



toronto symphony orchestra
2006.2007 **annual report**

tso

Peter Oundjian | Music Director
Andrew R. Shaw | President & CEO



tso contents

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06.07
annual report

chair's message



This has been an extremely important year for the Toronto Symphony Orchestra. Building on the artistic excellence and financial strength of 2005-2006 (which showed a modest surplus), 2006-2007 saw the TSO in its strongest position in almost two decades, and well positioned for continuing growth.

Under the guidance of Music Director Peter Oundjian in his third outstanding season, the 2006-2007 season featured thrilling performances, engaging festivals, consistently enthusiastic audiences, and many sold-out houses.

In a year that truly celebrated the artistic invigoration of our city, the TSO was, and continues to be, a significant and vibrant force in making Toronto a great city.

From a financial perspective, the ongoing and dedicated efforts of the TSO Board of Directors, Toronto Symphony Foundation, and staff continue to strengthen the fiscal health of "your TSO". I am pleased to report that these efforts, combined with the leadership support of Sheryl L. & David Kerr, an Anonymous Donor, and our many loyal patrons, donors, and sponsors, have allowed us to again achieve better than projected results for 2006-2007.

On behalf of the Board, Trustees, and staff, I thank Philip Taylor, Past Chair; Music Director Peter Oundjian; and President & CEO Andrew R. Shaw for their vision and leadership. With a commitment to great performances, efficient operations, and a strategic orientation, as well as strengthened relationships with our volunteers and Foundation, we are continuing to build a lasting legacy of stability for "our TSO".

It is a pleasure to be a part of this important time in the history of the TSO, and I look forward to continued success in 2007-2008.

Ana P. Lopes
CHAIR | BOARD OF DIRECTORS

2006.2007 BOARD OF DIRECTORS

CHAIR -

Ana P. Lopes

VICE-CHAIRS -

Robert W. Corcoran

Allan S. Kimberley

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CHAIR -

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Development Steering Committee

CHAIR -

Ana P. Lopes

HONORARY PATRON -

Judith (Billie) R. Wilder

Robert W. Corcoran

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TORONTO SYMPHONY FOUNDATION TRUSTEES

CHAIR -

William T. Mitchell, FCA

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George Dickson

Robert T. E. Gillespie

Helen Mallovy Hicks

Sheryl L. Kerr

Ana P. Lopes

Wilmot L. Matthews

Norman Seagram

president & c.e.o.'s message

The 2006-2007 season provided hundreds of acclaimed performances and education activities as well as positive fiscal results. The extensive and enthusiastically received services offered by the TSO to the community and the strong financial position reflect a healthy and vibrant organization. The stage is now set for continuing leadership in outstanding artistic and fiscal performance.

The positive picture presented by the 2006-2007 season is the result of many years of commitment, positive determination, and generosity from donors, audiences, volunteers, Board members, Orchestra members, business partners, government, and staff. Everyone's outstanding efforts are celebrated in the success of "your TSO".

In addition to the important gift from the Kerrs, special acknowledgment is given this year to the Anonymous Donor whose significant strategic support provided encouragement and confidence to everyone associated with the TSO.

Finally, Ana Lopes as Chair of the Board of Directors, and Peter Oundjian, as Music Director, are congratulated for their outstanding and remarkable leadership in governance and artistic direction respectively.

Yours sincerely,



Andrew R. Shaw
PRESIDENT & C.E.O.



2006-2007 TSO STAFF

Artistic Administration

Loie Fallis
Director of Artistic Administration
Molly Lipham
Associate Director of Artistic Administration, Programming
Stefani Truant
Executive Assistant to the Music Director, Assistant to Artistic Administration
Roberta Smith
Associate Director of Artistic Administration, Education
Christy DiFelice
Manager of Toronto Symphony Youth Orchestra
Stephanie Zhang
Education Coordinator
Heidi Sundwall
Education Administrator
John Dunn
Volunteer Archivist

Operations

Scott Wilson
Director of Operations
Chris Walroth
Production Manager
Ginny Scott
Orchestra Personnel Coordinator
Tracie Macko
Orchestra Operations Administrator & Tour Manager

Marketing & Business Development

Mike Forrester
Vice President, Marketing & Business Development
Gayle Matthews
Director, Sponsorships
Ann Hum-Bastedo
Sponsorship Coordinator
Kate Clegg
Events Manager
Lisa Mackay
Associate Director of Marketing

Natasha Bood
Advertising & Promotions Manager

Patrick Brown
Website Development Administrator

Fiona Buttars
Manager of Marketing Operations

Karen Lin
Marketing & Publications Coordinator

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Manager of Customer Service
Karen Turner
Assistant Manager of Customer Service
Christine King
Customer Service Coordinator
Jason Taylor
Ticketing Systems Coordinator
Customer Service Representatives
Vivian Chan
Sonya Chiang

Lucas Costello
Jenny Kerr
Stephen Koshurba
Trevor Mangion
Tess Menet
Emily Nixon
Ron Rush
Josh Van Tassel

Development & Donor Relations

Ginny Medland Green
Adjunct Senior Vice President of Development
Ana Maria Faria-Kerr
Development Manager & E.A. to Senior V.P. of Development
Holly Benson
Vice President of Development
Lori MacIntyre
Major Gifts & Operations Coordinator
Mary Heinmaa
Associate Director of Leadership Gifts & Planned Giving

Pema Lektzog
Director of Corporate, Foundation & Individual Gifts

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Stewardship Manager

Sarah Baumann
Research & Communications Coordinator

Brian Columbus
Database Manager

Karen Lackner
Annual Fund Coordinator

Jeffrey Adigue
Donor Services Assistant

Mark Folkes
Development Intern
Desiree Chan
Development Intern

Finance

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Director of Finance
Suzy Yin
Accounting Manager
Margy Lau
Intermediate Accountant

Wendy Yin
Accounting Clerk/
Payroll Administrator

Business Administration

Walter Markham
Director of Business Administration
Matthew Jones
Information Systems Manager
Tamim Rahim
Network & Server Administrator
Maureen Hamlyn
Receptionist

President & C.E.O.

