona Zelenka  
ASSISTANT  
PRINCIPAL

Emmanuelle Beaulieu  
Bergeron  
Esther Gartner  
Igor Gefter  
Marie Gelinas  
Roberta Janzen  
Kirk Worthington

### DOUBLE BASSES

Jeffrey Beecher  
PRINCIPAL  
*Principal Double Bass*  
*Chair annually funded*  
*by the Saunderson Family*  
Kristen Bruya  
ASSISTANT  
PRINCIPAL  
Theodore Chan  
Timothy Dawson  
Chas Elliott  
David Longenecker  
Paul Rogers

### FLUTES

Nora Shulman  
PRINCIPAL  
*Toronto Symphony*  
*Volunteer Committee*  
*Principal Flute Chair*  
Julie Ranti  
ASSOCIATE  
PRINCIPAL  
Leonie Wall  
Camille Watts  
Piccolo  
Camille Watts

### OBOES

Sarah Jeffrey  
PRINCIPAL  
Keith Atkinson  
ASSOCIATE  
PRINCIPAL  
Cary Ebli  
Sarah Lewis

### ENGLISH HORN

Cary Ebli

### CLARINETS

Joaquin Valdepeñas  
PRINCIPAL  
*Sheryl L. and David*  
*W. Kerr Principal*  
*Clarinet Chair*  
Yao Guang Zhai  
ASSOCIATE  
PRINCIPAL  
Joseph Orłowski

### E-FLAT CLARINET

Yao Guang Zhai

### BASSOONS

Michael Sweeney  
PRINCIPAL  
Samuel Banks  
Fraser Jackson

### CONTRABASSOON

Fraser Jackson

### HORNS

Neil Deland  
PRINCIPAL  
*Dr. Michael Braudo*  
*Principal Horn Chair*  
Christopher Gongos  
ASSOCIATE  
PRINCIPAL  
Richard Cohen  
Audrey Good  
Gabriel Radford

### TRUMPETS

Andrew McCandless  
PRINCIPAL  
*Toronto Symphony*  
*Volunteer Committee*  
*Principal Trumpet Chair*

Barton Woomert  
ASSOCIATE  
PRINCIPAL  
James Gardiner  
James Spragg

### TROMBONES

Gordon Wolfe  
PRINCIPAL  
William Cross

### BASS TROMBONE

Jeffrey Hall

### TUBA

Mark Tetreault  
PRINCIPAL

### TIMPANI

David Kent  
PRINCIPAL

### PERCUSSION

John Rudolph  
PRINCIPAL  
Patricia Krueger  
Donald Kuehn

### HARP

Heidi Van Hoesen Gorton  
PRINCIPAL

### KEYBOARD

Patricia Krueger  
PRINCIPAL

### LIBRARIANS

Gary Corrin  
PRINCIPAL  
Kim Gilmore

### PERSONNEL

David Kent  
MANAGER



STEVEN REINEKE

"ONE THING IS FOR  
SURE, REINEKE IS OUT  
TO MAKE AN IMPACT."

TORONTO STAR (OCTOBER 2012)





## **ARTISTIC TEAM**

The TSO expanded its artistic team in the 2012/2013 season, appointing Steven Reineke as Principal Pops Conductor. The Orchestra also announced Shalom Bard as RBC Resident Conductor and Kevin Lau as RBC Affiliate Composer. The RBC Affiliate programme is also supported by the Canada Council for the Arts.



PRINCIPAL HARP  
HEIDI VAN HOESEN GORTON



CONCERTMASTER  
JONATHAN CROW

NINE MUSICIANS OF THE ORCHESTRA WERE FEATURED AS SOLOISTS THROUGHOUT THE 2012/2013 SEASON.



