

Toronto Symphony Orchestra

2008.2009 annual report



"...when Mr. Oundjian led it in a wrenching, full-throttle account of Shostakovich's Symphony No. 11 on Saturday evening at Carnegie Hall, the orchestra proved to be in superb shape...his dramatic shaping of the work illuminated its searing passions, and the orchestra responded with a remarkable fluidity and power. Under Mr. Oundjian the orchestra has maintained its shine, but now it packs a firm punch as well."

- ALLAN KOZNINN, NEW YORK TIMES, OCTOBER 5, 2008

from our music director

Leading the fine musicians of the Toronto Symphony Orchestra at Carnegie Hall on October 4, 2008, was one of the most gratifying experiences so far in my tenure as Music Director. Returning to New York after a ten-year absence, with 100 close supporters and friends travelling with us from Toronto to be part of the sold-out audience, the Orchestra performed at its very best and impressed one of the most discerning audiences for orchestral music in the world. It was an unforgettable night for all of us and I thank everyone who made this visit possible. I hope it will be the first of many future opportunities to present our orchestra on the world stage. Without doubt, it gave the 2008-2009 season a special impetus at the beginning that carried through the rest of the season.

Our season had a special focus on the wealth of music inspired by Asia, especially China, and the artists that come from there. Toronto was fortunate to be one of a handful of cities that presented the great pianist Lang Lang in a week-long residency. This prodigiously energetic artist played two different orchestral programmes, a recital, and gave a master class for young students at the Chinese Cultural Centre of Greater Toronto. He touched many lives and gave our audiences insight into the truly special artist and person that he is in addition to being one of the great artists of our time.

Lang Lang performed the Canadian première of a concerto by his countryman Tan Dun who was also featured composer and conductor in our fifth annual New Creations Festival. Our audiences experienced the full range of his imagination from his Pipa Concerto, with the great pipa virtuoso Wu Man, to *Secret Land*, his brilliant composition for twelve cellos, and *The Map*, his concerto in which the Orchestra played live with film of Chinese musicians playing traditional instruments. This Festival played to full houses again in the 2008-2009 season. Everyone at the TSO appreciates the adventurous Toronto audiences who come out to enjoy the New Creations Festival.

New audiences flocked to the first season of Afterworks concerts, a series scheduled to fit into busy schedules by starting at 6:30 p.m. I enjoyed connecting with series host Tom Allen as we exchanged stories and insights into the featured repertoire for each programme. Your warm response to this format has been encouraging.

All in all, looking over our 10-month season of more than 100 concerts, I am proud of the range and variety of programmes we present and grateful to the many individuals and organizations that make it possible for the TSO to be so active in the community.

Fel blug-

Peter Oundjian Music Director

chair's message



The 2008-2009 season was highly memorable and successful both artistically and fiscally.

The season began with the pure excitement of the Orchestra's first visit to Carnegie Hall in ten years, a proud moment artistically and a major financial success as it was fully funded through the generous support of many government, corporate, and private donors. Thank you to Porter Airlines, our official airline, and Leslie and Anna Dan, the tour's Distinguished Patrons, for their leadership gifts. One hundred of

the Orchestra's closest supporters traveled to New York for this concert. Their encouragement and cheers made the performance an extra special event for the Toronto Symphony Orchestra.

The onset of the economic crisis, occurring just when the Orchestra returned from their New York triumph, plunged the world into a long period of uncertainty. Despite this darkening environment, the TSO's audiences and donors continued to support the TSO's concerts and education programmes, showing the important place that great orchestral music has in their lives.

The recession prompted many donors to speak directly to us about the motivations behind their gifts. We were buoyed by the generosity of TSO supporters, one-third of whom made additional or stretch gifts this season. Some gave more to make up for those who might have to give less, others were concerned that arts organizations would suffer in comparison to health or social welfare charities, and others wanted to make sure that the TSO continued to be stable and secure.

