



toronto symphony orchestra  
2007.2008 **annual report**

tso

Peter Oundjian | Music Director  
Andrew R. Shaw | President & CEO



# tso contents

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## 07.08 annual report

# chair's message



The Toronto Symphony Orchestra's 86<sup>th</sup> concert season encompassed many great successes and milestones. Under the guidance of Peter Oundjian, in his fourth season as Music Director, world-renowned guest artists graced the stage of Roy Thomson Hall, audience numbers continued to grow with the average attendance reaching 80%, and more than 110,000 students experienced the magic and majesty of live orchestral music.

From a financial perspective, the ongoing and passionate efforts of the TSO staff, Board of Directors, Governors' Council, and Toronto Symphony Foundation Trustees have led the way to the renewed fiscal health of your TSO. With a leadership gift from Tom Beck and the support of our many loyal patrons, donors, and sponsors, your TSO is in a position of financial stability and organizational growth.

The 2007-2008 season marked the highest sales achievement in our 86-year history with ticket sales breaking the \$9 million mark. The release of two albums under our own house label, TSO Live, was another significant accomplishment.

On behalf of my fellow Board members, Trustees, the Orchestra, and staff, I thank Music Director Peter Oundjian and President and C.E.O. Andrew R. Shaw for their artistic vision and outstanding leadership. I also extend my sincerest thanks to you, our donors, patrons, and sponsors. Your ongoing support has enabled the many accomplishments of your TSO.

It is a very exciting time and I look forward to all our future endeavors and continued success in the 2008-2009 season.

Ana P. Lopes  
CHAIR | BOARD OF DIRECTORS

## 2007.2008 BOARD OF DIRECTORS

**CHAIR -**  
Ana P. Lopes

**VICE-CHAIRS -**  
Robert W. Corcoran  
Allan S. Kimberley  
William J. Braithwaite  
Christine J. Elliott, MPP  
Hershell E. Ezrin  
Peter M. Gottsegen  
Ron Hay, **SECRETARY**  
Helen Mallovy Hicks, **TREASURER**  
Peter Levitt  
M. George Lewis  
Peter Luit  
Eunice Lumsden, **TSVC PRESIDENT**  
Florence Minz  
Paul Morton  
John Novak  
Councillor John Parker  
Mary Powers  
Dr. Robert Rottapel  
William J. Saunderson, FCA  
Bill Thomas  
Peter Warrian  
Robert D. Weese

**RTH LIAISON REPRESENTATIVE -**  
Richard J. Balfour

## Nominations and Governance Committee

**CHAIR -**  
Hershell E. Ezrin  
William J. Braithwaite  
Robert W. Corcoran  
Ron Hay  
Allan S. Kimberley  
Florence Minz  
Peter Warrian

## Government and Public Affairs Committee

**CHAIR -**  
Robert D. Weese  
Ronald G. Atkey  
Paul Brown  
Barry Campbell  
Hershell E. Ezrin  
Councillor John Parker  
Mary Powers  
Dr. Robert Rottapel  
William J. Saunderson, FCA

## Finance and Audit Committee

**CHAIR -**  
Helen Mallovy Hicks  
Peter Gottsegen  
Allan S. Kimberley  
Peter Luit  
John Novak  
William J. Saunderson, FCA  
Bill Thomas

## Development Steering Committee

**CHAIR -**  
Ana P. Lopes

**HONORARY PATRON -**  
Judith (Billie) R. Wilder

**HONORARY CHAIRS -**  
David Et Sheryl L. Kerr  
William Et Meredith  
Saunderson  
Robert W. Corcoran  
Hershell E. Ezrin  
Nance J. Gelber  
M. George Lewis  
Peter Levitt  
Paul Morton  
Mary Powers  
Philip Taylor  
Stephen Tile  
Diane Walker  
Gordon W. Walker, Q.C.

## TORONTO SYMPHONY FOUNDATION TRUSTEES

**CHAIR -**  
William T. Mitchell, FCA  
Ronald G. Atkey  
George Dickson  
Robert T. E. Gillespie  
Helen Mallovy Hicks  
Sheryl L. Kerr  
Ana P. Lopes  
Wilmot L. Matthews  
Timothy Price  
Norman Seagram

# president & c.e.o.'s message

For the year ended June 30, 2008, the fiscal performance of the Toronto Symphony exceeded plan for the third consecutive year. Not only did the organization operate with a surplus, but also audiences continued to grow and to show ever increasing enthusiasm. Artistic programming is exciting and adventuresome, and strong audience engagement demonstrates commitment and confidence by everyone in the direction of the TSO.

There are countless individuals and organizations to thank for their support and encouragement in helping the TSO fulfill its mandate in reaching ever more members of our community with life-enriching programmes. Some of our key partners include The Toronto Symphony Foundation, The Toronto Symphony Volunteer Committee, the CBC, the Ontario Trillium Foundation, the Ontario Arts Council, the Canada Council for the Arts, and the City of Toronto – to name but a few.