Andrew R. Shaw
John Sharpe
Executive Assistant to the Office of the President & C.E.O.



from our music director

The 2006-2007 season, my third as Music Director, included a diverse selection of great orchestra music, renowned artists, and extensive community programming that was enthusiastically received by thousands of audience members, demonstrating your TSO's important place among Canada's outstanding artistic institutions.

The Beethoven Festival opened the season, featuring all nine symphonies and an all-Canadian gala performance of Beethoven's Ninth, one of the true masterpieces of artistic expression. Mozart@251 and the New Creations Festival celebrated their third anniversaries, highlighting concertos and the musical ties between Canada and Great Britain respectively. Special performances included the Canadian première of *The Composer is Dead*, featuring author Lemony Snicket, and the world première of Eric Idle's and John Du Prez's *Not the Messiah* — one of the highlights of Toronto's first Luminato Festival.

Partnerships also played a huge role in the first Great Canadian Exchange, which saw the orchestras of Toronto, Montréal, Québec City, and Ottawa bringing their talents to each other's cities. Our second annual Northern Lights Tour also brought TSO musicians and education programmes to North Bay and Sault Ste. Marie, delighting more than 8,000 audience members in these communities.

While many people are responsible for the success of 2006-2007 — including our enthusiastic and supportive Board, led by Ana P. Lopes, dedicated staff, led by Andrew R. Shaw, and our highly distinguished musicians — I would like to specifically acknowledge the support of our loyal patrons, donors, and sponsors. Your continued support of our commitment to excellence in music and outreach is what makes it all possible.



Peter Oundjian

Peter Oundjian
MUSIC DIRECTOR

BMO  Financial Group
Conductors' Podium

violins

Jacques Israelievitch
CONCERTMASTER
Mark Skazinetzky
ASSOCIATE
CONCERTMASTER
Marc-André Savoie
ASSISTANT
CONCERTMASTER
Paul Meyer
PRINCIPAL,
SECOND VIOLINS
Wendy Rose
ASSISTANT PRINCIPAL,
SECOND VIOLINS
Ivan Alexander
Adele Armin
Atis Bankas
Sydney Chun
Jin-Shan Dai
Carol Lynn Fujino
Amanda Goodburn
Terry Holowach
Bridget Hunt
Amalia Joanou-Canzoneri

Mi Hyon Kim
Leslie Dawn Knowles
Sergei Nikonov
Hyung-Sun Paik
Young-Dae Park
Semyon Pertsovsky
Peter Semiovsky
Jennifer Thompson
Angelique Toews
James Wallenberg
Virginia Chen Wells
Arkady Yanivker

violas

Teng Li
PRINCIPAL
Susan Lipchak
ASSISTANT PRINCIPAL
Daniel Blackman
Ladislau Darida
Gary Labovitz
Charmain Louis
Mary Carol Nugent
Christopher Redfield
Harry Skura
Kent Teeple

cellos

Winona Zelenka
PRINCIPAL
David Hetherington
ASSISTANT PRINCIPAL
Esther Gartner
Igor Geffer
Marie Gélinas
Roberta Janzen
Audrey King
Kirk Worthington

double basses

Jeffrey Beecher
PRINCIPAL
Edward Tait
ASSISTANT PRINCIPAL
Timothy Dawson
Chas Elliott
John Gowen
David Longenecker
Peter Madgett
Paul Rogers

flutes

Nora Shulman
PRINCIPAL
Julie Ranti
ASSOCIATE PRINCIPAL
Leonie Wall
Camille Watts

piccolo

Camille Watts

oboes

Sarah Jeffrey
PRINCIPAL
Keith Atkinson
ASSOCIATE PRINCIPAL
Cary Ebli
Frank Morphy

english horn

Cary Ebli

clarinets

Joaquin Valdepeñas,
PRINCIPAL

Raymond Luedeke
ASSOCIATE PRINCIPAL
David Bourque
Joseph Orłowski

e-flat clarinet

Raymond Luedeke

bass clarinet

David Bourque

bassoons

Michael Sweeney
PRINCIPAL
Kathleen McLean
ASSOCIATE PRINCIPAL
Laurel Sharp
Fraser Jackson

contrabassoon

Fraser Jackson

horns

Neil Deland
PRINCIPAL
Christopher Gongos
ASSOCIATE PRINCIPAL

Richard Cohen
Harcus Hennigar
Gabriel Radford

trumpets

Andrew McCandless
PRINCIPAL
Barton Woomert
ASSOCIATE PRINCIPAL
James Gardiner
James Spragg

