



Toronto
Symphony
Orchestra

2008.2009
annual report

tsο
Peter Oundjian, Music Director
Andrew R. Shaw, President & CEO

“...when Mr. Oundjian led it in a wrenching, full-throttle account of Shostakovich’s Symphony No. 11 on Saturday evening at Carnegie Hall, the orchestra proved to be in superb shape...his dramatic shaping of the work illuminated its searing passions, and the orchestra responded with a remarkable fluidity and power. Under Mr. Oundjian the orchestra has maintained its shine, but now it packs a firm punch as well.”

- ALLAN KOZNINN, NEW YORK TIMES, OCTOBER 5, 2008



from our music director

Leading the fine musicians of the Toronto Symphony Orchestra at Carnegie Hall on October 4, 2008, was one of the most gratifying experiences so far in my tenure as Music Director. Returning to New York after a ten-year absence, with 100 close supporters and friends travelling with us from Toronto to be part of the sold-out audience, the Orchestra performed at its very best and impressed one of the most discerning audiences for orchestral music in the world. It was an unforgettable night for all of us and I thank everyone who made this visit possible. I hope it will be the first of many future opportunities to present our orchestra on the world stage. Without doubt, it gave the 2008-2009 season a special impetus at the beginning that carried through the rest of the season.

Our season had a special focus on the wealth of music inspired by Asia, especially China, and the artists that come from there. Toronto was fortunate to be one of a handful of cities that presented the great pianist Lang Lang in a week-long residency. This prodigiously energetic artist played two different orchestral programmes, a recital, and gave a master class for young students at the Chinese Cultural Centre of Greater Toronto. He touched many lives and gave our audiences insight into the truly special artist and person that he is in addition to being one of the great artists of our time.

Lang Lang performed the Canadian première of a concerto by his countryman Tan Dun who was also featured composer and conductor in our fifth annual New Creations Festival. Our audiences experienced the full range of his imagination from his Pipa Concerto, with the great pipa virtuoso Wu Man, to *Secret Land*, his brilliant composition for twelve cellos, and *The Map*, his concerto in which the Orchestra played live with film of Chinese musicians playing traditional instruments. This Festival played to full houses again in the 2008-2009 season. Everyone at the TSO appreciates the adventurous Toronto audiences who come out to enjoy the New Creations Festival.

New audiences flocked to the first season of Afterworks concerts, a series scheduled to fit into busy schedules by starting at 6:30 p.m. I enjoyed connecting with series host Tom Allen as we exchanged stories and insights into the featured repertoire for each programme. Your warm response to this format has been encouraging.

All in all, looking over our 10-month season of more than 100 concerts, I am proud of the range and variety of programmes we present and grateful to the many individuals and organizations that make it possible for the TSO to be so active in the community.

Peter Oundjian
Music Director

chair's message



The 2008-2009 season was highly memorable and successful both artistically and fiscally.

The season began with the pure excitement of the Orchestra's first visit to Carnegie Hall in ten years, a proud moment artistically and a major financial success as it was fully funded through the generous support of many government, corporate, and private donors. Thank you to Porter Airlines, our official airline, and Leslie and Anna Dan, the tour's Distinguished Patrons, for their leadership gifts. One hundred of

the Orchestra's closest supporters traveled to New York for this concert. Their encouragement and cheers made the performance an extra special event for the Toronto Symphony Orchestra.

The onset of the economic crisis, occurring just when the Orchestra returned from their New York triumph, plunged the world into a long period of uncertainty. Despite this darkening environment, the TSO's audiences and donors continued to support the TSO's concerts and education programmes, showing the important place that great orchestral music has in their lives.

The recession prompted many donors to speak directly to us about the motivations behind their gifts. We were buoyed by the generosity of TSO supporters, one-third of whom made additional or stretch gifts this season. Some gave more to make up for those who might have to give less, others were concerned that arts organizations would suffer in comparison to health or social welfare charities, and others wanted to make sure that the TSO continued to be stable and secure.