PRINCIPAL VIOLA  
TENG LI



PRINCIPAL CELLO  
JOSEPH JOHNSON



PRINCIPAL BASSOON  
MICHAEL SWEENEY



PRINCIPAL CLARINET  
JOAQUIN VALDEPEÑAS



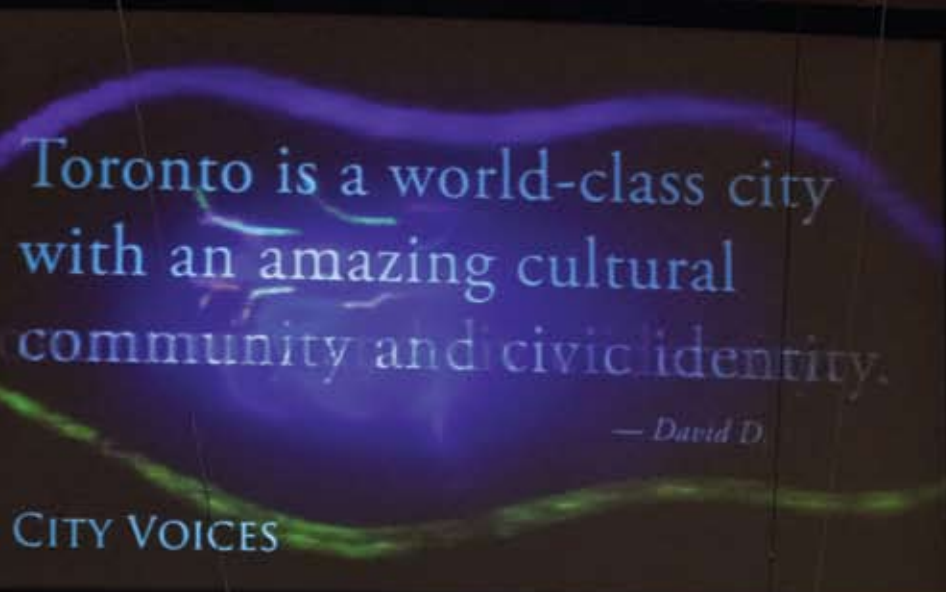
PRINCIPAL FLUTE  
NORA SHULMAN



ASSOCIATE PRINCIPAL CLARINET  
YAO GUANG ZHAI



PRINCIPAL SECOND VIOLIN  
PAUL MEYERS



Toronto is a world-class city  
with an amazing cultural  
community and civic identity.

— David D.

CITY VOICES

### NEW CREATIONS FESTIVAL

The 2012/2013 New Creations Festival featured the world première of Tod Machover's *A Toronto Symphony: Concerto for Composer and City*, a collaborative composition created for, by, and about Toronto. Thousands of Torontonians participated in the work, sending in over 10,000 submissions. Collaboration took place by blog and e-mail, via Skype and smartphone, using audio and video recording and streaming, and through numerous face-to-face meetings and music-making sessions in Toronto. Nearly 1,500 viewers in Toronto and around the world experienced a live webcast of the performance of *A Toronto Symphony*.





## **NORTHERN RESIDENCY**

The Orchestra performed for over 10,000 students and adults in public concerts during its eighth annual Northern Ontario Residency, which included five performances of *The Hockey Sweater*, a TSO commission composed by Abigail Richardson and narrated by well-known author Roch Carrier. The five-day residency was generously supported by the Ontario Arts Council and the Ontario Trillium Foundation.





**TSO MUSICIANS IN SCHOOLS**

60,000 young people in the GTA participated  
in curriculum-based education programmes.



## LUMINATO FESTIVAL

The TSO celebrated the 200th anniversary of the birth of composers Richard Wagner and Giuseppe Verdi during the Luminato Festival with a free open-air concert at David Pecaut Square. The TSO also participated in the Luminato Festival's inaugural Music Mob event, where people of all ages and musical experience came together with TSO musicians to perform Wagner's "Ride of the Valkyries" from *Die Walküre* and Verdi's "Triumphal March and Chorus" from *Aida*.



## FINANCE AND AUDIT COMMITTEE REPORT

The Finance and Audit Committee of the Board of Directors is responsible for monitoring the finances and financial planning of the Toronto Symphony Orchestra (TSO), and for reviewing the financial and administrative systems and controls. The Finance and Audit Committee meets with the auditors of the TSO at least annually to review the annual financial statements, and on other occasions as the Committee or the auditors of the TSO deem appropriate. Appointments to the Finance and Audit Committee are made by the Board.

During the year, management met regularly with the Finance and Audit Committee to review current financial results and to plan for future fiscal periods. For complete audited financial statements call 416.593.7769 X 390.

The TSO ended the June 30, 2013 fiscal year with a deficit of \$1,278,137 with ticket sales and fundraising both ending the year below budget. Due to restructuring measures and cost cutting efforts, operating expenses ended the year with a positive variance to budget. Five staff positions plus two education outreach programmes were eliminated resulting in restructuring costs.