In 2008-2009, five hundred more donors made gifts to the TSO than in the previous season, a powerful indication that the Orchestra's work in our community is appreciated.

Thank you to the Board of Directors, the Toronto Symphony Foundation Trustees, the Toronto Symphony Volunteer Committee, and the many thousands of TSO patrons whose support contributed to a successful season for our Orchestra.

Altre

Ana P. Lopes Chair, Board of Directors

Board of Directors

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Ana P. Lopes VICE-CHAIRS -Robert W. Corcoran Allan S Kimberley William J. Braithwaite Councillor Sandra Bussin Christine J. Elliott, MPP Hershell E. Ezrin Rana Florida Diane Francis Peter M. Gottsegen Ron Hay, SECRETARY Helen Mallovy Hicks, TREASURER Peter Levitt M. George Lewis Peter Luit Eunice Lumsden, TSVC PRESIDENT Florence Minz John Novak Mary Powers Dr. Robert Rottapel William J. Saunderson, FCA William B. Thomas Peter Warrian Robert D. Weese RTH LIAISON REPRESENTATIVE -Richard J. Balfour

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William T. Mitchell, FCA Ronald G. Atkey George Dickson Robert T.E. Gillespie Helen Mallovy Hicks Sheryl L. Kerr Ana P. Lopes Wilmot I Matthews Timothy Price Norman Seagram

Administrative Staff

Andrew R. Shaw

Executive Assistant to the Office of the President & C.F.O.

Artistic Administration

Loie Fallis Director of Artistic Administration (on sabbatical)

Director of Artistic Administration Susan Lam

Artistic Administratio Molly Lipham

Associate Director of Artistic Administration, Education

Christy DiFelice Manager of Toronto Symphony Youth Orchestra

Heidi Sundwall Education Administrator

Stephanie Zhang Education Coordinator (on maternity leave)

John Dunn Volunteer Operations Archivist

Operations

Scott Wilson Director of Operations

Chris Walroth Production Manager

Rachel Malach Orchestra Operations Administrator & Tour Manager

Christian Sharpe Orchestra Personnel Coordinator

Marketing & Business

Mike Forrester Vice President of Marketing & Business Development

Marketing & Communications

Development

Lisa Mackay Director of Marketing & Communications

Fiona Buttars Director of Marketing Operations

Laura Ouinn Senior Manager of Public Relations

Alex Grunwald Internet Marketing Manager

Sales Manage James Currie Telesales Manage

Jennifer Bryan

Mercedes Dziver

Assistant Telesales Manager David Jung

Advertising & Promotions Coordinator

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Lucas Costello Ticketing Systems Coordinato

Customer Service Representatives Neil Bailey

Yoomee Choo Rosie Findlay Iulia Freedman Peter Harte Devin Hornby Fiona Leung Laura Martin Tess Menet Katie Norman Nicholas Shao

Development & **Donor Relations**

Ginny Medland Green Adjunct Senior Vice President of Development

Pema Lektsog Senior Director, Corporate Partnerships and Foundation Relations

lanet Young Prospect Research Coordinator

Tara Robinson Communications Coordinator

Ann Hum-Bastedo Assistant Manager of Foundations

Sybil Choles Corporate Partnerships Coordinator

Ana Maria Faria-Kerr Associate Director of Maestro's Club

Lori MacIntvre Associate Director of Maestro's Club

Brian Columbus Senior Manager, Development Operations and Annual Giving

Kim Neil Manager of Stewardship & Events

Liz Murray Stewardship & Events Coordinator

Jeffrey Sotto Annual Fund Coordinator

Michael Page Donor Services Representative

Business Administration

Lisa Hamel Director of Business Administration & Finance

Matthew Jones Information Systems Manager

Tamim Rahim Network & Server Administrator

Maureen Hamlyn Receptionist & Administration Services

Finance

Suzy Yin Accounting Manager

Margy Lau Intermediate Accountant

Wendy Yin Accounting Clerk/ Payroll Administrator

Presdient & C.E.O. Cathryn Gregor Chief Operating Officer John Sharpe

Heather Slater

Artist Liaison & Assistant to

Assistant to the Music Director Roberta Smith

president & ceo's message

For the fourth consecutive year, the operations of the Toronto Symphony Orchestra exceeded plan and there was a surplus of revenue over expenses.