In 2008-2009, five hundred more donors made gifts to the TSO than in the previous season, a powerful indication that the Orchestra's work in our community is appreciated.

Thank you to the Board of Directors, the Toronto Symphony Foundation Trustees, the Toronto Symphony Volunteer Committee, and the many thousands of TSO patrons whose support contributed to a successful season for our Orchestra.

Ana P. Lopes
Chair, Board of Directors

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Manager of Toronto Symphony Youth Orchestra

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Education Coordinator (on maternity leave)

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Production Manager

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Orchestra Operations Administrator & Tour Manager

Christian Sharpe
Orchestra Personnel Coordinator

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Vice President of Marketing & Business Development

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Accounting Manager

Margy Lau
Intermediate Accountant

Wendy Yin
Accounting Clerk/ Payroll Administrator

president & ceo's message

For the fourth consecutive year, the operations of the Toronto Symphony Orchestra exceeded plan and there was a surplus of revenue over expenses. Enthusiastic audiences and generous donors showed unwavering support not only for the great orchestral music that the TSO provides but also for the widely recognized commitment to young audiences and educational programmes. For the seventh consecutive season, the TSO enjoyed growth in ticket revenue, setting an institutional record with \$9.6 million in sales. As noted elsewhere, donated revenue also increased during the 2008-2009 fiscal year.

Secure and increasing support from the TSO's government funders was another important factor in the TSO's stability. We thank our key funders: the Canada Council for the Arts, the Ontario Arts Council, the Ontario Trillium Foundation, the Ontario Arts Foundation, and the City of Toronto. We also thank Roy Thomson Hall and the CBC as business partners helping us to reach our audiences.

The severe world-wide recession heightened our determination to achieve maximum efficiency and our continuing effort to ensure tightly controlled operations and expenses. The staff of the TSO are commended for delivering programmes and services to our community without compromise despite the challenging financial conditions. The TSO's Board of Directors, most ably chaired by Ana Lopes, demonstrated confident leadership and true governance in the face of a potentially destabilizing environment.

Special thanks to Peter Oundjian and the musicians of the TSO whose performances of great orchestral music enrich all of our lives and inspire us with commitment and excellence in their wonderful music making.

Yours sincerely,

Andrew R. Shaw
President & C.E.O

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Peter Oundjian, MUSIC DIRECTOR
Sir Andrew Davis, CONDUCTOR LAUREATE

Gary Kulesha, COMPOSER ADVISOR
Abigail Richardson and Andrew Staniland, TSO COMPOSER AFFILIATES

ts0 orchestra members 08.09

Violins

Position Open
CONCERTMASTER
Tom Beck
Concertmaster Chair
Mark Skazinetsky
ASSOCIATE
CONCERTMASTER
Marc-André Savoie
ASSISTANT CONCERTMASTER
Etsuko Kimura
ASSISTANT CONCERTMASTER
Paul Meyer
PRINCIPAL, SECOND VIOLINS
Wendy Rose
ASSISTANT PRINCIPAL,
SECOND VIOLINS
Ivan Alexander
Adele Armin
Atis Bankas
Sydney Chun
Jin-Shan Dai
Carol Lynn Fujino
Amanda Goodburn
Terry Holowach

Bridget Hunt
Amalia Joanou-Canzoneri
Mi Hyon Kim
Leslie Dawn Knowles
Sergei Nikonorov
Hyung-Sun Paik
Young-Dae Park
Semyon Pertsovsky
Peter Seminovs
Jennifer Thompson
Angelique Toews
James Wallenberg
Virginia Chen Wells
Arkady Yanivker

Violas
Teng Li
PRINCIPAL
Eric Nowlin
ASSISTANT PRINCIPAL
Susan Lipchak
ASSISTANT PRINCIPAL
Daniel Blackman
Ladislau Darida
Gary Labovitz*
Charmain Louis