Among the many supporters of the TSO, special acknowledgment is accorded to Tom Beck for his leadership gift to endow the Concertmaster Chair. This gift not only enhances the stability of the Orchestra, but also helps to strengthen the international position of the TSO as an organization committed to attracting the world's finest musicians.

Finally, I thank Ana Lopes, Chair of the Board of Directors, and Peter Oundjian for their outstanding leadership and vision, along with our devoted staff and our distinguished musicians for all their work which has helped the TSO grow and thrive.

Yours sincerely,



Andrew R. Shaw  
PRESIDENT & C.E.O.



## 2007.2008

### ADMINISTRATIVE STAFF

#### Artistic Administration

Loie Fallis  
Director of Artistic Administration

Heather Slater  
Associate Director of Artistic Administration, Programming

Stefani Truant  
Artist Liaison & Executive Assistant to the Music Director

Roberta Smith  
Associate Director of Artistic Administration, Education

Christy DiFelice  
Manager of Toronto Symphony Youth Orchestra

Stephanie Zhang  
Education Coordinator (maternity leave)

Rachel Malach  
Interim Education Coordinator

Heidi Sundwall  
Education Administrator

John Dunn  
Volunteer Archivist

#### Operations

Scott Wilson  
Director of Operations

Chris Walroth  
Production Manager

Ginny Scott  
Orchestra Personnel Coordinator

Tracie Macko  
Orchestra Operations Administrator & Tour Manager

#### Marketing & Business Development

Mike Forrester  
Vice President of Marketing & Business Development

#### Marketing & Communications

Lisa Mackay  
Associate Director of Marketing (maternity leave)

Natasha Bood  
Marketing Manager

Fiona Buttars  
Manager of Marketing Operations

Patrick Brown  
Internet Marketing & Website Administration

Alex Grunwald  
Internet Marketing Manager

Jennifer Bryan  
Sales Manager

Karen Lin  
Programme Manager & Public Relations Assistant

David Jung  
Advertising & Promotions Coordinator

Jason Taylor  
Data & Research Coordinator

Jessica Parkes  
Marketing Coordinator Intern

FLP Publicity & Promotions Inc.  
Media Relations

#### Customer Service

Kevin Devaux  
Manager of Customer Service

Karen Turner  
Assistant Manager of Customer Service

Christine King  
Customer Service Coordinator

Jenny Kerr  
Ticketing Systems Coordinator

#### Customer Service Representatives

Neil Bailey  
Yoomee Choo  
Lucas Costello  
Julia Freedman  
Ellie Folkes  
Peter Harte  
Stephanie Hidichuk  
Fiona Leung  
Tess Menet  
Claire Morley  
Ron Rush

#### Development & Donor Relations

Holly Benson  
Vice President of Development

Ginny Medland Green  
Adjunct Senior Vice President of Development

Mary Heinmaa  
Director, Major Gifts & Operations

Janet Young  
Major Gifts Assistant

Pema Lektzog  
Director of Corporate Partnerships & Foundations

Kate Clegg  
Events Manager

Ann Hum-Bastedo  
Sponsorship Coordinator

Sybil Choles  
Corporate Administration Support

Ana Maria Faria-Kerr  
Associate Director of Maestro's Club (maternity leave)

Lori MacIntyre  
Associate Director of Maestro's Club

Vivian Chan  
Maestro's Club Assistant

Tara Robinson  
Research & Communications Coordinator

Kim Neil  
Stewardship Coordinator

Brian Columbus  
Database Manager

Karen Lackner  
Annual Fund Coordinator

Jeffrey Adigue  
Donor Services Assistant

#### Business Administration

Lisa Hamel  
Director of Business Administration & Finance

Matthew Jones  
Information Systems Manager

Tamim Rahim  
Network & Server Administrator

Maureen Hamlyn  
Receptionist & Administration Services

#### Finance

Suzu Yin  
Accounting Manager

Margy Lau  
Intermediate Accountant

Wendy Yin  
Accounting Clerk/  
Payroll Administrator

#### President & C.E.O.

Andrew R. Shaw

Cathryn Gregor  
Acting Chief Operating Officer

John Sharpe  
Executive Assistant to the Office of the President & CEO



# from our music director

I am so pleased to report that the 2007-2008 season was exceptionally successful. The 2007-2008 season marked 25 years of TSO history on the Roy Thomson Hall stage. It was a season of exhilarating performances and record attendance numbers. Presenting some of the world's most important names in classical music, and continuing the tradition of our expansive education programmes, your TSO is making its mark as one of Canada's foremost artistic organizations.

In the 2007-2008 season we paid homage to the past four decades of music directors with the return of Sir Andrew Davis, Günther Herbig, and Jukka-Pekka Saraste. It was a rare and special opportunity to present these conductors in the same season. We also continued our popular theme of festivals with the Dvořák Signature Series featuring his heartwarming Eighth Symphony and his rhapsodic cello concerto. The Mozart@252 Festival opened the new year and the New Creations Festival experienced its biggest success yet. Featuring the exotic sounds of Olivier Messiaen, the Festival attracted near-capacity houses at each concert. The season closed with the Russian American Festival which included Tchaikovsky's *Winter Dreams Symphony* and Gershwin's unforgettable piano concerto.