Enthusiastic audiences and generous donors showed unwavering support not only for the great orchestral music that the TSO provides but also for the widely recognized commitment to young audiences and educational programmes. For the seventh consecutive season, the TSO enjoyed growth in ticket revenue, setting an institutional



record with \$9.6 million in sales. As noted elsewhere, donated revenue also increased during the 2008-2009 fiscal year.

Secure and increasing support from the TSO's government funders was another important factor in the TSO's stability. We thank our key funders: the Canada Council for the Arts, the Ontario Arts Council, the Ontario Trillium Foundation, the Ontario Arts Foundation, and the City of Toronto. We also thank Roy Thomson Hall and the CBC as business partners helping us to reach our audiences.

The severe world-wide recession heightened our determination to achieve maximum efficiency and our continuing effort to ensure tightly controlled operations and expenses. The staff of the TSO are commended for delivering programmes and services to our community without compromise despite the challenging financial conditions. The TSO's Board of Directors, most ably chaired by Ana Lopes, demonstrated confident leadership and true governance in the face of a potentially destabilizing environment.

Special thanks to Peter Oundjian and the musicians of the TSO whose performances of great orchestral music enrich all of our lives and inspire us with commitment and excellence in their wonderful music making.

Yours sincerely,

Andrew R. Shaw President & C.E.O



tSO orchestra members of L

Mary Carol Nugent

Harry Skura

Kent Teeple

Cellos

Winona Zelenka

Esther Gartner

Marie Gelinas

Audrey King

Roberta Janzen

Kirk Worthington

Jeffrey Beecher

Timothy Dawson

David Longenecker

PRINCIPAL

Chas Elliott

John Gowen

Peter Madgett

Double Basses

Igor Gefter

ACTING PRINCIPAL

David Hetherington

ASSISTANT PRINCIPAL

Christopher Redfield

Violins

Position Open CONCERTMASTER Tom Beck Concertmaster Chair Mark Skazinetsky ASSOCIATE CONCERTMASTER Marc-André Savoie ASSISTANT CONCERTMASTER Etsuko Kimura ASSISTANT CONCERTMASTER Paul Meyer PRINCIPAL SECOND VIOLINS Wendy Rose ASSISTANT PRINCIPAL SECOND VIOLINS Ivan Alexander Adele Armin Atis Bankas Sydney Chun Jin-Shan Dai Carol Lynn Fujino Amanda Goodburn Terry Holowach

Bridget Hunt Amalia Joanou-Canzoneri Mi Hvon Kim Leslie Dawn Knowles Sergei Nikonov Hyung-Sun Paik Young-Dae Park Semvon Pertsovsky Peter Seminovs Jennifer Thompson Angelique Toews James Wallenberg Virginia Chen Wells Arkady Yanivker

Violas Teng Li PRINCIPAL Eric Nowlin ASSISTANT PRINCIPAL

Susan Lipchak ASSISTANT PRINCIPAL Daniel Blackman Ladislau Darida Gary Labovitz* Charmain Louis

Paul Rogers Edward Tait

Flutes

Nora Shulman PRINCIPAL Toronto Symphony Volunteer Committee Principal Flute Chair Julie Ranti ASSOCIATE PRINCIPAL Leonie Wall

Camille Watts Piccolo Camille Watts

Oboes

Sarah Jeffrey PRINCIPAL Keith Atkinson ASSOCIATE PRINCIPAL Carv Ebli Frank Morphy

English Horn Cary Ebli

Clarinets

David Bourque

Joseph Orlowski

Joaquin Valdepeñas PRINCIPAL Sheryl L. and David W. Kerr Principal Clarinet Chai Raymond Luedeke ASSOCIATE PRINCIPAL