Helen Mallovy Hicks, *FCPA, FCA•CBV* | TREASURER

<b>STATEMENT OF OPERATIONS</b>	YEAR ENDED JUNE 30, 2013 \$	YEAR ENDED JUNE 30, 2012 \$
<b>Revenues</b>		
Tickets	8,300,476	9,831,598
Fundraising	5,887,521	4,862,803
Government Operating Grants	5,537,440	5,865,825
Toronto Symphony Foundation	2,300,000	1,755,000
Other	442,436	543,430
Touring	313,160	239,517
Education	303,011	563,465
Fundraising Special Events	122,000	768,948
Toronto Symphony Volunteer Committee	70,700	120,000
	23,276,744	24,550,586
<b>Expenses</b>		
Concert production	16,076,166	16,633,146
Marketing	3,754,556	3,982,932
Administration	2,426,290	2,266,079
Fundraising	1,559,805	1,825,613
Touring	317,327	235,591
Restructuring	181,344	—
Interest	176,995	108,132
Fundraising Special Events	62,398	336,829
	24,554,881	25,388,322
<b>Deficiency of revenue over expense for the year</b>	(1,278,137)	(837,736)



## THE TORONTO SYMPHONY FOUNDATION

The Toronto Symphony Foundation (TSF) was incorporated in 1966 to support the Toronto Symphony Orchestra (TSO) in the advancement of orchestral music. The TSF operates separately from the TSO and is governed by a board of ten Trustees. Funds invested by the TSF generate earnings that contribute to the annual funding distributions directed to the TSO to provide a stable and consistent revenue stream over the long term.

Donations received by the TSO each year as part of annual fundraising are used by the TSO to support ongoing operations. Contributions which donors wish to be invested and used to support the future operations of the TSO are deposited in the TSF and are managed by the Trustees in accordance with the directions of the donors.

During the TSO's 2013 fiscal year, the TSF provided a distribution of \$2.3 million. Since its inception, the TSF has received almost \$32 million in contributions and has provided more than \$28.5 million to the TSO in annual distributions.

In 2013, the TSF received donations of \$219,000 and experienced a net investment gain of \$3.14 million.

The Foundation assets are maintained in three categories of Funds: General, Restricted, and Endowment. Contributions to the Foundation are allocated to a particular fund based on the wishes of the donor. The General Fund receives contributions from donors who have not specified a purpose for their gift. Use of the donations and net income earned on these funds is at the discretion of the Trustees. The Restricted Fund receives contributions from donors who have identified a specific purpose for the use of their gift and net income earned on these funds but do not require the gift to be held in perpetuity. The Endowment Fund receives contributions that are to be held in perpetuity.



Lawrence A. Ward, FCPA, FCA | CHAIR

<b>FUND BALANCES</b>	<b>MARCH 31, 2013</b>	<b>MARCH 31, 2012</b>
	<b>\$</b>	<b>\$</b>
General Fund	3,350,308	3,007,420
Restricted Fund	1,886,309	1,792,491
Endowment Fund	24,511,751	23,220,196
	29,748,368	28,020,107

### **TS FOUNDATION TRUSTEES:**

Norman Seagram  
CHAIR, JULY-APRIL 2013

Ronald G. Atkey  
Robert T. E. Gillespie  
Ira Gluskin

Helen Mallovy Hicks, FCPA, FCA-CBV  
M. George Lewis, FCPA, FCA, CFA, ICD.D  
Wilmot Matthews  
Thomas MacMillan  
John F. Nagel  
Lawrence A. Ward, FCPA, FCA

## REPORT TO THE DONOR COMMUNITY

The 2012/2013 season saw a \$1 million increase in individual giving. This exciting achievement occurred in large part because of the tireless dedication of the TSO's fundraising volunteers led by Development Committee Chair Allan Kimberley. In particular, the members of the Major Gifts Cabinet and the Maestro's Club Ambassadors spent countless hours building philanthropic relationships for the TSO, and the results speak for themselves.

Every year, contributions from donors play an increasingly important part in the TSO's mission to serve its community. The TSO is very grateful for the loyalty, generosity, and civic pride of these arts enthusiasts.

Corporate and government sponsors also play a key role in the TSO's mission. A number of companies appreciate the importance of investing in the arts by faithfully supporting concerts, education projects, and special initiatives like the RBC Emerging Artists Programme which was launched in 2012/2013 with the naming of Shalom Bard as RBC Resident Conductor, and Kevin Lau as RBC Affiliate Composer. This investment in the future of Canadian orchestral music was supported by a multi-year commitment from the RBC Foundation and a special projects grant from the Canada Council for the Arts.

The critical need for philanthropic support is shown by the numbers. Only 36% of revenue comes from ticket sales, with government grants accounting for just 24%. As one method of steadily growing community support and taking advantage of volunteer expertise, the TSO will launch two new gala events in 2013/2014, one to mark the season opening and one to celebrate Chinese New Year in February 2014.