Your TSO welcomed back great artists such as Lang Lang, Yo-Yo Ma, Anne-Sophie Mutter, Itzhak Perlman, and Emanuel Ax. As well as international artists, your TSO also showcased our own musicians from the Orchestra, with Principals from the brass, woodwinds, and strings sections all taking centre stage. The TSO bid a fond farewell to Concertmaster Jacques Israelievitch, who held the position for 20 years and retired in June 2008.

There are many to thank and to give credit for the extraordinary success of the 2007-2008 season. I extend my thanks to our outstanding Board of Directors, and our dedicated staff and musicians, and I thank you, a group of dedicated individuals and organizations who support our commitment to bringing the best in live orchestral music to as many individuals as possible. Without the generous support of our patrons, donors, and sponsors none of these achievements would be possible.



Peter Oundjian  
MUSIC DIRECTOR

BMO  Financial Group  
Conductors' Podium



TIPPET-RICHARDSON  
CONCERT SEASON

## did you know?

Our patrons are satisfied with our product – 84% rank their TSO experience an 8 on a scale out of 10.

238,000 tickets were sold to TSO concerts, an increase of more than 10,000 tickets over the 2006-2007 season.



# tso orchestras

Peter Oundjian  
MUSIC DIRECTOR

## violins

Jacques Israelievitch  
CONCERTMASTER

*Tom Beck Concertmaster Chair*

Mark Skazinetsky  
ASSOCIATE CONCERTMASTER

Marc-André Savoie  
ASSISTANT CONCERTMASTER

Paul Meyer  
PRINCIPAL, SECOND VIOLIN

Wendy Rose  
ASSISTANT PRINCIPAL,  
SECOND VIOLIN

Ivan Alexander  
Adele Armin  
Atis Banks  
Sydney Chun  
Jin-Shan Dai

Carol Lynn Fujino  
Amanda Goodburn  
Terry Holowach  
Bridget Hunt  
Amalia Joanou-Canzoneri  
Mi Hyon Kim  
Leslie Dawn Knowles  
Sergei Nikonov  
Hyung-Sun Paik  
Young-Dae Park  
Semyon Pertsovsky  
Peter Seminov  
Jennifer Thompson  
Angelique Toews  
James Wallenberg  
Virginia Chen Wells  
Arkady Yanivker

## violas

Teng Li  
PRINCIPAL

Susan Lipchak  
ASSISTANT PRINCIPAL  
Daniel Blackman  
Ladislau Darida  
Gary Labovitz  
Charmain Louis  
Mary Carol Nugent  
Christopher Redfield  
Harry Skura  
Kent Teeple

## cellos

Winona Zelenka  
PRINCIPAL  
David Hetherington  
ASSISTANT PRINCIPAL  
Esther Gartner  
Igor Gefter  
Marie Gélinas  
Roberta Janzen  
Audrey King  
Kirk Worthington

## double basses

Jeffrey Beecher  
PRINCIPAL  
Edward Tait  
ASSISTANT PRINCIPAL  
Timothy Dawson  
Chas Elliot  
John Gowen  
David Longenecker  
Peter Madgett  
Paul Rogers

## flutes

Nora Shulman  
PRINCIPAL  
Julie Ranti  
ASSOCIATE PRINCIPAL  
Leonie Wall  
Camille Watts

## piccolo

Camille Watts

## oboes

Sarah Jeffrey  
PRINCIPAL  
Keith Atkinson  
ASSOCIATE PRINCIPAL  
Cary Ebli  
Frank Morphy

## english horn

Cary Ebli

## clarinets

Joaquin Valdepeñas  
PRINCIPAL  
*Sheryl L. & David Kerr*  
*Principal Clarinet Chair*  
Raymond Luedeke  
ASSOCIATE PRINCIPAL  
David Bourque  
Joseph Orłowski





# tr a m e m b e r s

**e-flat clarinet**  
Raymond Luedeke

**bass clarinet**  
David Bourque

**bassoons**  
Michael Sweeney  
**PRINCIPAL**  
Kathleen McLean  
**ASSOCIATE PRINCIPAL**

Laurel Sharp  
Fraser Jackson  
**contrabassoon**  
Fraser Jackson

**horns**  
Neil Deland  
**PRINCIPAL**  
Christopher Gongos  
**ASSOCIATE PRINCIPAL**

Richard Cohen  
Harcus Hennigar  
Gabriel Radford

**trumpets**  
Andrew McCandless  
**PRINCIPAL**  
Barton Woomert  
**ASSOCIATE PRINCIPAL**  
James Gardiner  
James Spragg