E-Flat Clarinet Ravmond Luedeke

Bass Clarinet David Bourque

Bassoons

Michael Sweeney PRINCIPAL Kathleen McLean ASSOCIATE PRINCIPA Fraser Jackson

Contrabassoon

Fraser Jackson

Horns Neil Deland PRINCIPAL Christopher Gongos ASSOCIATE PRINCIPAL Richard Cohen Harcus Hennigar Gabriel Radford

Trumpets

Andrew McCandless PRINCIPAL Toronto Symphony Voluntee Committee Principal Trumpet Chair Barton Woomert ASSOCIATE PRINCIPAL James Gardiner James Spragg

Harp Julie Barnes Spring PRINCIPAL

Keyboard Patricia Krueger PRINCIPAL

Librarians Gary Corrin PRINCIPAL Kim Gilmore

Personnel David Kent MANAGER

PRINCIPAL Patricia Krueger Donald Kuehn Daniel Ruddick

Trombones

Gordon Wolfe

William Cross

Bass Trombone

PRINCIPAL

Jeffrey Hall

Mark Tetreault

PRINCIPAL

Timpani

David Kent

PRINCIPAL

Percussion

John Rudolph

Tuba

*on Sabbatical



Chairs

Supported through Endowment Funds

Tom Beck Concertmaster Chair

Sheryl L. and David W. Kerr Principal Clarinet Chair

Toronto Symphony Volunteer Committee Principal Flute Chair

Toronto Symphony Volunteer Committee Principal Trumpet Chair

Principal Cello Chair funded by Dr. Armand Hammer

Supported through Annual Gifts 2008-2009

Principal Viola Chair funded by James and Joyce Gutmann

Principal Double Bass Chair funded by the Saunderson Family

Principal Oboe Chair and Chair of Timothy Dawson, bass, funded by the Toronto Symphony Volunteer Committee

Honorary Patron

The Honourable Bob Rae Principal Keyboard Chair









08.09 artistic achievements

"A sold-out audience at Carnegie Hall leaped to its feet Saturday night and roared its approval for the Toronto Symphony Orchestra." THE GLOBE AND MAIL

carnegie hall

The Toronto Symphony Orchestra, after a ten-year absence, made its return to Carnegie Hall on October 4, 2008. The dynamic programme, featured cabaret queen Ute Lemper and the Hudson Shad vocal ensemble in Kurt Weill's *The Seven Deadly Sins*, and the Orchestra performing Shostakovich's haunting Symphony No. 11 "The Year 1905", was enthusiastically received by the sold-out audience. After a five-minute standing ovation, the Orchestra capped off the evening with "Nimrod" from Elgar's *Enigma Variations*.

festivals

Mozart@253 Festival: The centrepiece of the festival was two performances of *The Magic Flute* led by period specialist Bernard Labadie and narrated by CBC Radio host Bill Richardson with a cast of brilliant Canadian singers including Karina Gauvin, Aline Kutan, Shannon Mercer, Allyson McHardy, Krisztina Szabo, Nathan Berg, and Benjamin Butterfield. Pianist Robert Levin performed two concertos, bringing a fresh outlook to the stage with improvisation in 18th century style.

New Creations Festival: Major works by Tan Dun from China and Tōru Takemitsu from Japan were featured alongside works by Canadians Frederick Schipizky, Gary Kulesha, and Alexina Louie, and American Jennifer Higdon. There were two concertos for cello, one for violin, one for pipa, and one for string quartet. Participating artists were Wu Man, pipa; Jennifer Higdon, violin; Teng Li, viola; Anssi Karttunen, cello; Shauna Rolston, cello; and the Tokyo String Quartet.

