

2009.2010 annual report

"At the start of his sixth season as Music Director of the Toronto Symphony Orchestra, it's safe to declare there is such a thing as the Peter Oundjian sound. It is all about clear, unaffected interpretation. And it could be heard at its best Wednesday night at Roy Thomson Hall." TORONTO STAR

from our music director

Leading the Toronto Symphony Orchestra throughout our extraordinary 2009.2010 season was a distinct privilege. We were fortunate to have outstanding composers, conductors, and guest artists such as Philip Glass, Gianandrea Noseda, Thomas Dausgaard, Maxim Vengerov, Pinchas Zukerman, Yundi Li, and Lang Lang visit our stage.

All music at some point was new music, and we can take pride in the contribution that the TSO makes to the birth of new music. Our sixth annual celebration of new music, the New Creations Festival, centered around the works of Argentinian composer Osvaldo Golijov and his examination of the relationship between words and music. And, last season, the TSO performed its newly commissioned works from outstanding composers Bramwell Tovey, Philip Glass, Peter Lieberson, Andrew Paul MacDonald, and the late Jacques Hétu.

The première of Jacques Hétu's Fifth Symphony, his last work, was a professional milestone for me. I have had the opportunity to give dozens of premières, but I had never premiered a work for orchestra and chorus. I am deeply grateful and honoured to have had the opportunity to help bring this music to the world and to have known this great Canadian composer.

Along with excellent artists and music, we also had the opportunity to perform the complete symphonies of Finnish composer Jean Sibelius. This Festival provided a unique chance to hear Sibelius' striking music in such a focused way.

Two new and exciting concert programming formats were introduced to Toronto audiences. The first, an idea brought to fruition by the Chicago Symphony Orchestra, is called Beyond the Score[®]. We presented this programme during the Mozart@254 Festival and featured Canadian actor Paul Gross. This format allows the audience to learn what goes on behind their favourite pieces of music. The second idea was a late-night concert format with the performance beginning at 11:00pm. The late-night idea came about after I conducted a similar concert in Switzerland and thought that this was an idea that Toronto audiences would enjoy. The concert was a great success and introduced even more people to the TSO.

Music is such an important part of the life-blood of any great city. Toronto is such a city. I am proud of the music that we present to the people of our city, and I am grateful to those who make it possible.

Peter Oundjian MUSIC DIRECTOR

chair's message



The 09.10 season was one of great performances, great audiences, and great acclaim. The season began with an extraordinary Opening Night celebration. The evening included a pre-concert Gala dinner, a post-concert audience-wide party, and a special late-night celebration for the members of the TSO's Young Leadership Council (YLC). The YLC is an initiative implemented to cultivate the next generation of TSO patrons and leaders.

The season continued on a high note with enthusiastic audiences increasing their attendance and loyal donors and sponsors continuing their support throughout the challenging economic conditions.

The support of the Toronto Symphony Volunteer Committee and the Toronto Symphony Foundation, as always, were critical during the 09.10 season. Through their fundraising initiatives the TSVC contributed \$130,000 to TSO Operations and the TSF granted the TSO a supplementary year-end distribution to ensure that the TSO continued to be stable and secure.

Through the combined efforts of all of our stakeholders we managed to outperform our financial budget for the year. However, having managed our way through the worst economic times in decades, we are reminded of the importance and necessity of continuing support. We thank you for your continuing commitment and support that enables us to fulfill our mission.

Thank you to the Board of Directors, Andrew Shaw and staff, Peter Oundijan, and the TSO musicians for your contributions to the success of the TSO. Special thanks to retiring Board members Christine Elliott, Peter Gottsegen, Mary Powers, Rob Rottapel, and Robert Weese for your years of dedicated support. I welcome our new Board members Blake Goldring, Stephen Grant, Andrea Hopson, Luke Seabrook, and Alina Osorio. Your involvement is a powerful indication that the Orchestra's work is important to our community.