**trombones**  
Gordon Wolfe  
**ACTING PRINCIPAL**  
William Cross

**bass trombone**  
Jeffrey Hall

**tuba**  
Mark Tetreault  
**PRINCIPAL**

**timpani**  
David Kent  
**PRINCIPAL**

**percussion**  
John Rudolph  
**PRINCIPAL**  
Patricia Krueger  
Donald Kuehn  
Daniel Ruddick

**keyboard**  
Patricia Krueger  
**PRINCIPAL**

**librarians**  
Gary Corrin  
**PRINCIPAL**  
Kim Gilmore  
**ACTING ASSISTANT PRINCIPAL**

**personnel**  
David Kent  
**MANAGER**  
Peter Madgett  
**ASSISTANT MANAGER**

**chairs**

**FULLY SUPPORTED THROUGH ENDOWMENT FUNDS**  
*Tom Beck Concertmaster Chair*  
*Sheryl L. & David Kerr Principal Clarinet Chair*

**SUPPORTED IN PART THROUGH ENDOWMENT FUNDS**  
*Principal Flute Chair and Principal Trumpet Chair funded by the Toronto Symphony Volunteer Committee*

*Principal Cello Chair funded by Dr. Armand Hammer*

*With a gift in 1981, the Toronto Symphony Women's Committee established the first endowment fund in Canada to support orchestral chairs. The TSO is grateful for the pioneering initiative which launched its Endowment Program.*

**SUPPORTED THROUGH ANNUAL GIFTS 2007-2008**  
*Principal Viola Chair funded by James and Joyce Gutmann*

*Principal Double Bass Chair funded by the Saunderson Family*

**HONORARY PATRON**  
*The Honourable Bob Rae Principal Keyboard Chair*

# 0708

## artistic achievements



In his fourth season as Music Director, Peter Oundjian and the Toronto Symphony Orchestra delivered extraordinary performances featuring world-class musicians to an appreciative and ever-growing audience.

### festivals

In the 2007-2008 season, Peter Oundjian continued to programme distinct festivals as a means of focusing on a specific composer, genre or musical idea. The Mozart and New Creations Festivals, each in their fourth year, drew record attendance, and the Russian American Festival juxtaposed the music of Russian and American composers in the early half of the 20<sup>th</sup> Century.

The Mozart@252 Festival included some of Mozart's greatest music for the opera house and concert hall. Canadian soprano Karina Gauvin performed arias from *The Magic Flute* and *The Marriage of Figaro*, and the Orchestra performed the Overture from *Don Giovanni* and Mozart's robust Linz Symphony. Making her TSO début during the festival, pianist Ingrid Filter performed Mozart's enchanting Concerto No. 23 and joined four of the TSO's principal wind players – Principal Oboe Sarah Jeffrey; Principal Clarinet Joaquin Valdepeñas; Principal Bassoon Michael Sweeney; and Principal Horn Neil Deland – in a performance of the Quintet for Piano and Winds.

The New Creations Festival experienced its most successful year thus far. With nearly sold-out houses at each concert, audiences were engaged by the visionary work of French composer Olivier Messiaen and his use of bird sounds, as well as the exploration of the limitless possibilities of keyboard instruments. The Festival highlighted the harpsichord in Philip Glass' Harpsichord Concerto, and the organ in Jacques Hétu's Concerto for Organ. A sound installation of bird song in the lobbies of Roy Thomson Hall set the main theme, as did animated short films by Ontario College of Art and Design students presented on the Roy Thomson Hall's electronic sign at King and Simcoe Streets.

The Russian American Festival brought the season to a close featuring cellist Enrico Dindo in a performance of Prokofiev's *Sinfonia concertante* for cello and orchestra and pianist Jean-Yves Thibaudet with his rendition of Gershwin's jazz-flavoured Piano Concerto. Other highlights of this Festival included Tchaikovsky's *Winter Dreams Symphony*, and an extended suite from Prokofiev's masterpiece, the deeply emotional ballet *Romeo and Juliet*.

### guest artists

**Soloists** The TSO played host to an extraordinary line-up of world-class guest artists. Acclaimed pianists Emanuel Ax, Yefim Bronfman, Alexander Toradze, and Evgeny Kissin all visited the stage at Roy Thomson Hall, as did Canadian artists Anton Kuerti, James Ehnes, and the Gryphon Trio. The TSO also welcomed internationally renowned artists Anne-Sophie Mutter, the incomparable Lang Lang, the legendary Yo-Yo Ma, and sensational young pianist Yundi Li in his TSO début.

**Vocal** Opening the season was one of the biggest and best known of choral works: Carl Orff's *Carmina Burana*. The evening featured soprano Simona Šaturová, countertenor Daniel Taylor, baritone Hugh Russell, the Toronto Mendelssohn Choir, and the Canadian Children's Opera Company. Helmuth Rilling led Bach's St. John Passion with soloists Laura Albino, Agnes Zsigovics, Roxana Constantinescu, Lothar Odinius, Nathan Berg, and Klaus Gaeger.