Bartók-Strauss Festival: Exploring contemporaries who were worlds apart, this festival featured Richard Strauss' *Four Last Songs* (with soprano Monica Whicher making a dramatic last-minute substitution for an ailing Measha Brueggergosman), the rarely heard *Burleske*, and the Suite from *Der Rosenkavalier*. Bartók was represented by the Concerto for Orchestra, the Concerto for Two Pianos and Percussion (Emmanuel Ax and Yoko Nozaki), the Dance Suite, and the Divertimento for Strings.

canadian premières

Each season, the TSO brings new and innovative works to its audiences through Canadian premières and commissions. In the 2008-2009 season the TSO presented seven new works from prominent contemporary composers. Two of these works were co-commissions with international orchestras.

Three works by Oscar-winning Chinese composer Tan Dun received their Canadian première last season. His Piano Concerto was debuted by superstar pianist Lang Lang, and two other concertos (his Pipa Concerto and the Concerto for Cello, Video, and Orchestra: *The Map*) premièred during the Asian-inspired New Creations Festival. The New Creations Festival also included the world première of Alexina Louie's Concerto for String Quartet and Orchestra (a TSO commission for the Tokyo String Quartet), and Jennifer Higdon's Violin Concerto performed by acclaimed violinist Hilary Hahn.

Violinist Christian Tetzlaff returned to Roy Thomson Hall to perform the new dance-based work by awardwinning British composer Mark-Anthony Turnage: *Mambo, Blues, and Tarantella*; and American composer William Balcom's Violin Concerto was performed by celebrated violinist Gil Shaham.

featured tso musicians

Committed to highlighting its outstanding talent within the Orchestra, the TSO featured six principal musicians. Principal Bassoon Michael Sweeney, Principal Clarinet Joaquin Valdepeñas, Principal Oboe Sarah Jeffrey, and Principal Horn Neil Deland performed together in Mozart's *Sinfonia Concertante* for Winds during the Mozart@253 Festival, and Principal Viola Teng Li performed Takemitsu's *A String Around Autumn* during the New Creations Festival. Joaquin Valdepeñas also appeared with Principal Trumpet Andrew McCandless in a concert performing Weber's Concertino for Clarinet and Hummel's Trumpet Concerto.

bringing the world's best

Soloists

The TSO brings the biggest stars from the classical music world to the Toronto stage. The 2008-2009 season included Joshua Bell with the Samuel Barber Violin Concerto; Itzhak Perlman with Beethoven's Violin Concerto; Pekka Kuusisto with Vivaldi's immensely popular violin concertos *The Four Seasons*; and Midori, with Dvořák's Violin Concerto. Pianist Yefim Bronfman performed Brahms' Piano Concerto No. 2, and Emanuel Ax was joined by his wife, Yoko Nozaki, in their performance of Bartók's Concerto for Two Pianos and Percussion.

Vocal

The season opened with Mahler's multi-faceted third symphony. The performance featured mezzo-soprano Susan Platts with the Women of the Toronto Mendelssohn Choir and the Toronto Children's Chorus.

Soprano Gillian Keith with mezzo-soprano Allyson McHardy, tenor Frédéric Antoun, bass Robert Gleadow, and the Toronto Mendelssohn Choir celebrated the holiday season in their performance of Handel's *Messiah*, a TSO tradition.

Conductors

Along with former TSO Music Directors Sir Andrew Davis and Günther Herbig, the TSO welcomed back Pinchas Zuckerman as both conductor and soloist, and audience favourites Yannick Nézet-Séguin, Thomas Dausgaard, and Charles Dutoit.

With the passing of Erich Kunzel on September 1, 2009, 2008-2009 marked this most remarkable Pops conductor's final season with the TSO. Erich Kunzel was a great friend and a uniquely distinguished leader of the TSO Pops series since 1975.

tours and exchanges

The TSO under conductor Alain Trudel toured to Timmins and North Bay in the 2008-2009 season thanks to the continuing support of the Ontario Trillium Foundation, the Ontario Arts Council, and the RBC Foundation. Small ensembles traveled to Moosonee, Moose Factory, Iroquois Falls, Fort Frances, and various spots in Bruce and Grey counties.