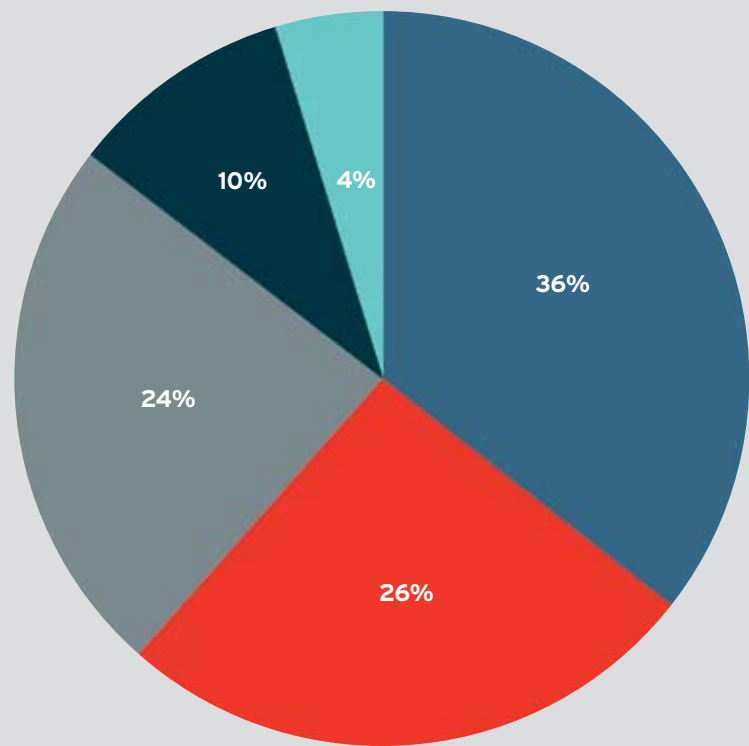
	2012/2013	2011/2012
<b>INDIVIDUALS</b>		
Miscellaneous	62,402	24,939
Board of Directors & Trustees	628,045	684,765
Young Leadership Council	21,524	19,523
Friends & General Gifts	880,566	892,030
Maestro's Club	917,635	896,202
Major Gifts & Bequests	2,365,011	1,061,766
<b>CORPORATIONS &amp; FOUNDATIONS</b>		
Foundations	263,664	260,588
Corporations	228,091	352,990
Sponsorships	520,583	670,000
Annual Fundraising for TSO Operations	5,887,521	4,862,803
Special Events & Projects	122,000	768,948



## TSO REVENUE

Only 36% of revenue comes from ticket sales and 24% comes from government operating grants

- TICKETS
- FUNDRAISING AND SPECIAL EVENTS
- GOVERNMENT OPERATING GRANTS
- TORONTO SYMPHONY FOUNDATION
- TOURING AND OTHER





## TORONTO SYMPHONY VOLUNTEER COMMITTEE REPORT

The Toronto Symphony Volunteer Committee (TSVC) is dedicated to supporting the TSO by expanding awareness of its concerts and education programmes within the community.

Under the leadership of President Teresa Lasiuk, in partnership with a dedicated Board and 200 members, the TSVC made a gift to the TSO of \$70,700 for the TSO’s 2012/2013 season. This gift was the result of fundraising events organized throughout the year.

The two major fundraisers during the 2012/2013 season were the 22nd annual Fine Wine Auction and the annual Bridge event, both of which surpassed their fundraising goals.

Gifts received from the TSVC support TSO annual operations, including education activities and the Toronto Symphony Youth Orchestra. The TSVC also endows two positions in the Orchestra: the Principal Trumpet Chair and the Principal Flute Chair.

Throughout 2012/2013, the 90th year of the TSVC, members continued to devote much time to supporting the TSO’s curriculum-based education programmes, Adopt-A-Player, Preludes, and Morning with the Toronto Symphony Orchestra.

## TORONTO SYMPHONY VOLUNTEER BOARD

<b>PRESIDENT</b> Teresa Lasiuk	<b>TREASURER</b> Eunice Lumsden	<b>BOARD CHAIRS</b> Marie Adams Joanne Colbourne Rhoda Gryfe Chris Knight Irina Kortschinski Lois McFarquhar Shirley Mitchell Nora Mizzen	Heather Oda Berna Ozunal Wendy Sanford Marcia Skilling Carole Smith Debra Walker Menna Weese Jean Wulkan
<b>PRESIDENT ELECT</b> Olga Fershaloff	<b>SECRETARY</b> Joan Hart		
<b>VICE-PRESIDENTS</b> Cathy Mahoney Rhoda Gryfe Liz Nichol	<b>ADVISORS</b> Rae Dellio Nora Lever Eunice Lumsden		

## BENEFACTOR'S CIRCLE

The Benefactor's Circle recognizes the extraordinary philanthropic commitment of those who have made cumulative gifts of \$500,000 or more since 1985.