**Conductors** Three of the TSO's former Music Directors, Sir Andrew Davis, Gunther Herbig, and Jukka-Pekka Saraste, returned to conduct your TSO in this 25<sup>th</sup> season at Roy Thomson Hall. The TSO also welcomed back audience favourites Thomas Dausgaard, Stéphane Denève, Itzhak Perlman, and Charles Dutoit, today's pre-eminent master of French repertoire.



Yo-Yo Ma



Anne-Sophie Mutter



Yundi Li

## canadian premières

The TSO presented five Canadian premières during the 2007-2008 season. Guillaume Connesson's *Symphonic Dances* made its Canadian première under Maestro Stéphane Denève and a new work, *Seht die Sonne*, by Finnish composer Magnus Lindberg, premiered at the Mahler Symphony 9 concert. *Momentum*, a dazzling orchestral showpiece by Chen Yi, who has been featured in earlier New Creations Festivals, made a lasting impression on audiences. Also in this year's New Creations Festival were the Canadian debut performances of: Philip Glass' Harpsichord Concerto and Esa-Pekka Salonen's Piano Concerto.

brought the music of the TSO, and conversation with the conductors and guest artists, to millions of Canadians from coast to coast. Along with the three live broadcasts, many other TSO performances were broadcast to national audiences thanks to the CBC.

"Music Director Peter Oundjian has, by the sweat of his brow and sheer unassuming diligence, rebuilt the TSO into an ensemble that could do this city proud anywhere in the world."

~ JOHN TERAUDS, *TORONTO STAR*

## featured tso musicians

The 2007-2008 season saw many of our own distinguished musicians featured on the stage of Roy Thomson Hall. Two new Orchestra Principals made their solo débuts – Principal Bass Jeffrey Beecher and Principal Horn Neil Deland. Other TSO principals featured throughout the season included: Principal Trumpet Andrew McCandless, Principal Viola Teng Li, Principal Clarinet Joaquin Valdepeñas, and Principal Oboe Sarah Jeffrey.

## tours and exchanges

Thanks to special funding from the Ontario Trillium Foundation, Ontario Arts Council, and RBC Foundation, the TSO continued its residency tours to smaller cities in Ontario, which included visits to both Thunder Bay and Sarnia. Both TSO Composer Affiliates were commissioned to write new works for these tours, resulting in première performances of Abigail Richardson's *The Sleeping Giant* in Thunder Bay, and Andrew Staniland's *Voyageur* in Sarnia. Working closely with the local school boards the TSO presented two Student Concerts, masterclasses, and in-school demonstrations for students in grades 1 to 12 in each city. Ensembles from the Orchestra travelled to Red Rock, Nipigon, and Atikokan presenting TSO education programmes in these small communities.

The TSO's 86<sup>th</sup> season also saw the retirement of Concertmaster Jacques Israelievitch. Jacques' distinguished 20-year career with the TSO was celebrated in a concert which featured him in several roles and premiered a composition (Kelly-Marie Murphy's *Dallaire*) written especially for Jacques and his son, percussionist Michael Israelievitch.

The TSO and the National Arts Centre Orchestra continued their annual exchange with NACO in Toronto in October and the TSO in Ottawa in November 2007. An exchange also took place with the Detroit Symphony Orchestra, where Music Director Peter Oundjian is Principal Guest Conductor and Artistic Advisor. The DSO was in Toronto in November 2007 and the TSO performed in Detroit in March 2008.

## live broadcasts

The TSO continued its ongoing collaboration with the CBC in its CBC Radio Two Live series. CBC host Bill Richardson

# finance & audit committee report

The Finance and Audit Committee of the Board of Directors is responsible for monitoring the finances and financial planning of the TSO and for reviewing the financial and administrative systems and controls. The Finance and Audit Committee meets with the auditors of the TSO at least annually to review the annual financial statements, and on other occasions as the Committee or the auditors of the TSO deem appropriate. Appointments to the Finance and Audit Committee are made by the Board.

During the year, management met regularly with the Finance and Audit Committee to review current financial results and draft budgets for 2009 and beyond. For complete audited financial statements call 416-593-7769 ext. 390.

The TSO operated with a surplus for the year ended June 30, 2008, a third year of positive results and good fiscal

management. Ticket sales exceeded \$9 million for the first time in the TSO's history. Support from donors was strong as the TSO raised \$5.6 million for operations (and deposited an additional \$4 million with the Toronto Symphony Foundation). As a result of a particularly successful wine auction due to the donation of large and important cellars, the Toronto Symphony Volunteer Committee was able to increase their annual gift by over \$200,000. Expenses increased in 2008 but the increase was focused predominantly on concert production and programming, with other expenses increasing moderately or decreasing.