Mary Carol Nugent
Christopher Redfield
Harry Skura
Kent Teeple

Cellos
Winona Zelenka
ACTING PRINCIPAL
David Hetherington
ASSISTANT PRINCIPAL
Esther Gartner
Igor Gefter
Marie Gelinas
Roberta Janzen
Audrey King
Kirk Worthington

Double Basses
Jeffrey Beecher
PRINCIPAL
Keith Atkinson
ASSISTANT PRINCIPAL
Chas Elliott
John Gowen
David Longenecker
Peter Madgett

Paul Rogers
Edward Tait

Flutes
Nora Shulman
PRINCIPAL
Toronto Symphony Volunteer Committee Principal Flute Chair
Julie Ranti
ASSOCIATE PRINCIPAL
Esther Gartner
Igor Gefter
Marie Gelinas
Roberta Janzen
Audrey King
Kirk Worthington

Oboes
Sarah Jeffrey
PRINCIPAL
Keith Atkinson
ASSISTANT PRINCIPAL
Cary Ebli
Frank Morphy

English Horn
Cary Ebli

Clarinets
Joaquin Valdepeñas
PRINCIPAL
Sheryl L. and David W. Kerr Principal Clarinet Chair
Raymond Luedke
ASSOCIATE PRINCIPAL
Leone Wall
Camille Watts

E-Flat Clarinet
Raymond Luedke

Bass Clarinet
David Bourque

Bassoons
Michael Sweeney
PRINCIPAL
Kathleen McLean
ASSOCIATE PRINCIPAL
Fraser Jackson

Contrabassoon
Fraser Jackson

Horns
Neil Deland
PRINCIPAL
Christopher Gongos Principal Horn Chair
Richard Cohen
Harcus Hennigar
Gabriel Radford

Trumpets
Andrew McCandless
PRINCIPAL
Toronto Symphony Volunteer Committee Principal Trumpet Chair
Barton Woomert
ASSOCIATE PRINCIPAL
James Gardiner
James Spragg

Trombones
Gordon Wolfe
PRINCIPAL
William Cross

Bass Trombone
Jeffrey Hall

Tuba
Mark Tetreault
PRINCIPAL

Timpani
David Kent
PRINCIPAL

Percussion
Barton Woomert
ASSOCIATE PRINCIPAL
James Gardiner
James Spragg

Harp
Julie Barnes Spring
PRINCIPAL

Keyboard
Patricia Krueger
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David Kent
MANAGER

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Supported through Endowment Funds
Tom Beck Concertmaster Chair
Sheryl L. and David W. Kerr
Principal Clarinet Chair
Toronto Symphony Volunteer Committee Principal Flute Chair
Principal Oboe Chair and Chair of Timothy Dawson, bass, funded by the Toronto Symphony Volunteer Committee
Honorary Patron
The Honourable Bob Rae
Principal Keyboard Chair

08.09 artistic achievements



Peter Oundjian



carnegie hall

The Toronto Symphony Orchestra, after a ten-year absence, made its return to Carnegie Hall on October 4, 2008. The dynamic programme, featured cabaret queen Ute Lemper and the Hudson Shad vocal ensemble in Kurt Weill's *The Seven Deadly Sins*, and the Orchestra performing Shostakovich's haunting Symphony No. 11 "The Year 1905", was enthusiastically received by the sold-out audience. After a five-minute standing ovation, the Orchestra capped off the evening with "Nimrod" from Elgar's *Enigma Variations*.

festivals

Mozart@253 Festival: The centrepiece of the festival was two performances of *The Magic Flute* led by period specialist Bernard Labadie and narrated by CBC Radio host Bill Richardson with a cast of brilliant Canadian singers including Karina Gauvin, Aline Kutan, Shannon Mercer, Allyson McHardy, Krisztina Szabo, Nathan Berg, and Benjamin Butterfield. Pianist Robert Levin performed two concertos, bringing a fresh outlook to the stage with improvisation in 18th century style.