trombones

Gordon Wolfe
PRINCIPAL
William Cross

bass trombone

Jeffrey Hall

tuba

Mark Tetreault
PRINCIPAL

timpani

David Kent
PRINCIPAL

percussion

John Rudolph
PRINCIPAL
Patricia Krueger
Donald Kuehn
Daniel Ruddick

keyboard

Patricia Krueger
PRINCIPAL

librarians

Gary Corrin
PRINCIPAL
Kim Gilmore
ACTING ASSISTANT
PRINCIPAL

personnel

David Kent
MANAGER
Peter Madgett
ASSISTANT MANAGER



tso orchestras

Peter Oundjian
MUSIC DIRECTOR

violins

Jacques Israelievitch
CONCERTMASTER
*Concertmaster Chair funded
by the Toronto Symphony
Volunteer Committee*
Mark Skaznitsky
ASSOCIATE CONCERTMASTER
Marc-André Savoie
ASSISTANT CONCERTMASTER
Paul Meyer
PRINCIPAL, SECOND VIOLIN
Wendy Rose
ASSISTANT PRINCIPAL,
SECOND VIOLIN
Ivan Alexander
Adele Armin
Atis Bankas

Sydney Chun
Jin-Shan Dai
Carol Lynn Fujino
Amanda Goodburn
Terry Holowach
Bridget Hunt
Amalia Joanou-Canzoneri
Mi Hyon Kim
Leslie Dawn Knowles
Sergei Nikonov
Hyung-Sun Paik
Young-Dae Park
Semyon Pertsovsky
Peter Seminovs
Jennifer Thompson
Angelique Toews
James Wallenberg
Virginia Chen Wells
Arkady Yanivker

violas

Teng Li
PRINCIPAL
*Principal Viola Chair funded by
James & Joyce Gutmann*
Susan Lipchak
ASSISTANT PRINCIPAL
Daniel Blackman
Ladislau Darida
Gary Labovitz
Charmain Louis
Mary Carol Nugent
Christopher Redfield
Harry Skura
Kent Teeple

cellos

Winona Zelenka
PRINCIPAL
*Principal Cello Chair funded
by Dr. Armand Hammer*

David Hetherington
ASSISTANT PRINCIPAL
Esther Gartner
Igor Gefter
Marie Gélinas
Roberta Janzen
Audrey King
Kirk Worthington

double basses

Jeffrey Beecher
PRINCIPAL
*Principal Double Bass Chair
funded by the Saunderson Family*
Edward Tait
ASSISTANT PRINCIPAL
Timothy Dawson
Chas Elliot
John Gowen
David Longenecker

Peter Madgett
Paul Rogers

flutes

Nora Shulman
PRINCIPAL
*Principal Flute Chair funded
by the Toronto Symphony
Volunteer Committee*
Julie Ranti
ASSOCIATE PRINCIPAL
Leonie Wall
Camille Watts

piccolo

Camille Watts

oboes

Sarah Jeffrey
PRINCIPAL



tr a m e m b e r s

Keith Atkinson
ASSOCIATE PRINCIPAL
Cary Ebli
Frank Morphy

english horn
Cary Ebli

clarinets
Joaquin Valdepeñas
PRINCIPAL
Principal Clarinet
Sheryl & David Kerr Chair
Raymond Luedeke
ASSOCIATE PRINCIPAL
David Bourque
Joseph Orlowski

e-flat clarinet
Raymond Luedeke

bass clarinet
David Bourque

bassoons
Michael Sweeney
PRINCIPAL
Kathleen McLean
ASSOCIATE PRINCIPAL
Laurel Sharp
Fraser Jackson

contrabassoon
Fraser Jackson

horns
Neil Deland
PRINCIPAL

Christopher Gongos
ASSOCIATE PRINCIPAL
Richard Cohen

Harcus Hennigar
Gabriel Radford

trumpets
Andrew McCandless
PRINCIPAL
*Principal Trumpet Chair funded
by the Toronto Symphony
Volunteer Committee*
Barton Woomert
ASSOCIATE PRINCIPAL
James Gardiner
James Spragg

trombones
Gordon Wolfe
ACTING PRINCIPAL
William Cross

bass trombone
Jeffrey Hall

tuba
Mark Tetreault
PRINCIPAL

timpani
David Kent
PRINCIPAL

percussion
John Rudolph
PRINCIPAL
Patricia Krueger
Donald Kuehn
Daniel Ruddick

keyboard
Patricia Krueger
PRINCIPAL
*The Honourable Bob Rae
Honorary Patron of the
Principal Keyboard Chair*

librarians
Gary Corrin
PRINCIPAL
Kim Gilmore
ACTING ASSISTANT PRINCIPAL

personnel
David Kent
MANAGER
Peter Madgett
ASSISTANT MANAGER

0607

artistic achievements



Peter Oundjian's third season as Music Director featured the complete Beethoven and Brahms symphony cycles, the third iteration of the popular Mozart and New Creations Festivals, a celebration of Russian music, visits by three distinguished Canadian orchestras, and a wide array of stellar international talent.

festivals

The Beethoven Festival launched the season, featuring all nine magnificent symphonies paired with song cycles by Mahler. Violin superstar Joshua Bell opened the season with a programme that included the Beethoven Violin Concerto, and the TSO's annual fall gala was celebrated on September 28 with a performance of Beethoven's Ninth, featuring an all-Canadian cast.