Sincerely

Allan S. Kimberlev Chair, Board of Directors

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Margy Lau Intermediate Accountant

Wendy Yin Accounting Clerk/ Pavroll Administrato

09.10 season

Associate Director of Artistic

Artist Liaison & Assistant to Artistic Administration

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Cathryn Gregor

president & ceo's message



Despite the worst economic conditions in recent history, the TSO continued to serve and enrich the community as planned with the full range of concert programming and extensive curriculum-based education outreach activities.

All members of the organization, from musicians to staff, contributed to the responsible and balanced cost-control measures through compensation freezes and cuts resulting in a better-than-budget year-end result.

The audience responded with critical acclaim for the TSO's 09.10 season, and we experienced greater attendance levels than the previous year.

We thank our key government funders: the Canada Council for the Arts, the Ontario Arts Council, the Ontario Trillium Foundation, the Ontario Arts Foundation, and the City of Toronto for their continued and important funding. We also thank Roy Thomson Hall, CBC, and the Toronto Musicians' Association as partners in helping us to reach our audiences.

The staff are applauded for their commitment to the organization and for ensuring that the TSO continued to provide service to the community during the difficult financial conditions. The TSO's Board of Directors, chaired by Allan Kimberley, is commended for providing, on behalf of the citizens of the community, governance leadership and untiring support and commitment to the mandate of the TSO.

Special thanks to Peter Oundjian and the musicians of the TSO whose outstanding performances of great orchestral music enrich our lives.

Yours sincerely,

Andrew R. Shaw President & C.E.O.

orchestra members

Eric Nowlin

Susan Lipchak

Daniel Blackman

Ladislau Darida

Charmain Louis

Mary Carol Nugent

Christopher Redfield

Gary Labovitz

Harry Skura

Kent Teeple

Cellos

Winona Zelenka

Esther Gartner

Marie Gelinas

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ASSISTANT PRINCIPAL

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Violins

6

Position Open CONCERTMASTER Tom Beck

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Piccolo Camille Watts

Oboes

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Joaquin Valdepeñas PRINCIPAL Sheryl L. and David W. Kerr Principal Clarinet Chain Raymond Luedeke ASSOCIATE PRINCIPAL David Bourque Joseph Orlowski

E-Flat Clarinet

Ravmond Luedeke

Bass Clarinet

Bassoons

David Bourgue

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Principal Viola Chair funded by James and Joyce Gutmann Principal Double Bass Chair funded by the Saunderson Family

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The Honourable Bob Rae Principal Keyboard Chair

09.10 artistic programme achievements

Commissions

lacques Hét

The 2009.2010 season marked the TSO's largest investment in commissions in the history of the organization. Last season, the TSO commissioned a total of five new works from composers Bramwell Tovey, a new trumpet concerto written especially for TSO Principal Trumpet Andrew McCandless; Philip Glass (one of the most important American composers of our time), a new violin concerto based on the theme of Vivaldi's *Four Seasons* performed by violinist Robert McDuffie; Peter Lieberson, an orchestral suite from his first opera; Andrew Paul MacDonald, a new work for Canadian actor Colm Feore setting the poetry of Shelley; and the final symphony of the late Jacques Hétu.

"I believe that Jacques has created a masterpiece of profound beauty in a language that developed over many decades and that is unique to his own personality." PETER OUNDJIAN, MUSIC DIRECTOR, MARCH 2010

Sibelius

Guest conductor Thomas Dausgaard led the Orchestra in a rare opportunity to hear all seven symphonies of Finnish composer Jean Sibelius. His symphonies were paired with his short violin works performed by violinist Pekka Kuusisto.