New Creations Festival: Major works by Tan Dun from China and Tōru Takemitsu from Japan were featured alongside works by Canadians Frederick Schipizky, Gary Kulesha, and Alexina Louie, and American Jennifer Higdon. There were two concertos for cello, one for violin, one for pipa, and one for string quartet. Participating artists were Wu Man, pipa; Jennifer Higdon, violin; Teng Li, viola; Anssi Karttunen, cello; Shauna Rolston, cello; and the Tokyo String Quartet.

Bartók-Strauss Festival: Exploring contemporaries who were worlds apart, this festival featured Richard Strauss' *Four Last Songs* (with soprano Monica Whicher making a dramatic last-minute substitution for an ailing Measha Brueggergosman), the rarely heard *Burleske*, and the Suite from *Der Rosenkavalier*. Bartók was represented by the Concerto for Orchestra, the Concerto for Two Pianos and Percussion (Emmanuel Ax and Yoko Nozaki), the Dance Suite, and the Divertimento for Strings.

canadian premières

Each season, the TSO brings new and innovative works to its audiences through Canadian premières and commissions. In the 2008-2009 season the TSO presented seven new works from prominent contemporary composers. Two of these works were co-commissions with international orchestras.

Three works by Oscar-winning Chinese composer Tan Dun received their Canadian première last season. His Piano Concerto was debuted by superstar pianist Lang Lang, and two other concertos (his Pipa Concerto and the Concerto for Cello, Video, and Orchestra: *The Map*) premiered during the Asian-inspired New Creations Festival. The New Creations Festival also included the world première of Alexina Louie's Concerto for String Quartet and Orchestra (a TSO commission for the Tokyo String Quartet), and Jennifer Higdon's Violin Concerto performed by acclaimed violinist Hilary Hahn.

Violinist Christian Tetzlaff returned to Roy Thomson Hall to perform the new dance-based work by award-winning British composer Mark-Anthony Turnage: *Mambo, Blues, and Tarantella*; and American composer William Balcom's Violin Concerto was performed by celebrated violinist Gil Shaham.

"A sold-out audience at Carnegie Hall leaped to its feet Saturday night and roared its approval for the Toronto Symphony Orchestra." THE GLOBE AND MAIL



Neil Deland



Hilary Hahn



Itzhak Perlman

featured tso musicians

Committed to highlighting its outstanding talent within the Orchestra, the TSO featured six principal musicians. Principal Bassoon Michael Sweeney, Principal Clarinet Joaquin Valdepeñas, Principal Oboe Sarah Jeffrey, and Principal Horn Neil Deland performed together in Mozart's *Sinfonia Concertante* for Winds during the Mozart@253 Festival, and Principal Viola Teng Li performed Takemitsu's *A String Around Autumn* during the New Creations Festival. Joaquin Valdepeñas also appeared with Principal Trumpet Andrew McCandless in a concert performing Weber's Concertino for Clarinet and Hummel's Trumpet Concerto.

bringing the world's best

Soloists

The TSO brings the biggest stars from the classical music world to the Toronto stage. The 2008-2009 season included Joshua Bell with the Samuel Barber Violin Concerto; Itzhak Perlman with Beethoven's Violin Concerto; Pekka Kuusisto with Vivaldi's immensely popular violin concertos *The Four Seasons*; and Midori, with Dvořák's Violin Concerto. Pianist Yefim Bronfman performed Brahms' Piano Concerto No. 2, and Emanuel Ax was joined by his wife, Yoko Nozaki, in their performance of Bartók's Concerto for Two Pianos and Percussion.

Vocal

The season opened with Mahler's multi-faceted third symphony. The performance featured mezzo-soprano Susan Platts with the Women of the Toronto Mendelssohn Choir and the Toronto Children's Chorus.