Mozart@251, the third festival devoted to this beloved genius' music, featured all five of his youthful, spirited violin concertos, as well as the *Gran Partita* for thirteen winds, the Clarinet Concerto, and the majestic *Requiem*.

The New Creations Festival, also celebrating its third anniversary, focused on the artistic ties between Canada and Great Britain, and included a previously unscheduled concert for our younger audience featuring popular children's author Lemony Snicket in the Canadian premiere of *The Composer is Dead*.

The Russian Celebration enlivened the months of November and December with colourful renditions of Tchaikovsky's "Pathétique" Symphony; Rimsky-Korsakov's opulent fairy tale extravaganza *Scheherazade*; Scriabin's *Divine Poem*; and Rachmaninoff's Piano Concerto No. 3. Throughout the Spring, audiences enjoyed all four of Brahms' magnificent symphonies on the Brahms Signature Series, as well as a Brahms-Stravinsky Festival, which highlighted the creative contrasts between these two unlikely contemporaries.

guest artists

Soloists The 2006-2007 season featured a stunning lineup of world-class guest soloists. Celebrated pianists Yefim Bronfman, Alexander Toradze, Hélène Grimaud, and Leif Ove Andsnes graced the stage of Roy Thomson Hall, as did Canada's own Anton Kuerti, Jane Coop, Stewart Goodyear, Angela Hewitt, and Louis Lortie. Violinists Gil Shaham, and Cho-Liang Lin appeared as guest soloists, as did Canadian talents Leila Josefowicz, James Ehnes, siblings Lara St. John and Scott St. John, and Mark Fewer. Other Canadian string stars included violist Steven Dann, cellist Shauna Rolston, and double bassist Joel Quarrington. International artists making their TSO débuts included cellist Alban Gerhardt, percussionist Colin Currie, and violinists Isabelle van Keulen and Henning Kraggerud.

Vocal An all-Canadian lineup of internationally renowned singers featured Measha Brueggergosman, Marie-Nicole Lemieux, Susan Platts, Erin Wall, Michael Colvin, John Tessier, Russell Braun, Brett Plegato, and Nathan Berg, as well as baritone Hugh Russell in his TSO début.

Conductors Masterworks guest conductors included: Valery Gergiev, the fiery Russian maestro who leads the Mariinsky Theatre of St. Petersburg; audience favourite Itzhak Perlman; American master Leonard Slatkin; Spanish maestro Rafael Frübeck de Burgos; Czech conductor Jiří Bělohlávek, newly appointed chief conductor of the BBC Symphony Orchestra; Helmuth Rilling; Jeffrey Kahane; Nicholas McGegan; former TSO Music Director Günther Herbig; Sir Andrew Davis, the TSO's acclaimed Conductor Laureate in his 31st year conducting the TSO; and two of the orchestra's most popular regular guests, Thomas Dausgaard and Gianandrea Noseda.

Young People's Concerts & Light Classics

The Pops Series featured the return of conductors Erich Kunzel, Jeff Tyzik, and Jack Everly, while Rob Kapilow returned to conduct the popular Young People's Concerts Series. Toronto-born Julian Kuerti made his TSO début on the Light Classics Series.

Canadian Maestro's

An illustrious list of Canadian music directors also graced the stage of Roy Thomson Hall, including: Roberto Minczuk, newly appointed conductor of the Calgary Philharmonic Orchestra; William Eddins of the Edmonton Symphony Orchestra, in his TSO début; Yannick Nézet-Séguin of L'Orchestre métropolitain du Grand-Montréal; and the Vancouver Symphony Orchestra's Bramwell Tovey.

featured tso musicians

An impressive list of the TSO's fine roster of principal players also made solo appearances: Concertmaster Jacques Israelievitch; Principal Viola Teng Li; Principal Clarinet Joaquin Valdepeñas; Principal Flute Nora Shulman; Principal Trumpet Andrew McCandless; and Principal Keyboardist Patricia Krueger on the organ.

affiliate composers

This exciting new programme was created by Peter Oundjian to provide professional development for two young Canadian composers each season. The programme's inaugural affiliates, prize-winning composers Abigail Richardson and Andrew Staniland, worked closely with the Orchestra throughout the season under the mentorship of the Music Director, as well as Composer Advisor Gary Kulesha.

By observing and participating in the daily workings of the Orchestra, Staniland and Richardson were able to develop a better understanding of the reality of composing music for

a modern-day orchestra. Their experience culminated in the composition of two new works commissioned by the TSO: Staniland's *Gaia* received its world première in March as part of the New Creations Festival, and Abigail Richardson's *Eris* was premiered in May.


great canadian exchange

This season's unique exchange programme saw the orchestras of Toronto, Montréal, Québec City, and Ottawa bringing their talents to each other's cities. The TSO welcomed L'Orchestre symphonique de Montréal under Kent Nagano; Ottawa's superb National Arts Centre Orchestra under Pinchas Zukerman, performing double duty as conductor and violin soloist; and the dynamic Orchestre symphonique de Québec under music director Yoav Talmi. While the TSO and NACO have a regular exchange programme, visits by the other two orchestras have been less frequent — the OSM last performed at RTH in 1992, and the TSO presented the OSQ in 2003.