"I've never heard the brass sound better...as did every section, reminding us how fortunate we are to have an orchestra of such latent strength and ability." GLOBE AND MAIL, APRIL 2010

Late Night

In June 2010, the TSO offered its first ever "late-night" concert. This concert format, with the concert beginning at 11:00pm and running without an intermission, was implemented to attract an even more diverse audience and let those who have never or rarely attended a TSO performance experience an exciting live symphony orchestra concert. The concert was a success on all fronts, with a sold-out house and patrons remaining afterwards for a post-concert party in the lobby with live DJ entertainment.

"As the night drew on and the music gradually built to its powerful finale, everyone shook off the Sandman and leapt to their feet immediately after the final note. One should hope a rock show would evoke the same excitement at any hour." TORONTOIST, JUNE 2010

Beyond the Score

Working to heighten patrons' concert experience and knowledge of classical music, in January 2010 the TSO presented a pilot performance of the much-lauded Beyond the Score® programme created by the Chicago Symphony Orchestra. Mozart: Beyond the Score®, as part of the Mozart@254 Festival, featured Canadian actor Paul Gross and Peter Oundjian as narrators in a concert that included an exploration of Mozart's Piano Concerto No. 27 during the first half, and a complete performance of the work in the second.

"Nothing beats Mozart...the Toronto Symphony Orchestra could not possibly have done better justice to the 18th century Austrian master than it did at the opening concert to its sixth annual Mozart Festival on Wednesday night at Roy Thomson Hall." TORONTO STAR, JANUARY 2010

Featured TSO musicians

The 88th season highlighted the talent within the TSO with solo appearances by Principal Clarinet Joaquin Valdepeñas performing Mozart's Clarinet Concerto, Principal Trumpet Andrew McCandless in the world première performance of Bramwell Tovey's *Songs of the Paradise Saloon*. Principal Horn Neil Deland and Principal Viola Teng Li were both featured during the Mozart@254 Festival. Neil, performing Mozart's Second Horn Concerto, and Teng, his *Sifonia concertante* for Violin and Viola with guest artist Anne Akiko Meyers.

"McCandless, a paragon of stamina as well as nuanced expression, was flawless. The music itself was tuneful, accessible – and clever. Tovey, a lover of winds, gave the Toronto Symphony's strong sections a chance to show off in style." TORONTO STAR, DECEMBER 2009

tsoLIVE Recording

The TSO released its fourth live recording in June 2010 under its own house label tsoLIVE. The recording featured the TSO's performance of Shostokovich's Symphony No. 7 "Leningrad" and was received with great acclaim.

"It's been a long wait since the Toronto Symphony's spine-tingling 2008 live performance at Roy Thomson Hall, captured here for posterity. Music Director Peter Oundjian masterfully builds and releases tension and his musicians respond in kind. This fourth recording on the TSO's own label is its best yet." TORONTO STAR, JUNE 2010

Tours & Visiting Orchestras

The TSO and the National Arts Centre continued their annual exchange with the TSO in Ottawa in November 2009, and the NACO in Toronto during the sixth annual Mozart Festival in January 2010.

The TSO also welcomed visiting orchestras including the Shanghai Symphony Orchestra under the baton of conductor Long Yu with guest artist Yuja Wang, the Montreal Symphony Orchestra conducted by Kent Nagano, the Rotterdam Philharmonic with conductor Yannick Nézet-Séguin, and the Schleswig-Holstein Festival Orchestra featuring Christoph Eschenbach on the podium and pianist Lang Lang.

"The Toronto Symphony is one of Canada's most polished and accomplished orchestras." OTTAWA CITIZEN, DECEMBER 2009



finance & audit committee report

The Finance and Audit Committee of the Board of Directors is responsible for monitoring the finances and financial planning of The Toronto Symphony (TSO), and for reviewing the financial and administrative systems and controls. The Finance and Audit Committee meets with the auditors of the TSO at least annually to review the annual financial statements, and on other occasions as the Committee or the auditors of the TSO deem appropriate. Appointments to the Finance and Audit Committee are made by the Board.

During the year, management met regularly with the Finance and Audit Committee to review current financial results and planning for future fiscal periods. For complete audited financial statements call 416-593-7769 ext. 390.