Soprano Gillian Keith with mezzo-soprano Allyson McHardy, tenor Frédéric Antoun, bass Robert Gleadow, and the Toronto Mendelssohn Choir celebrated the holiday season in their performance of Handel's *Messiah*, a TSO tradition.

Conductors

Along with former TSO Music Directors Sir Andrew Davis and Günther Herbig, the TSO welcomed back Pinchas Zuckerman as both conductor and soloist, and audience favourites Yannick Nézet-Séguin, Thomas Dausgaard, and Charles Dutoit.

With the passing of Erich Kunzel on September 1, 2009, 2008-2009 marked this most remarkable Pops conductor's final season with the TSO. Erich Kunzel was a great friend and a uniquely distinguished leader of the TSO Pops series since 1975.

tours and exchanges

The TSO under conductor Alain Trudel toured to Timmins and North Bay in the 2008-2009 season thanks to the continuing support of the Ontario Trillium Foundation, the Ontario Arts Council, and the RBC Foundation. Small ensembles traveled to Moosonee, Moose Factory, Iroquois Falls, Fort Frances, and various spots in Bruce and Grey counties.

The TSO and the National Arts Centre Orchestra continued their annual exchange with the TSO in Ottawa in November 2008, and the NACO in Toronto in January 2009.



Joaquin Valdepeñas

finance & audit committee report

The Finance and Audit Committee of the Board of Directors is responsible for monitoring the finances and financial planning of The Toronto Symphony, and for reviewing the financial and administrative systems and controls. The Finance and Audit Committee meets with the auditors of the TSO at least annually to review the annual financial statements, and on other occasions as the Committee or the auditors of the TSO deem appropriate. Appointments to the Finance and Audit Committee are made by the Board.

During the year, management met regularly with the Finance and Audit Committee to review current financial results and planning for future fiscal periods. For complete audited financial statements call 416.593.7769 ext. 390.

The TSO operated with a surplus for the year ended June 30, 2009. Throughout 2009, the TSO continued to operate to plan, demonstrating fiscal responsibility while fulfilling its mandate. Ticket sales and fundraising revenues reached unprecedented levels. Expenses remained tightly controlled and ended the year below budget.

Helen Malovy Hicks

Helen Malovy Hicks
Treasurer

financial highlights

	June 30, 2009	June 30, 2008
	\$	\$
Revenues		
Tickets	9,585,172	9,235,798
Fundraising	6,105,088	5,364,237
Government Operating Grants	5,135,798	5,068,870
Toronto Symphony Foundation	1,775,000	2,305,000
Touring, Education and other	1,446,741	1,191,389
Toronto Symphony Volunteer Committee	285,000	464,634
	24,332,799	23,629,928
Expenses		
Concert Production	16,104,434	15,898,876
Marketing & Customer Service	4,005,283	3,837,358
Administration & Other	2,314,628	2,248,548
Fundraising	1,878,817	1,617,187
	24,303,162	23,601,969
Net excess of revenue over expense	29,637	27,959

toronto symphony foundation report

The Toronto Symphony Foundation (TSF) was incorporated in 1966 to support the Toronto Symphony Orchestra in the advancement of orchestral music. The TSF operates separately from the TSO and is governed by a board of eleven Trustees. Funds invested by the TSF generate earnings that contribute to the annual funding grants directed to the TSO to provide a stable and consistent revenue stream over the long term.

Donations received by the TSO each year as part of annual fundraising are used by the TSO to support ongoing operations. Contributions which donors wish to be invested and used to support the future operations of the TSO are deposited in the TSF and are managed by the Trustees in accordance with the TSF's Letters Patent, the Investment Policy, the Fund Distribution Policy, and the directions of the donors.

During the TSO's 2009 fiscal year, the TSF provided a grant of \$1,775,000. Since its inception, the TSF has received approximately \$28.8 million in contributions and has provided more than \$21.8 million to the TSO in annual grants.