The TSO's contribution was a five-day tour that took the Orchestra to Ottawa, Québec City and Montréal in April 2007. Music Director Peter Oundjian conducted a programme consisting of Sibelius' Symphony No. 2, Prokofiev's Violin Concerto No. 1 with Leila Josefowicz, and *Le tombeau de Nelligan* by Canadian composer Jacques Hétu.

holy blossom gala

The TSO paid tribute to Holy Blossom Temple on June 17, 2007 presenting a special performance for Holy Blossom's 150th anniversary. History repeated itself with this commemorative performance, featuring clarinetist Giora Feidman and Music Director Peter Oundjian: in 1957, the Orchestra presented a special performance in recognition of this storied institution's 100th anniversary.



"With the concept of festivals, we're trying to stimulate people's imaginations by celebrating something, by juxtaposing two composers, or by pointing out something that creates a connection between certain kinds of music."

~ PETER OUNDJIAN | MUSIC DIRECTOR

finance & audit committee report

The Finance and Audit Committee, as a committee of the Board of Directors, is responsible for monitoring the finances and financial planning of the Corporation and for reviewing the financial and administrative systems and controls. The Finance and Audit Committee meets with the Corporation's auditors at least annually, to review the annual financial statements, and on such other occasions as the Finance and Audit Committee or the Corporation's auditors deem appropriate. Appointments to the Finance and Audit Committee are made by the Board.

During the year, management met regularly with the Finance and Audit Committee to present and review the financial results on an ongoing basis and to review draft budgets for 2008 and beyond. The complete audited financial statements are available by calling 416-593-7769 ext. 390.

The TSO is pleased to present the financial results for the year ended June 30, 2007. Thanks to the support of our many partners, the TSO is able to present an operating surplus. Earned revenues, fundraising revenues, and government grants have all increased. Expenses, although increased over 2006, came in under budget. The cash flow needs of the organization were supported through a bank line of credit fully guaranteed by the Toronto Symphony Foundation and the City of Toronto.



Helen Malloy Hicks
TREASURER



Peter Warrian
CHAIR | FINANCE AND AUDIT COMMITTEE

financial highlights

	2007 \$	2006 \$
REVENUES		
Earned Revenue	10,702,844	9,878,872
Fundraising	4,340,936	4,309,908
Government Grants	4,625,800	4,231,060
Toronto Symphony Foundation	2,373,300	2,025,000
Special Events	329,342	714,460
Toronto Symphony Volunteer Committee	229,000	140,000
	22,601,222	21,299,300
EXPENSES		
Concert Production	14,058,585	13,824,001
Marketing & Customer Service	3,935,339	3,554,857
Administration & Other	2,423,656	1,981,945
Fundraising	1,683,794	1,908,179
	22,101,374	21,268,982
Net excess/(deficiency) of revenue over expense	499,848	30,318

toronto symphony foundation report

The Toronto Symphony Foundation was incorporated in 1966 to aid the Toronto Symphony Orchestra in the advancement of orchestral music and the production of orchestral concerts. The TSF receives, administers, and invests gifts. Annual funding grants are made to the TSO. The TSF operates separately from the TSO and is managed by a board of ten Trustees.

Funds donated to the TSO each year as part of normal fundraising are used by the TSO to fund ongoing operations. Other funds including bequests and certain government grants, for which the donors wish the capital to be invested and used to support the future of the TSO, are deposited in the TSF and are managed by the Trustees in accordance with wishes of the donors.

During the TSO's 2007 fiscal year, the Trustees approved grants in the amount of \$2,373,300. The Trustees also advised the TSO of their intent to advance funds in the amount of \$1,525,000 in the TSO's fiscal 2008, of which \$762,500 will be advanced in December 2007 and \$762,500 will be advanced in April 2008. Since its inception, the TSF has received approximately \$22.5 million in original donations, government grants, and government supported matching funds. The Foundation has provided in excess of \$18.28 million to the TSO by way of annual grants.

The Foundation assets are maintained in three broad categories of funds: General, Restricted, and Endowed. Contributions to the Foundation are allocated to a particular fund based on the wishes of the donor.



William T. Mitchell
CHAIR | TORONTO SYMPHONY FOUNDATION

general fund

The General Fund is available to receive gifts from donors who have not specified a purpose for their gift. Use of the donations and net income earned on these funds is at the discretion of the Trustees.

restricted fund

The Restricted Fund is available to receive gifts from donors who have determined a specific purpose or intent for their gift but do not require the original gift to be maintained in perpetuity. The donor may wish to restrict the period of time the gift is to be held or may wish to restrict the distribution of net income from their gift.

endowment fund

The Endowment Fund holds contributions that are to be held in perpetuity and the income used to support the TSO.