Helen Mallovy Hicks  
TREASURER

## financial highlights

	2008 \$	2007 \$
<b>REVENUES</b>		
Subscriptions and single tickets	9,030,316	8,164,369
Education	548,772	596,399
Annual fundraising <i>(excluding funds raised for the The Toronto Symphony Foundation)</i>	5,569,719	5,615,878
The Toronto Symphony Foundation	2,305,000	2,373,300
Government operating grants	5,068,870	4,625,800
Toronto Symphony Volunteer Committee	430,000	229,000
Other	677,251	996,476
	23,629,928	22,601,222
<b>EXPENSES</b>		
Production	15,800,505	14,058,585
Fundraising	1,774,872	1,683,794
Marketing	3,778,044	3,935,339
Administration	2,102,284	2,202,318
Interest	146,264	221,338
	23,601,969	22,101,374
<b>Excess of revenue over expenses for the year</b>	<b>27,959</b>	<b>499,848</b>

# toronto symphony foundation report

The Toronto Symphony Foundation (TSF) was incorporated in 1966 to support the TSO in the advancement of orchestral music. The TSF operates separately from the TSO and is governed by a board of 10 Trustees. Funds invested by the TSF generate earnings that contribute annual funding grants directed to the TSO to provide a stable and consistent revenue stream over the long term.

Donations received by the TSO each year as part of annual fundraising are used by the TSO to support ongoing operations. Contributions which donors wish to be invested and used to support the future operations of the TSO are deposited in the TSF and are managed by the Trustees in accordance with the directions of the donors.

During the TSO's 2008 fiscal year, the TSF provided a grant of \$2,305,000. Since its inception, the TSF has received approximately \$25.5 million in contributions and has provided more than \$20 million to the TSO in annual grants.

The Foundation assets are maintained in three categories of funds: General, Restricted, and Endowed. Contributions to the Foundation are allocated to a particular fund based on the wishes of the donor.



**William T. Mitchell**  
CHAIR | TORONTO SYMPHONY FOUNDATION

## general fund

The General Fund receives contributions from donors who wish to support the general purpose of the TSF. Use of the donations and net income earned on these funds is at the discretion of the Trustees.

## restricted fund

The Restricted Fund receives contributions from donors who have identified a specific purpose for the use of their gift and net income earned on these funds, but do not require the gift to be held in perpetuity.

## endowment fund

The Endowment Fund receives contributions that are to be held in perpetuity.

### FUND BALANCES AS OF MARCH 31

	2008	2007
General Fund	4,375,520	5,025,269
Restricted Fund	1,908,000	2,920,454
Endowment Fund	16,738,944	15,754,137
<b>Total fund balances</b>	<b>23,022,464</b>	<b>23,699,860</b>

### Trustees

William T. Mitchell FCA (Chair), Ronald G. Atkey, George Dickson, Robert T.E. Gillespie, Sheryl L. Kerr, Helen Malloy Hicks, Ana Lopes, Wilmot Matthews, Norman Seagram, Timothy Price



# education & community outreach



“Early and repeated exposure to quality musical experiences has the power to shape a child's future, and lead them along the path to awareness and understanding, helping to create a life-long love of music.”

- Roberta Smith, Associate Director, Artistic Administration, Education

The TSO Education Department is recognized internationally for its depth and breadth of educational and family programming. Each year, the TSO's specially designed education and outreach programmes reach 110,000 children and youth, enhancing and supporting the enjoyment of orchestral music. The TSO is a leader in this field, actively connecting with more young people than any other orchestra in North America.

The goal is to create a continuum of learning starting with awareness, and understanding, leading eventually to appreciation. Ultimately the programmes are designed to create life-long learners, supporters, and advocates of orchestral music. The many TSO education programmes allow for a variety of experiences, including the opportunity to interact with TSO musicians and orchestral instruments, as well as compose music, attend rehearsals and concerts, and gain knowledge about musical forms and history. These multi-faceted programmes nurture the next generation of music enthusiasts, regardless of socio-economic background.

Highlights of our education and outreach activities in 2007-2008 include:

- 13,000 young people from Northern Ontario communities, including Thunder Bay, Timmins, Sudbury, North Bay, Manitoulin Island, and Parry Sound, participated in TSO education programmes;
- 10 podcasts and study guides were available on-line to teachers and students to enhance their concert experience;
- TSO study guides were downloaded 24,500 times by teachers to prepare their students for TSO Student Concerts; and
- the TSO's television broadcast, *How the Gimquat Found Her Song*, won the award for Best Children's Program at the Banff World Television Fest.

*continued on next page*



Thanks to special support from the Arts Education Partnership Initiative, which is jointly funded by the Ministry of Culture and the Ministry of Education, and donor Dr. William Waters, the TSO was able to expand its education programmes to smaller communities throughout Ontario, and to several inner-city schools in the Greater Toronto Area, an important priority for the Symphony. Thanks to the hundreds of TSO donors and sponsors who give the gift of music to young people.

## did you know?

Over 50,000 young adults between the ages of 15 and 29 have participated in the TSO's tsoundcheck programme – 17,000 patrons annually.



"It was a very valuable experience for the students because many of them have only had minimal opportunity in their lives to experience the beauty and sound of percussion instruments that form part of a symphony orchestra."