The TSO and the National Arts Centre Orchestra continued their annual exchange with the TSO in Ottawa in November 2008, and the NACO in Toronto in January 2009.









finance & audit committee report

The Finance and Audit Committee of the Board of Directors is responsible for monitoring the finances and financial planning of The Toronto Symphony, and for reviewing the financial and administrative systems and controls. The Finance and Audit Committee meets with the auditors of the TSO at least annually to review the annual financial statements, and on other occasions as the Committee or the auditors of the TSO deem appropriate. Appointments to the Finance and Audit Committee are made by the Board.

During the year, management met regularly with the Finance and Audit Committee to review current financial results and planning for future fiscal periods. For complete audited financial statements call 416.593.7769 ext. 390.

The TSO operated with a surplus for the year ended June 30, 2009. Throughout 2009, the TSO continued to operate to plan, demonstrating fiscal responsibility while fulfilling its mandate. Ticket sales and fundraising revenues reached unprecedented levels. Expenses remained tightly controlled and ended the year below budget.

Mulalling Hills

Helen Mallovy Hicks Treasurer

financial highlights

Revenues	June 30, 2009 \$	June 30, 2008 \$
Tickets	9,585,172	9,235,798
Fundraising	6,105,088	5,364,237
Government Operating Grants	5,135,798	5,068,870
Toronto Symphony Foundation	1,775,000	2,305,000
Touring, Education and other	1,446,741	1,191,389
Toronto Symphony Volunteer Committee	285,000	464,634
	24,332,799	23,629,928
Expenses		
Concert Production	16,104,434	15,898,876
Marketing & Customer Service	4,005,283	3,837,358
Administration & Other	2,314,628	2,248,548
Fundraising	1,878,817	1,617,187
	24,303,162	23,601,969
Net excess of revenue over expense	29,637	27,959

toronto symphony foundation report

The Toronto Symphony Foundation (TSF) was incorporated in 1966 to support the Toronto Symphony Orchestra in the advancement of orchestral music. The TSF operates separately from the TSO and is governed by a board of eleven Trustees. Funds invested by the TSF generate earnings that contribute to the annual funding grants directed to the TSO to provide a stable and consistent revenue stream over the long term.

Donations received by the TSO each year as part of annual fundraising are used by the TSO to support ongoing operations. Contributions which donors wish to be invested and used to support the future operations of the TSO are deposited in the TSF and are managed by the Trustees in accordance with the TSF's Letters Patent, the Investment Policy, the Fund Distribution Policy, and the directions of the donors.

During the TSO's 2009 fiscal year, the TSF provided a grant of \$1,775,000. Since its inception, the TSF has received approximately \$28.8 million in contributions and has provided more than \$21.8 million to the TSO in annual grants.

The TSF experienced losses in 2009. The General Fund was drawn upon to sustain annual contributions to the TSO at pre-recessionary levels. Since the Foundation's March 31, 2009 year end, results have been positive. As at October 31, 2009, the TSF has enjoyed positive returns in excess of 15%, received donations of approximately \$1.5 million and made a distribution to the TSO of \$762,500.

The Foundation assets are maintained in three categories of Funds: General, Restricted, and Endowment. Contributions to the Foundation are allocated to a particular fund based on the wishes of the donor. The General Fund receives contributions from donors who have not specified a purpose for their gift. Use of the donations and net income earned on these funds is at the discretion of the Trustees. The Restricted Fund receives contributions from donors who have identified a specific purpose for the use of their gift and net income earned on these funds but do not require the gift to be held in perpetuity. The Endowment Fund receives contributions that are to be held in perpetuity.

lo Malee

William T. Mitchell Chair

Fund balances	Draft - Unaudited October 31, 2009 \$	Audited March 31, 2009 \$	Audited March 31, 2008 \$
General Fund	2,724,000	2,654,126	4,375,520
Restricted Fund	1,685,000	1,532,307	1,908,000
Endowment Fund	21,082,000	17,081,099	16,738,944
	25,491,000	21,267,532	23,022,464