FUND BALANCES AS OF MARCH 31

	2007	2006
General Fund	5,025,269	4,760,726
Restricted Fund	2,920,454	2,035,250
Endowment Fund	15,754,137	14,455,430
Total fund balances	23,699,860	21,251,406

Trustees

William T. Mitchell, FCA (Chair), Ronald G. Atkey, Douglas L. Derry, George Dickson, Robert T.E. Gillespie, Sheryl L. Kerr, Helen Mallovy Hicks, Ana P. Lopes, Wilmot L. Matthews, Norman Seagram.



education & community outreach

school programmes

The Toronto Symphony Orchestra serves the community with one of the largest music education outreach programmes in North America. The Symphony reaches more than 100,000 young people each season with a variety of curriculum-based programmes intended to supplement and enhance a young person's music education. These programmes take place in Roy Thomson Hall, in schools across the Greater Toronto Area, and beyond.

student concerts

Student Concerts feature performances by the Toronto Symphony Orchestra at Roy Thomson Hall. Three different programmes are designed specifically for Primary, Junior, and Intermediate/Secondary Level students. All concerts are one-hour in length, and are planned in consultation with the Music Coordinators of the Toronto-area Boards of Education. Twenty-seven Student Concerts, including one concert in French, were performed for approximately 70,000 students and their teachers during the 2006-2007 season.

adopt-a-player

Now in its 14th year, a select group of TSO musicians are adopted by Grade 4 and 5 classes at schools throughout the Greater Toronto Area. Each musician collaborates with the class one day a week for six weeks, creating a new piece of music that will be performed for fellow students, parents, TSO staff, and musicians.

Participation in the Adopt-A-Player programme also involves attending a Toronto Symphony Orchestra rehearsal and evening concert, and is arranged through the Toronto, Toronto Catholic, York Catholic, and York Region District School Boards. A total of 12 schools participated in this programme during the 2006-2007 season.

preludes

Musicians from the Toronto Symphony Orchestra present an educational and entertaining introduction to orchestral instruments to students from Kindergarten through to Grade 8. These in-school presentations offer a variety of experiences, such as performance, story-telling, and instrument demonstrations. Students are invited to ask questions and actively participate in the programme. Approximately 25,000 students were visited by Preludes musicians during the 2006-2007 season.

morning with the tso

High school music students and their teachers are invited to attend morning rehearsals in Roy Thomson Hall to observe the orchestra's final preparations before a concert. Students are seated in the choir loft in order to derive the maximum benefit from the experience. Classes meet a member of the Toronto Symphony Volunteer Committee prior to the rehearsal to discuss the programme, soloist, guest conductor, and various aspects of the hall. During the rehearsal break, a TSO musician or guest artist speaks with the students, answering their questions about the music, rehearsal technique, and life as a professional musician.

community programmes

In addition to the many programmes designed for students and their teachers, Young People's Concerts, Inspiring Youth, the Toronto Symphony Youth Orchestra, Northern Lights Tours, and the tsoundcheck programme offer opportunities for musical development during and outside of school hours.

young people's concerts

This series of ten concerts on Saturday afternoons introduces symphonic music to children aged 5 to 12 as part of the regular concert season. Concerts feature the TSO and guest artists in Roy Thomson Hall, and offer an enjoyable musical experience for young people and their parents or grandparents. The 2006-2007 series included *Peter and the Wolf*; *A Bowl of Notes*; *The Year of the Pig*; *Tomorrow's Symphony Today!*; and *Mozart's Magnificent Voyage*.

inspiring youth

The Toronto Symphony Orchestra's Inspiring Youth programme celebrated its tenth season in 2006-2007, and continues to provide more than 1,500 concert tickets to disadvantaged communities each year. Inspiring Youth encourages young people participating in music programmes within these communities to develop an interest in classical performance by providing the opportunity to attend concerts with their families.

toronto symphony youth orchestra

The Toronto Symphony Youth Orchestra (TSYO) is a leading example of its type in North America. The TSYO, provides a life-shaping experience for talented musicians aged 22 and under. TSYO alumni are found in virtually every major performing organization in Canada (including the TSO), and many have embarked on successful solo and chamber music careers worldwide.

The youth orchestra is coached by an enthusiastic faculty of Toronto Symphony musicians, and conducted by renowned musician and composer Alain Trudel. The TSYO, performs several concerts for the public each season, including one

"Side-by-Side" performance onstage with the TSO at Roy Thomson Hall. The youth orchestra has toured extensively within Canada and abroad. In the 2006-2007 season, the TSYO undertook a four-day tour to Québec, with performances in Montréal and Chambly.

northern lights tour

The Orchestra continued its outreach programmes outside of Toronto with the second annual Northern Lights residency tour. The 2006 Tour to North Bay and Sault Ste. Marie reached more than 8,000 students in these communities through student concerts, Preludes performances, and master classes.

great canadian exchange

In April 2007, the Toronto Symphony Orchestra undertook a three-city tour to Ottawa, Montréal, and Québec City. In addition to evening performances, musicians presented a variety of educational programmes in French and English in schools, universities, and conservatories. Nearly 1,500 students benefited from in-school ensemble performances, and masterclasses, during the outreach component of this tour.

tsoundcheck

Now in its sixth season, tsoundcheck enables young adults between the ages of 15-29 to experience live classical music for a reduced ticket price. With almost 15,500 registered users and nearly 19,000 tickets sold in the 2006-2007 season, the tsoundcheck programme fulfills an important part of the TSO's mandate and plays an integral role in building the Symphony's future audiences, subscribers, and donors.

tsoundcheck members now comprise between 15% and 20% of any given audience. tsoundcheckplus, a graduation programme for people up to the age of 34, encourages former tsoundcheck members to stay on as subscribers for a reduced rate.



toronto symphony volunteer committee report

Now celebrating its 84th year, the Toronto Symphony Volunteer Committee is committed to contributing to the financial support of the Toronto Symphony Orchestra and to expanding awareness of its musical and educational programmes.