The TSF experienced losses in 2009. The General Fund was drawn upon to sustain annual contributions to the TSO at pre-recessionary levels. Since the Foundation's March 31, 2009 year end, results have been positive. As at October 31, 2009, the TSF has enjoyed positive returns in excess of 15%, received donations of approximately \$1.5 million and made a distribution to the TSO of \$762,500.

The Foundation assets are maintained in three categories of Funds: General, Restricted, and Endowment. Contributions to the Foundation are allocated to a particular fund based on the wishes of the donor. The General Fund receives contributions from donors who have not specified a purpose for their gift. Use of the donations and net income earned on these funds is at the discretion of the Trustees. The Restricted Fund receives contributions from donors who have identified a specific purpose for the use of their gift and net income earned on these funds but do not require the gift to be held in perpetuity. The Endowment Fund receives contributions that are to be held in perpetuity.

William T. Mitchell

William T. Mitchell
Chair

	Draft - Unaudited October 31, 2009	Audited March 31, 2009	Audited March 31, 2008
	\$	\$	\$
Fund balances			
General Fund	2,724,000	2,654,126	4,375,520
Restricted Fund	1,685,000	1,532,307	1,908,000
Endowment Fund	21,082,000	17,081,099	16,738,944
	25,491,000	21,267,532	23,022,464

Trustees:

William T. Mitchell FCA (Chair), Ronald G. Atkey, George Dickson, Robert T.E. Gillespie, Sheryl L. Kerr, Helen Malovy Hicks, Ana P. Lopes, Wilmot Matthews, Norman Seagram, Timothy Price, Diane Walker



education & accessibility report

connecting great musicians with young people

Students speak directly to guest artists and orchestra musicians through Masterclasses, Q&A sessions, and the Morning with the TSO rehearsal programme. In the 2008-2009 season, such renowned artists as Midori and Lang Lang engaged directly with hundreds of young people from across the city.

reaching communities across ontario

Through an annual Northern Residency for the full Orchestra, and various small-ensemble run-out tours to Northern communities, over 16,000 young people in Northern Ontario participated in curriculum-based music education programmes. In the 2008-2009 season, the Orchestra was based in Timmins and North Bay. Thanks to special funding from the Arts Education Partnership Initiative, which is jointly funded by the Ministry of Culture and the Ministry of Education, the TSO was able to extend its reach to many smaller communities, including Moosonee, Moose Factory, and Fort Frances.

“When I heard your music, it was like happiness to my ears.”

- MATT CARUSO, GRADE SIX STUDENT, ST. PAUL CATHOLIC SCHOOL

creating life-long lovers of music

The TSO connects over 100,000 young people with orchestral music through in-school programmes and student concerts at Roy Thomson Hall, making the TSO one of the largest curriculum-based music outreach programmes in North America.

offering hands-on orchestral experience

The Toronto Symphony Youth Orchestra is one of Canada's largest youth orchestras, offering an elite orchestral performance experience for talented musicians aged 22 and under. TSO musicians provide a strong mentorship role by serving as coaches, and inviting the TSYO to join them in an annual side-by-side concert at Roy Thomson Hall.

While some TSYO members go on to careers as musicians, others become the business and community leaders of tomorrow and take with them a deep understanding of the role that culture plays in a healthy society.

“Thank you for the opportunity to give my students an experience and knowledge which would otherwise be unavailable to them.”