Trustees:

William T. Mitchell FCA (Chair), Ronald G. Atkey, George Dickson, Robert T.E. Gillespie, Sheryl L. Kerr, Helen Mallovy Hicks, Ana P. Lopes, Wilmot Matthews, Norman Seagram, Timothy Price, Diane Walker

education & accessibility report

reaching communities across ontario

creating life-long lovers of music

While some TSYO members go on to careers as musicians, others become the business and community leaders of tomorrow and take with them a deep understanding of the role that culture plays in a healthy society.

"Thank you for the opportunity to give my students an experience and knowledge which would otherwise be unavailable to them."

- CAROLYN ENVOY. GRADE THREE TEACHER. BEN R. MCMULLIN PUBLIC SCHOOL

Lang Lang gives community Masterclass, Septemeber 2008

connecting great musicians with young people

Students speak directly to quest artists and orchestra musicians through Masterclasses, Q&A sessions, and the Morning with the TSO rehearsal programme. In the 2008-2009 season, such renowned artists as Midori and Lang Lang engaged directly with hundreds of young people from across the city.

Through an annual Northern Residency for the full Orchestra, and various smallensemble run-out tours to Northern communities, over 16,000 young people in Northern Ontario participated in curriculum-based music education programmes. In the 2008-2009 season, the Orchestra was based in Timmins and North Bay. Thanks to special funding from the Arts Education Partnership Initiative, which is jointly funded by the Ministry of Culture and the Ministry of Education, the TSO was able to extend its reach to many smaller communities, including Moosonee, Moose Factory, and Fort Frances.

> "When I heard your music, it was like happiness to my ears."

- MATT CARUSO, GRADE SIX STUDENT, ST. PAUL CATHOLIC SCHOOL

The TSO connects over 100,000 young people with orchestral music through in-school programmes and student concerts at Roy Thomson Hall, making the TSO one of the largest curriculum-based music outreach programmes in North America.

offering hands-on orchestral experience

The Toronto Symphony Youth Orchestra is one of Canada's largest youth orchestras, offering an elite orchestral performance experience for talented musicians aged 22 and under. TSO musicians provide a strong mentorship role by serving as coaches, and inviting the TSYO to join them in an annual side-by-side concert at Roy Thomson Hall.



tsoundcheck

tsoundcheck, the TSO's renowned audience development programme, expanded its reach last season to include patrons up to the age of 35. This programme enables and encourages young adults between the ages of 15-35 to experience live classical music, while increasing the accessibility of the TSO. tsoundcheck members play an integral role in strengthening the TSO audience and energizing the concert experience.

afterworks

The 2008-2009 season saw the launch of the aptly named Afterwork Series. All concerts in this series begin "after work" at 6:30 p.m., run without an intermission, and end by 8:00 p.m. The unique structure of this concert series brought new audience members, who could fit these concerts into their schedules, to the TSO. Last season, almost half of all Afterworks patrons were new to the TSO.

Dear TSO, I really liked how the orchestry all played together to major. I feel like I now really there. My flavourite largo wer Mary It ranshed me of Star hars and Star Trek. Massi solutions so realistic. I really enjoyed how everyone played together and made all the range on realists and griddeness, 'I bet if everyone in the world were to laten to your music I bet they would all have all your music. I have you star in business for at long as you can I bet Mail people when they and halfened to your Marvelous much would the shelf familys and covers they other contribution to move to Grada so they an histor to your Marvelous music would the shelf familys and covers the other contribution to move to Grada so Siverly, Wellove Lan



The TSVC is, and for decades has been, one of TSO's largest donors, providing generous gifts both to the Toronto Symphony Foundation and the TSO operations. In recognition of this long-term significant financial support, two permanently endowed orchestra Chair positions were formalized in January 2009: the Toronto Symphony Volunteer Committee Principal Trumpet Chair and the Toronto Symphony Volunteer Committee Principal Flute Chair.