TSVC members form a core part of the TSO's audience, attending concerts, tours, and community events. Members are dedicated to supporting the TSO's education programmes through volunteer work for the Adopt-A-Player programme, Preludes, Morning with the Symphony, and Young People's Concerts. The TSVC is also one of the TSO's largest donors. The disbursement the Volunteer Committee makes each year to the TSO is the result of fundraising activities such as the Fine Wine Auction & Gala, the Holiday Open House with the Music Director and the Bridge Event, as well as generous donations and planned gifts from members themselves.

In 2006-2007, led by President Eunice Lumsden, with the efforts of a dedicated Board and some 225 members, the TSVC contributed a total of \$277,500 to the TSO. This disbursement supported TSO operations, educational activities, the TSYO and concert sponsorship. TSVC members also helped to raise more than \$60,000 for TSO operations through their annual letter writing campaign, and supported the TSO through personal donations totaling more than \$182,000.

Highlights from the TSVC's 2006-2007 volunteer work and fundraising include:

Fine Wine Auction and Gala The 16th annual Fine Wine Festival, held in October 2006, raised \$281,335 across its three popular events: the Fine Wine Charity Auction held at the Royal

"Be it your direct support as an audience, as donors and fundraisers, or as promoters of the TSO in our marketplace, the TSVC is an integral part of the family, our face to many in the community, and ambassadors for the great work that the TSO does."

- Ana P. Lopes | Chair, TSO Board of Directors

Canadian Yacht Club; The Festival Party & Wine Tasting held at The Court House; and the elegant Gala Dinner held on October 17 at the Carlu. This sold-out event featured spectacular wines, delicious food, and a tribute to the TSVC's first Honourary Patron, William Saunderson.

Holiday Open House with the Music Director This new annual event was held at the home of Peter and Nadine Oundjian in December 2006, where 100 TSO supporters gathered to celebrate the season and raise more than \$13,000 for the Symphony.

The Bösendorfer National Piano Competition The 2007 competition was held on May 11, 12, and 13 at Walter Hall at the University of Toronto. Twenty-two candidates were narrowed down to five finalists, with first prize awarded to 18 year-old Rozalyn Chok of Vancouver. She will perform with the TSO in November 2007 and in Vienna in the spring of 2008.

TSVC BOARD 2006.2007

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development report

Donors to the Toronto Symphony Orchestra and the Toronto Symphony Foundation play a critical part in sustaining the excellence of the TSO. The growing financial strength of the TSO is made possible in part through the dedication of these important supporters, who share an understanding of the need for private support (in addition to government grants to supplement earned revenues) in order to meet the costs of providing services to our community.

In 2006-2007, the second year of the TSO's newly established Development Programme, the department continued to function in an efficient and productive way with improvement in almost all revenue lines. The Development Programme has a three-year goal to double the Annual Fund for TSO Operations while at the same time striving to double the size of the TSF.

An ambitious Annual Fund goal of \$4.6M was set for 2006-2007, \$300,000 greater than the 2005-2006 year-end actual of \$4.3M (which included \$1M for Operations from Billie Wilder). We are pleased to report that, thanks to the leverage and momentum provided by this season's Anonymous Donor Year-End Challenge, the TSO was successful in replacing Billie's \$1M in the Major Gifts line, and a total of 6 out of 8 revenue lines performed better than budget.

Donor numbers went up in all revenue streams to a total of 7,374 donors. Significant strides were made in the annual

corporate and foundations campaigns. The number of Music Director's Circle members (donors of \$100,000 or more) also grew considerably, with a total of 50 MDC members confirmed by June 30.

Over and above operational gifts, the TSO announced a \$2M gift to the Foundation from long-time patrons David and Sheryl L. Kerr. This extraordinary gift endows the Principal Clarinet chair of the Orchestra. An additional \$2M was also received by the Foundation in 2006-2007. (This total of \$4M was double the budget objective.) \$1M from an Anonymous Donor, and \$1M from Billie Wilder (the first payment of her \$4M pledge to the TSF).

The development department thanks the Board, Foundation, TSO staff, and Music Director Peter Oundjian. Thanks also go to the musicians of the Orchestra whose presence at events throughout the season was a highlight for many patrons. Special heartfelt thanks to the Development Steering Committee, our volunteers, and all 7,374 donors. Thank you for making it all possible and for giving us the opportunity to advance the work of your TSO.



Ginny Medland Green

SENIOR VICE PRESIDENT, DEVELOPMENT [ADJUNCT SENIOR VICE PRESIDENT AS OF JUNE 1, 2007]

06.07 fundraising development activity*

	ANNUAL FUND CASH RECEIVED 2006	ANNUAL FUND CASH RECEIVED 2007	ANNUAL FUND PLEDGES RECEIVED FOR FUTURE YEARS
Major Gifts	1,577,471	1,471,973	2,122,630
Friends/General Gifts	866,000	920,859	N/A
Maestro's Club	857,623	884,262	138,051
Board/Trustees/Governors' Council	348,481	400,712	1,637,500
Corporate Gifts	197,867	274,969	148,000
Foundations	192,496	234,146	20,000
Other Miscellaneous	38,438	96,885	N/A
Bequests/Planned Gifts	231,532	57,130	**
TOTAL: Annual Fund for TSO Operations at June 30, 2007	4,309,908	4,340,936	4,066,181

* Fundraising Development Activity includes charitable donations from Individuals, Corporations, and Foundation, but does not include Sponsorships, Toronto Symphony Volunteer Committee donations, or Special Events Revenue (see page 12).