- CAROLYN ENVOY, GRADE THREE TEACHER, BEN R. McMULLIN PUBLIC SCHOOL



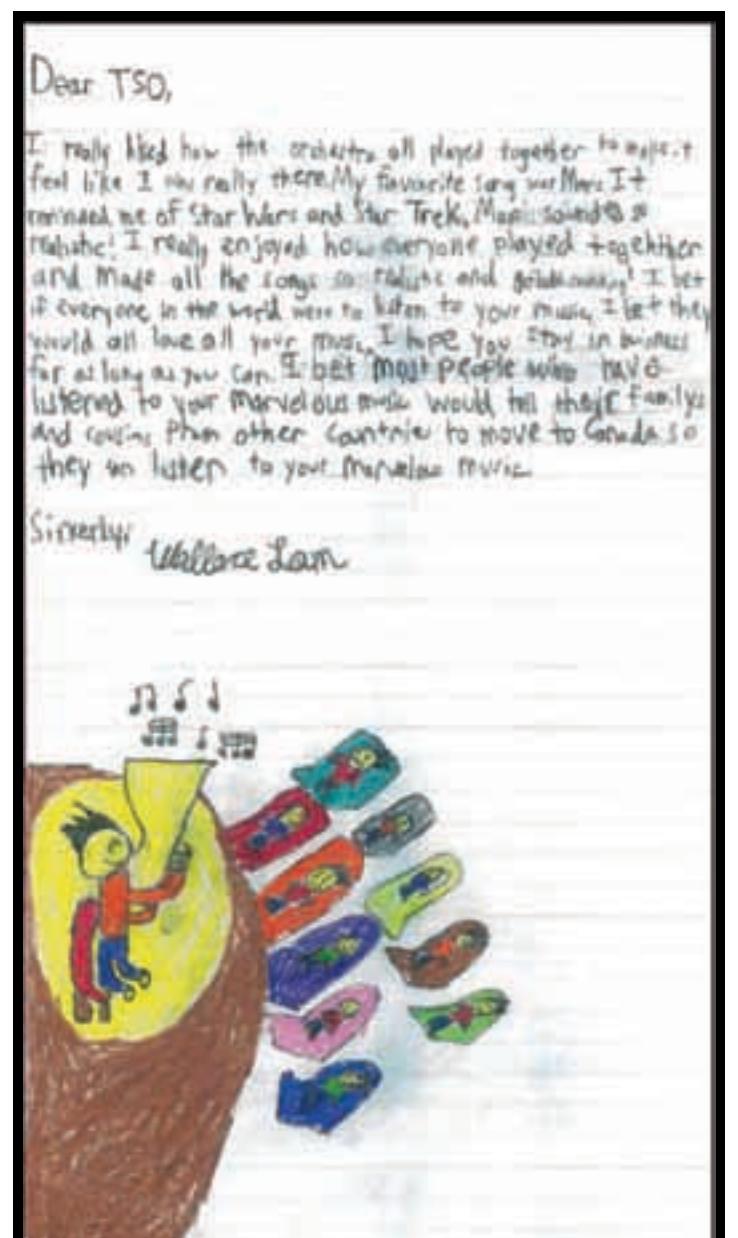
TSYO members rehearsing in preparation for their next concert

tsoundcheck

tsoundcheck, the TSO's renowned audience development programme, expanded its reach last season to include patrons up to the age of 35. This programme enables and encourages young adults between the ages of 15-35 to experience live classical music, while increasing the accessibility of the TSO. tsoundcheck members play an integral role in strengthening the TSO audience and energizing the concert experience.

afterworks

The 2008-2009 season saw the launch of the aptly named Afterwork Series. All concerts in this series begin "after work" at 6:30 p.m., run without an intermission, and end by 8:00 p.m. The unique structure of this concert series brought new audience members, who could fit these concerts into their schedules, to the TSO. Last season, almost half of all Afterworks patrons were new to the TSO.



toronto symphony volunteer committee report



School buses wait outside Roy Thomson Hall to pick students up from a TSO Student Concert, February 2009

The Toronto Symphony Volunteer Committee (TSVC), which celebrated its 86th year in the 2008-2009 season, is committed to the financial support of the Toronto Symphony Orchestra and to expanding awareness of its music and education programmes. Members are dedicated to supporting the TSO's education programmes through volunteer work for the Adopt-A-Player programme, Preludes, Morning with the TSO, and Young People's Concerts.