While the long-term plan is to operate with a balanced budget, due to the difficult environment stemming from the economic crisis, the TSO operated with a deficit for the year ended June 30, 2010. Despite the difficult economic conditions throughout 2010, the TSO continued to serve and enrich the community as planned. With proactive compensation freezes and cuts, all members of the organization from musicians to staff contributed to the responsible and balanced cost-control measures to weather the challenging economy. Expenses remained tightly controlled and were below budget for the year. The bank operating line of credit was managed well within its limit and interest costs this year were lower than the prior year.

Mulalin Hills

Helen Mallovy Hicks, FCA, CBV Treasurer

financial highlights

Revenues	June 30, 2010 \$	June 30, 2009 \$
Tickets	9,430,722	9,585,172
Fundraising	5,102,292	6,105,088
Government Operating Grants	5,249,924	5,135,798
Toronto Symphony Foundation	1,629,000	1,775,000
Touring, Education and other	1,151,647	1,446,741
Toronto Symphony Volunteer Committee	130,000	285,000
Expenses	22,693,585	24,332,799
Concert Production	15,434,271	16,104,434
Marketing & Customer Service	3,786,967	4,005,283
Administration & Other	2,199,208	2,314,628
Fundraising	1,748,629	1,878,817
	23,169,075	24,303,162
(Deficiency) excess of revenue over expense	(475,490)	29,637

toronto symphony foundation report

The Toronto Symphony Foundation (TSF) was incorporated in 1966 to support the Toronto Symphony Orchestra (TSO) in the advancement of orchestral music. The TSF operates separately from the TSO and is governed by a board of eleven Trustees (currently two vacancies). Funds invested by the TSF generate earnings that contribute to the annual funding distributions directed to the TSO to provide a stable and consistent revenue stream over the long term.

Donations received by the TSO each year as part of annual fundraising are used by the TSO to support ongoing operations. Contributions which donors wish to be invested and used to support the future operations of the TSO are deposited in the TSF and are managed by the Trustees in accordance with the directions of the donors.

During the TSO's 2010 fiscal year, the TSF provided a distribution of \$1,629,000. Since its inception, the TSF has received approximately \$30.9 million in contributions and has provided more than \$23.3 million to the TSO in annual distributions.

In 2010, the TSF received donations of \$2.05 million and experienced an investment gain of \$4.6 million.

The Foundation assets are maintained in three categories of Funds: General, Restricted, and Endowment. Contributions to the Foundation are allocated to a particular fund based on the wishes of the donor. The General Fund receives contributions from donors who have not specified a purpose for their gift. Use of the donations and net income earned on these funds is at the discretion of the Trustees. The Restricted Fund receives contributions from donors who have identified a specific purpose for the use of their gift and net income earned on these funds but do not require the gift to be held in perpetuity. The Endowment Fund receives contributions that are to be held in perpetuity.

Deaman

Norman Seagram 10.11 Chair

Fund balances	March 31, 2010 \$	March 31, 2009 \$	
General Fund	2,596,699	2,654,126	
Restricted Fund	1,737,820	1,532,307	
Endowment Fund	21,894,809	17,081,099	
	26,229,328	21,267,532	

education report

Education & Outreach Programmes

The TSO continues its tradition of presenting curriculum-based music education programmes to the community. Over the course of the 09.10 season more than 47,000 young people from the ages of 5 to 18 travelled to Roy Thomson Hall to learn about and experience live orchestral music at a TSO Student Concert. Mornings with the TSO saw more than 2,000 high-school music students attend a TSO rehearsal to see and hear a professional orchestra in their final preparations before a concert.