- Bill Beaucage, Principal at St. Edward Catholic School, Nipigon



"I personally thought that classical music was not all that great, but this presentation opened my eyes to this genre of music. But now I have a dream to be in the TSO."

- Sean, student at St. Hubert School, North Bay

"Those three guys from the Toronto Symphony Orchestra were awesome! I went to the gym thinking that I would be bored to tears, but they were really interesting. It would be awesome if these guys will come back and maybe even bring the rest of the band."

- Branden, student, Central Manitoulin Public School, Mindemoya



# toronto symphony volunteer committee report

Now celebrating its 85<sup>th</sup> year, the Toronto Symphony Volunteer Committee contributes to the financial support of the Toronto Symphony Orchestra and expands awareness of its musical and educational programmes.

TSVC members form a core part of the TSO's audience, attending concerts, tours, and community events. Members are dedicated to supporting the TSO's education programmes through volunteer work for the Adopt-A-Player programme, Preludes, Morning with the TSO, and Young People's Concerts. The TSVC is also one of the TSO's largest donors. The disbursement that the Volunteer Committee makes each year to the TSO is the result of fundraising activities such as the Fine Wine Auction and Gala, the Holiday Open House, and the Bridge and Speaker Event, as well as generous donations and planned gifts from members themselves.

During the TSVC's 2007-2008 fiscal year, led by President Eunice Lumsden, with the efforts of a dedicated Board and some 220 members, the TSVC contributed a total of \$483,234 to the TSO. This disbursement supported TSO operations, educational activities, the Toronto Symphony Youth Orchestra, and concert sponsorship. TSVC members also helped to raise more than \$34,000 for TSO operations through their annual letter writing campaign, and supported the TSO through personal donations totaling more than \$140,000.

Highlights from the TSVC's 2007-2008 volunteer work and fundraising include:

*Fine Wine Auction and Gala* The 17<sup>th</sup> annual Fine Wine Festival, held in October 2007, raised \$523,800 (net) across its

"Be it your direct support as an audience, as donors and fundraisers, or as promoters of the TSO in our marketplace, the TSVC is an integral part of the family, our face to many in the community, and ambassadors for the great work that the TSO does."

- Ana P. Lopes | Chair, TSO Board of Directors

two popular events: the Fine Wine Auction held at Ritchie's Auction House and the elegant Gala Dinner held on October 17 at the Carlu. The tremendous financial success of the fine wine auction is attributed especially to the donation of the estate cellar from the late Mr. William Heaslip and the collaboration of the TSVC and the LCBO/Ritchies' Fine Wine Auction event. In addition, the sold-out gala event featured great wines from the Peller Estate and Jackson-Triggs, delicious food, and a tribute to the TSVC's 2007 Honorary Patrons, Bob and Irene Gillespie.

*Holiday Open House with the Music Director* This event was held at the home of Peter and Nadine Oundjian in December 2007, where over 100 TSO supporters gathered to celebrate the season and raised more than \$9,500 (net) for the Symphony.

*The Bridge, Lunch and Speaker* This fundraiser was held in its new home – the Old Mill Inn & Spa – in the spring and was a fantastic success raising an amount of \$10,477 (net).

## TSVC BOARD 2007.2008

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# development report

Thanks to the support of thousands of extraordinary individuals, corporations, and foundations, the Toronto Symphony Orchestra raised \$9.6 million.

A few achievements include:

- an 83% increase in funds raised from foundations over the previous season – a signal of the community's confidence in and appreciation of our TSO;
- more multi-year financial commitments from corporate and foundation donors; and
- an 18% increase in donations from a vigorous and committed board of directors and foundation trustees.

Of the \$9.6 million, \$5.6 million was raised for TSO operations, and the remaining \$4.0 million was deposited with the Toronto Symphony Foundation.

In June 2008 Tom Beck endowed in perpetuity the Toronto Symphony Orchestra's Concertmaster Chair for \$3.5 million. Endowing orchestra chairs helps the TSO attract and retain great musicians, while allowing the donor to leave a personal

legacy. This demonstrates awareness of the priority of the TSO to support its musicians and programming. Building on the initiative of the Toronto Symphony Volunteer Committee, which launched the TSO's endowed chair programme in 1981, the TSO will continue to seek to fund principal chairs, along with the Music Director's chair, through endowment gifts.

The Development department thanks the wonderful leadership of its Board of Directors, Trustees, and Music Director Peter Oundjian. Thanks to all of the musicians and volunteers who participate in our fundraising events and activities throughout the season. A special thanks to our wonderful and generous donors and supporting organizations – many of whom have been contributing for several years. This crucial private support makes incredible music in your community.