The TSVC is, and for decades has been, one of TSO's largest donors, providing generous gifts both to the Toronto Symphony Foundation and the TSO operations. In recognition of this long-term significant financial support, two permanently endowed orchestra Chair positions were formalized in January 2009: the Toronto Symphony Volunteer Committee Principal Trumpet Chair and the Toronto Symphony Volunteer Committee Principal Flute Chair.

In 2008-2009, led by President Eunice Lumsden, with the benefit of a dedicated Board and over 220 members, the TSVC contributed a total of \$285,000 to the TSO from a range of fundraising activities the most significant of which were the Opening Night Gala and the Fine Wine Auction. This gift supported TSO operations, educational activities, the Toronto Symphony Youth Orchestra, and concert sponsorship. TSVC members also helped to raise over \$12,000 for TSO operations through their annual letter writing campaign, and supported the TSO through personal donations totalling more than \$110,000.

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"Be it their direct support as an audience, donors and fundraisers, or as promoters of the TSO in our marketplace, the TSVC is an integral part of the family, our face to many in the community, and ambassadors for the great work that the TSO does."

- ANA P. LOPEZ, CHAIR, BOARD OF DIRECTORS, TORONTO SYMPHONY ORCHESTRA

development report



Thank you to all TSO donors!

TSO patrons contributed more to the Annual Fund in 2008-2009 than the previous season. Donors at all levels responded generously and many increased their level of giving, in part over concern that others may have had less to give at this time of economic uncertainty.

Thanks to the support of 6,746 extraordinary people, corporations, and foundations; the TSO raised nearly \$9.5 million for the Annual Fund and the Toronto Symphony Foundation (TSF). In addition, the TSO raised enough to fully fund the Orchestra's first visit to Carnegie Hall in 10 years. The TSO's Board of Directors and TSF Trustees led the way by increasing their support by 18%. Friends and Maestro's Club members raised their contributions on average by 10%. Five hundred more donors than last season joined in to support the TSO and great orchestral music.

Special thanks are due to Leslie and Anna Dan, Distinguished Patrons of the Carnegie Hall tour, for their generous support.

The significance of planned giving was made apparent through a generous bequest from Dr. Michael Braudo, a supporter of the orchestra since the 1960s. A growing number of supporters are choosing to include the TSO in their estate plans, something that helps ensure the Orchestra's future stability and growth.

Contributions to the TSO are used to support the TSO's extensive schedule of concerts and education programmes. Funds are raised efficiently and well within the industry standard, at a cost of 20 cents for each dollar raised.

Development Activity	08.09	07.08
<i>Individuals</i>		
Miscellaneous	24,101	29,983
Board of Directors and Trustees	560,059	474,520
Friends and General Gifts	915,577	832,758
Maestro's Club	967,165	873,334
Major Gifts	1,875,566	1,470,076
	4,342,468	3,680,671
<i>Corporations, Foundations, and Events</i>		
Foundations	375,842	429,241
Corporations	497,871	207,423
Sponsorships	712,333	837,350
Special Events (including Golf Tournament)	176,574	209,522
	1,762,620	1,683,566
Annual Fund for TSO Operations	6,105,088	5,364,237
Funds Raised for the Toronto Symphony Foundation	3,356,905	3,995,028
Total	9,461,993	9,359,265

donors & sponsors

benefactors' circle

With their cumulative gifts to the TSO annual campaign and/or the TSF of \$500,000 or more over the past 20 years, Benefactors' Circle donors help the TSO maintain the highest standards of performance through their extraordinary support and commitment.

\$5 million+

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Legacy Circle donors ensure the orchestra's future by making provisions to support the TSO in their long-range financial and estate plans.

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Every gift plays an important part in maintaining the high standards of the orchestra and bringing great orchestral music to the community. The many Friends of the TSO contribute nearly \$1 million to the annual operations.

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