As well as bringing young people to the hall, TSO Education Programmes take TSO musicians into the classroom to directly interact with students. In the TSO's Preludes programme, soloists and small ensembles visit schools to perform and demonstrate their instruments. With the Adopt-A-Player programme, a class of grade 4 or 5 students "adopts" a TSO musician who helps them compose their own piece of music. In the 09.10 season more than 20,000 young people participated in these initiatives. TSO percussionists Daniel Ruddick, John Rudolph, Daniel Morphy, and Donald Keuhn perform Jan Jarvlepps' *Transformations* "Garbage Concerto" at a TSO Student Concert, May 2010

> We Recycle!

Reaching communities across Ontario

During each season's annual Northern Residency Tour, Student Concerts are presented to the community, and TSO musicians visit local schools for Preludes performances and masterclasses. The 09.10 Northern Residency took place in Sudbury and Sault Ste. Marie. During the tour more than 9,000 young people participated in TSO Student Concerts (including one French-language concert) or experienced a Preludes presentation thanks to the generous support of the RBC Foundation, the Ontario Arts Council, and the Ontario Trillium Foundation.

How the Gimquat Found Her Song

The TSO released an interactive Teacher Resource Package - How the *Gimquat Found Her Song*, intended to assist teachers in delivering the new 2009 provincial music curriculum. The resource material, suitable for students from Kindergarten to Grade 5, includes a DVD of a children's symphonic performance featuring Peter Oundjian and the TSO, a compact disc of accompanying musical excerpts, instrument flashcards, and an in-depth Study Guide. This material was developed by the TSO in partnership with Platypus Theatre, Oz Media, and Connexionarts. This Study Guide was given free of charge to over 400 elementary schools in Northern Ontario during the TSO's Northern Residency tour.

"My favourite instrument in the orchestra is the violin because it was the instrument that was most played and heard the best. If I meet a real violinist I would ask,"How do you play the violin so good and fast and get everything perfect?"

> ELEMENTARY SCHOOL STUDENT, TONY LIU, BLOGS ABOUT HIS FIRST TSO STUDENT CONCERT

volunteer committee report

The Toronto Symphony Volunteer Committee (TSVC) celebrated 87 years of continuing commitment to the Toronto Symphony Orchestra in 09.10. We are dedicated in our endeavours to the financial support of the Toronto Symphony Orchestra as well as to expanding awareness of its concert and educational programmes within the local community and beyond. Members devote much time and energy in supporting the TSO's education programmes through involvement with the Adopt-a-Player programme, Preludes, and Morning with the TSO.

Over the past decades, the TSVC has been, and continues to be, one of the largest TSO's donors by providing generous gifts both to the Toronto Symphony Foundation and the TSO Operations. This support is recognized by the two permanently endowed orchestra chair positions – the Toronto Symphony Volunteer Committee Principal Trumpet Chair and the Toronto Symphony Volunteer Committee Principal Flute Chair.

In 09.10 under the leadership of President Heather Oda in partnership with a dedicated Board and 220 members, the TSVC contributed \$130,000 to the TSO. Our fundraising was affected by the economic climate but nevertheless two of our most significant fundraisers were most successful. The Fine Wine Auction took place in a new elegant venue, which resulted in a larger attendance. Mozart unMasqued – a Birthday Gala celebrated Mozart at 254 with guest artists from the world of opera, TSO Principals and guest soloists. Our annual Flags at the Last Night of the Proms contributed significantly as well. This gift supports TSO operations, educational activities, and the Toronto Symphony Youth Orchestra.

PRESIDENT Heather Oda

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SECRETARY Nora Lever

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"The TSVC will continue to bring all of its energies, creativity, and members to ensure that our commitment to the TSO is the best that it can be." HEATHER ODA, PRESIDENT TORONTO SYMPHONY VOLUNTEER COMMITTEE

Young Leadership access event 9 at Night, June 2010

HELEY L



report to donor community

Thank you to all of the supporters of the Toronto Symphony Orchestra!

During the 2009.2010 season, donors continued their support of the TSO and its commitment to excellent performances and education outreach initiatives. The support we receive from our donors, especially during the bleak economic climate, demonstrates the import place that the TSO has in our community.