In 2008-2009, led by President Eunice Lumsden, with the benefit of a dedicated Board and over 220 members, the TSVC contributed a total of \$285,000 to the TSO from a range of fundraising activities the most significant of which were the Opening Night Gala and the Fine Wine Auction. This gift supported TSO operations, educational activities, the Toronto Symphony Youth Orchestra, and concert sponsorship. TSVC members also helped to raise over \$12,000 for TSO operations through their annual letter writing campaign, and supported the TSO through personal donations totalling more than \$110,000.

PRESIDENT Eunice Lumsden

VICE PRESIDENTS Heather Oda (President Elect) Shirley Mitchell Bryan Nykoliation Carole Smith

> "Be it their direct support as an audience, donors and fundraisers, or as promoters of the TSO in our marketplace, the TSVC is an integral part of the family, our face to many in the community, and ambassadors for the great work that the TSO does." - ANA P. LOPES, CHAIR, BOARD OF DIRECTORS, TORONTO SYMPHONY ORCHESTRA

toronto symphony volunteer committee report

The Toronto Symphony Volunteer Committee (TSVC), which celebrated its 86th year in the 2008-2009 season, is committed to the financial support of the Toronto Symphony Orchestra and to expanding awareness of its music and education programmes. Members are dedicated to supporting the TSO's education programmes through volunteer work for the Adopt-A-Player programme, Preludes, Morning with the TSO, and Young People's Concerts.

> TREASURER Natalie Fong-Yee

SECRETARY Nora Lever

BOARD Kathy Buckworth Christina Collini Gail Dawson Natalie Fong-Yee Suzie Gibbs Geoffrey Huck Kristen Kizoff Irina Korschinski Christine Knight Roberta Innes Paula Jessop Teresa Lasiuk Nora Lever Cathy Mahoney Lois McFarquhar Liz Nicho

Bryan Nykoliation Heather Oda Wendy Sanford Katherine Sato Pam Sullivan Mary Taylor

ADVISORS Rae Dellio Fran Gruber Mary Heinmaa



development report

Thank you to all TSO donors!

TSO patrons contributed more to the Annual Fund in 2008-2009 than the previous season. Donors at all levels responded generously and many increased their level of giving, in part over concern that others may have had less to give at this time of economic uncertainty.

Thanks to the support of 6,746 extraordinary people, corporations, and foundations; the TSO raised nearly \$9.5 million for the Annual Fund and the Toronto Symphony Foundation (TSF). In addition, the TSO raised enough to fully fund the Orchestra's first visit to Carnegie Hall in 10 years. The TSO's Board of Directors and TSF Trustees led the way by increasing their support by 18%. Friends and Maestro's Club members raised their contributions on average by 10%. Five hundred more donors than last season joined in to support the TSO and great orchestral music.

Special thanks are due to Leslie and Anna Dan, Distinguished Patrons of the Carnegie Hall tour, for their generous support.

The significance of planned giving was made apparent through a generous bequest from Dr. Michael Braudo, a supporter of the orchestra since the 1960s. A growing number of supporters are choosing to include the TSO in their estate plans, something that helps ensure the Orchestra's future stability and growth.

Contributions to the TSO are used to support the TSO's extensive schedule of concerts and education programmes. Funds are raised efficiently and well within the industry standard, at a cost of 20 cents for each dollar raised.

ent Activity	08.09	07.08
ls		
ous	24,101	29,983
irectors and Trustees	560,059	474,520
d General Gifts	915,577	832,758
Club	967,165	873,334
	•	
S	1,875,566	1,470,076
	4,342,468	3,680,671
ons, Foundations, and Events		
ns	375,842	429,241
ns	497,871	207,423
ips	712,333	837,350
ents (including Golf Tournament)	176,574	209,522
	1,762,620	1,683,566
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