### 5,000,000+

Tom & Mary Beck  
Judith (Billie) R. Wilder

### \$2,000,000-4,999,999

Sheryl L. & David W. Kerr  
Toronto Symphony Volunteer Committee  
Anonymous (1)

### \$500,000-1,999,999

BMO Financial Group  
The late Dr. Michael Braudo  
Hans & Susan Brenninkmeyer CIBC  
The Gerard & Earline Collins Foundation  
Robert & Ann Corcoran Desjardins Group  
Enbridge Gas Distribution Inc.  
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Andrew Shaw* <i>President &amp; C.E.O.</i>	Chris Walroth <i>Production Manager</i>	Maureen Hamlyn <i>Receptionist &amp; Administration Services</i>	Sarah Malleau <i>Marketing Coordinator</i>	Marion York <i>Director of Philanthropy</i>	<b>CUSTOMER SERVICE</b>
Roberta Smith <i>Interim President &amp; C.E.O.</i>	Christian Sharpe <i>Orchestra Personnel Administrator</i>	<b>FINANCE</b>	Josh Clavir <i>Social Media &amp; Digital Content Producer</i>	Sarah Jarvis <i>Senior Manager of Business Development &amp; Corporate Partnerships</i>	Kevin Devaux <i>Manager of Customer Service</i>
John Sharpe <i>Executive Assistant to the Office of the President &amp; C.E.O.</i>	Faeron Pileggi <i>Orchestra Operations &amp; Education Assistant</i>	Suzy Yin <i>Accounting Manager</i>	Hannah Chan-Hartley <i>Publications Coordinator</i>	Niamh Earls <i>Manager of Stewardship &amp; Major Gifts</i>	Steve Kwan <i>Ticketing Services Coordinator</i>
<b>ARTISTIC ADMINISTRATION</b>	Rachel Robbins <i>TSYO Manager &amp; Education Assistant</i>	Margy Lau <i>Senior Accountant</i>	David Jung <i>Marketing Consultant</i>	Jessica Hutton <i>Manager of Annual Fund</i>	Lucas Costello <i>Ticketing Systems Coordinator</i>
Loie Fallis <i>Vice-President, Artistic Planning</i>	<b>BUSINESS ADMINISTRATION</b>	Wendy Yin <i>Accounting Clerk &amp; Payroll Administrator</i>	Maytal Kowalski <i>Online Marketing Coordinator</i>	Kate Millar <i>Manager of Events</i>	Tess Menet <i>Customer Service Supervisor</i>
David Dredla <i>Artistic Administrator</i>	Lisa Hamel, CPA, CA <i>Vice-President, Business Administration &amp; Chief Financial Officer</i>	<b>MARKETING &amp; COMMUNICATIONS</b>	FLIP Publicity <i>Media Relations</i>	Katie Norman <i>Manager of Corporate Partnerships</i>	<b>CUSTOMER SERVICE REPRESENTATIVES</b>
Adriana Kraevska <i>Assistant Artistic Administrator</i>	Fiona Butters <i>Director of Database Operations</i>	Jennifer Bryan <i>Director of Sales</i>	Shuman Associates <i>International Public Relations</i>	Leslie Aston Hurst <i>Executive Assistant - Development</i>	Kathy Cheung Lisa Aikman Jennifer Collins Alex Perala Nicole Provan Alice Wu
Molly Lipham <i>Assistant to the Music Director</i>	Matthew Jones <i>Information Systems Manager</i>	Laura Quinn† <i>Senior Manager of Public Relations</i>	<b>DEVELOPMENT &amp; DONOR RELATIONS</b>	Lauren Fulthorpe <i>Development Researcher</i>	* Retired in November 2013 † On leave
Susana Almeida <i>Office Administrator</i>	Jason Taylor <i>Database Manager</i>	Alex Grunwald <i>Senior Manager of Digital Media</i>	Denny Young <i>Vice President, Development</i>	Yoomee Choo <i>Coordinator of Corporate Partnerships</i>	
John Dunn <i>Volunteer Archivist</i>	Karen Turner <i>Manager of Ticketing Operations</i>	Kendal Egli <i>Manager of Advertising Production</i>	Sarah Bullick <i>Director of Annual Fund</i>	Curtis Vander Hyden <i>Coordinator of Development Operations</i>	
<b>ORCHESTRA OPERATIONS &amp; EDUCATION</b>	Tamim Rahim <i>Network &amp; Server Administrator</i>	Jill Angelstad <i>Publicity Coordinator</i>	Brian Columbus <i>Director of Development Operations</i>		<i>Staff List as of December 3, 2013</i>
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