Thanks to the generosity of individuals, corporations, and foundations, the TSO was able to raise over \$6 million dollars for the Annual Fund and the Toronto Symphony Foundation (TSF). Friends of the TSO increased their support from the previous year, and the number of donors to the TSO remained stable at over 6,500 for the 09.10 season.

The 09.10 season marked the launch of the TSO's Young Leadership Council, an initiative aimed to cultivate a new generation of TSO patrons, leaders, and supporters. To recruit members and raise awareness, a number of access events were held throughout the season where members had the opportunity to learn more about the TSO, classical music, and leadership at the TSO.

The funds raised for the TSO were done so at a cost of 28 cents for each dollar raised, comparing favourably to the industry standard of 35 cents per dollar raised.

Development Activity	09.10	08.09
<i>Individuals</i> Miscellaneous Board of Directors and Trustees Friends and General Gifts Maestro's Club Major Gifts and Bequests	38,443 574,162 919,254 941,700 993,448	24,101 560,059 915,577 967,165 1,875,566
Corporations, Foundations, and Events Foundations Corporations Sponsorships Special Events (including Golf Tournament)	333,663 377,786 653,083 270,755	375,842 497,871 712,333 176,574
Annual Fund for TSO Operations Funds Raised for the Toronto Symphony Foundation	5,102,294 1,073,416	6,105,088 3,356,905
Total	6,175,710	9,461,993

09.10 selected statistics

Concerts	Performances	Attendance
Main Season (Roy Thomson Hall) Young People's Concerts (Roy Thomson Hall) George Weston Recital Hall	95 11 3	211,499 22,790 2,580
Total Concerts	109	236,869
Education Programmes		
 TSO Student Concerts Toronto Sudbury Sault Ste. Marie Preludes (TSO musicians in schools) Greater Toronto Area Outside of Toronto Mornings with the Toronto Symphony Orchestra (open rehearsals at RTH, GTA schools) Adopt-a-Player (TSO musicians in GTA schools) Toronto Symphony Youth Orchestra, GTA concerts Masterclasses Greater Toronto Area Outside of Toronto 	24 2 2 210 36 39 14 3 7 18 16	47,176 2,142 2,036 19,406 3,920 2,340 490 1,200 175 866
tsoundadvice - Pre-Concert Chats	16	3,200
Intermission Chats with Artists		3,000
Total Education	386	85,951

TSO on Tour

Ottawa Sudbury Sault Ste. Marie	1 1 1	1,950 1,100 987
Total Touring TSYO on Tour	3	4,037
Parry Sound (2 School/1 Family Performance)	3	1,440
GRAND TOTAL	501	328,297

donors & sponsors

benefactors' circle

The Benefactors' Circle recognizes the extraordinary support of those who have made cumulative gifts of \$500,000 or more over the past 20 years.

\$5 million+ Tom & Mary Beck Judith (Billie) R. Wilder	
\$2,500,000 - \$4,999,999 Sheryl L. & David W. Kerr Toronto Symphony Volunteer Committee Anonymous (1)	
\$500,000 - \$2,499,999 BMO Financial Group The late Dr. Michael Braudo CIBC The Gerard & Earlaine Collins Foundation Robert & Ann Corcoran Declarding Court	
Desjardins Group	

The late R Fraser Filiot James & Jovce Gutmann William & Nona Heaslip Invesco Trimark Joseph E. Seagram & Sons Limited The McLean Foundation The Catherine and Maxwell Meighen Foundation PricewaterhouseCoopers LLP **RBC** Foundation Barrie D. Rose and Family William & Meredith Saunderson Scotiabank Group The late Leslie Stibinger Phil & Eli Tavlor TD Canada Trust Tippet-Richardson Limited The late Isabel Carey Warne Mrs Gert Wharton Anonymous (1)

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maestro's club

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