Ginny Medland Green  
ADJUNCT SENIOR VICE PRESIDENT OF DEVELOPMENT

## 07.08 fundraising development activity

	CASH RECEIVED 2007.2008	CASH RECEIVED 2006.2007
Major Gifts	1,453,591	1,471,973
Friends/General Gifts	832,758	920,859
Maestro's Club	873,334	884,262
Board/Trustees/Governors' Council	474,520	400,712
Corporate Gifts	207,423	274,969
Foundations	429,241	234,146
Other Miscellaneous	29,983	113,018
Bequests/Planned Gifts	16,485	40,997
Sponsorship	837,350	945,600
Special Events	415,034	329,342
Annual Fund for TSO Operations	5,569,719	5,615,878
Funds raised for the Toronto Symphony Foundation	3,995,028	4,088,459
<b>TOTAL:</b>	<b>\$9,564,747</b>	<b>\$9,704,337</b>



# donors & sponsors

## encore circle

The *Encore Circle* recognizes the extraordinary support of those who have made cumulative gifts of \$500,000 or more over the past 20 years.

Tom & Mary Beck\*  
 The Gerard & Earlane Collins Foundation\*  
 Robert & Ann Corcoran\*  
 The late R. Fraser Elliott\*  
 James and Joyce Gutmann\*  
 William & Nona Heaslip\*  
 Sheryl L. & David Kerr\*  
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 Barrie D. Rose and Family\*  
 William & Meredith Saunderson\*  
 Phil & Eli Taylor  
 Toronto Symphony Volunteer Committee\*  
 The late Isabel Carey Warne  
 Mrs. Gert Wharton  
 Judith (Billie) R. Wilder\*

## music director's circle

The TSO gratefully acknowledges the members of the *Music Director's Circle*, a distinguished group of leadership donors who have made a substantial single- or multi-year financial commitment.

### TSO Society (\$5 million+)

Judith (Billie) R. Wilder\*

### Fortissimo Society (\$1,000,000 – \$4,999,999)

Tom & Mary Beck\*  
 Sheryl L. & David Kerr\*  
 Anonymous (1)

### Group of 88 (\$500,000 – \$999,999)

James & Joyce Gutmann\*  
 William & Meredith Saunderson\*  
 Phil & Eli Taylor  
 Toronto Symphony Volunteer Committee\*  
 Mrs. Gert Wharton

### Virtuoso (\$250,000 – \$499,999)

Hans & Susan Brenninkmeyer\*  
 Robert & Ann Corcoran\*  
 Florence Minz & Gordon Kirke\*  
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### Artist (\$100,000–\$249,999)

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 Bill & Bronwen Thomas  
 William R. Waters  
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 Anonymous (5)

## legacy circle

The TSO recognizes the generosity and vision of its *Legacy Circle* members who have provided for the future of our Orchestra through a bequest or other forms of planned giving.

### 2007 Vida Peene fund

Callie Archer  
 Ann H. Atkinson\*  
 A. Phelps Bell\*  
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 Estate of Dr. Michael Braudo\*  
 Tina Breckenridge  
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 Estate of Christianne Warda  
 Anonymous (13)

\*10 years or more of support.



Music Director Peter Oundjian & Tom Beck

## thank you tom beck

In June 2008, Tom Beck endowed in perpetuity the Toronto Symphony Orchestra Concertmaster Chair for \$3.5 million. Mr. Beck is a long-time TSO subscriber (more than 50 years), and former Board Member (1980–2002), having served as Chair from 1981–1983.

"When I heard that the Symphony was looking for a new Concertmaster, I knew that a Concertmaster's Chair would be key to the TSO as a group, and fundamental in attracting a top Concertmaster. As a patron, I believe that money provides the opportunity for creativity, and creativity transforms institutions, achieving possibilities beyond expectations. It is my pleasure to support this endeavor and it is my hope that this gift will inspire others to donate and set the standard for the next generation." ~ Tom Beck

# annual support

The Toronto Symphony Orchestra gratefully acknowledges the support of the individuals, corporations, and foundations who have made contributions to the Annual Fund. These donations help ensure the TSO's high artistic and performance standards, and provide critical support for all Orchestra activities.

## Maestro's Club

### Chairman's Circle \$20,000 – \$99,999

George & Heather Dickson\*  
Nance Gelber & Dan Bjarnason\*  
Peter Gottsegen  
Mr. & Mrs. John G. Harrison\*  
John B. Lawson\*  
Wayne & Maureen Squibb\*  
Judy & Larry Ward\*\*  
Robert & Menna Weese\*  
Stephen Williamson\*\*

### Platinum Baton \$10,000 – \$19,999

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Dr. John & Mrs. Gay Evans  
The Ira Gluskin & Maxine Granovsky Gluskin Charitable Foundation\*  
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Mr. Stefan Varga & Dr. Marica Varga\*  
Anonymous (1)

### Gold Baton \$6,000 – \$9,999

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Mr. & Mrs. Ken & Joan Taylor\*  
Ms. Jennifer A. Tory  
Diane Walker & Rob Bell  
Anonymous (2)

### Silver Baton \$3,000 – \$5,999

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### Conductor's Baton \$1,750 – \$2,999

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