** 40 TSO Legacy Circle members have advised the TSO that they have provided for the future of the Orchestra through a Bequest or other form of Planned Gift.



donors & sponsors

encore circle

The *Encore Circle* recognizes the extraordinary support of those who have made cumulative gifts of \$500,000 or more over the past 20 years.

Tom & Mary Beck*
The Gerard & Earlane Collins Foundation*
Robert & Ann Corcoran*
The late R. Fraser Elliott*
James and Joyce Gutmann*
William & Nona Heaslip*
Sheryl L. & David Kerr*
Wilmot & Judy Matthews*
The McLean Foundation*
The Catherine and Maxwell Meighen Foundation*
Barrie D. Rose and Family
William & Meredith Saunderson*
Phil & Eli Taylor
Toronto Symphony Volunteer Committee*
The late Isabel Carey Warne
Judith (Billie) R. Wilder*

music director's circle

The TSO gratefully acknowledges the members of the *Music Director's Circle*, a distinguished group of leadership donors who have made a substantial single- or multi-year financial commitment.

TSO Society (\$5 million+)

Judith (Billie) R. Wilder*

Fortissimo Society

(\$1,000,000 - \$4,999,999)

Sheryl L. & David Kerr*
Anonymous (1)

Group of 88

(\$500,000 - \$999,999)

James & Joyce Gutmann*
William & Meredith Saunderson*
Phil & Eli Taylor
Toronto Symphony Volunteer Committee*

Virtuoso

(\$250,000 - \$499,999)

Florence Minz & Gordon Kirke
Dr. Peter J. Warrian

Artist (\$100,000-\$249,999)

Tony & Anne Arrell*
Tom & Mary Beck*
Dr. Thomas Beechy*
William & Anna Maria Braithwaite*
Bruce Burgess*
The Vivian & David Campbell Family Foundation*
Mrs. Earlane Collins in Memory of Gerard Collins*
Dorne & Angela Collison

Robert & Ann Corcoran*

Leslie & Anna Dan*

Sharyn Salsberg Ezrin & Hershell Ezrin

Margaret & Jim Fleck*

Bob & Irene Gillespie*

Mira Godard*

Mr. Kenneth Hamilton

Mrs. Ethel Harris*

Ron Hay & Hilaire St-Pierre

William & Nona Heaslip*

Mr. Allan Kimberley & Ms. Pam Spackman

Murray & Marvella Koffler*

M. George & Leanne Lewis

Ana P. Lopes & H. Donald Tapscott

Eunice Lumsden & Peter Luit

Wilmot & Judy Matthews*

Margaret & Wallace McCain

Pauline & Murray Menkes

Family*

Paul & Karen Morton*

Mr. John Novak

Peter & Nadine Oundjian

Frances & Tim Price*

Anne & Louis Pritzker

The Hon. Bob Rae & Arlene

Perly Rae

Richard Rooney & Laura Dinner

Sandra & Joseph Rotman

Andrew R. Shaw

William R. Waters

Lorraine Bell & Mark Weisdorf

& Family

Sharon Zuckerman

Anonymous (4)

legacy circle

The TSO recognizes the generosity and vision of its *Legacy Circle* members who have provided for the future of our Orchestra through a bequest or other forms of planned giving.

2007 Vida Peene Fund

Callie Archer
Ann H. Atkinson*
A. Phelps Bell*
Estate of Beverley Joan Bernier
Marnie Bracht
Dr. Michael Braudo*
Tina Breckenridge
Earlane Collins*

Estate of Mrs. Ruth Eileen Day

Mary Dinner*
Lorraine & Gordon Forrest*
Robert & Rosemary Gardner
Dr. Allan & Linda Gold
James & Joyce Gutmann*
G. Michael Hale/Charles Jacobsen*
Joan L. Harris*

Mr. & Mrs. John G. H. Harrison*

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Estate of Leonore Valborg Hetherington
James Hewson
Lauri & Jean Hiivala*
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Mr. & Mrs. Richard W. Johnston*

Estate of Miss Elizabeth M. Kirby

Gurney Kranz*
The Langdon Estate
The MacKellan Estate
Estate of Pauline Mandisohn
Robert & Patricia Martin*
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Dr. Alan C. Middleton

George & Judith Mills*
Estate of Mr. Frank Thomas Mullen
Mr. & Mrs. Jim Patterson*
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Robin B. Pletcher*
Malka Rosenberg
Estate Of Miss Constance Ross

J. Kenneth Scott

Andrew R. Shaw
Dorothy Shoichet*
Alan & Geraldine Sperling
Frances Stretton
The Budd Sugarman Foundation
Ann D. Sutton
Anonymous (12)



Sheryl L. Kerr, Peter & Nadine Oundjian

sheryl l. & david kerr

On September 28, 2006, the Toronto Symphony Orchestra announced a \$2 million gift from longtime TSO patrons Sheryl L. Kerr and David Kerr. Mrs. Kerr is a former TSO Board member, leadership donor and current Trustee of the TSF. This extraordinary gift will endow the Principal Clarinet Chair of the orchestra in perpetuity.

"I have always believed and supported the belief that Toronto should have a great symphony orchestra and that if you are able to give back to your community you should do so." ~ Sheryl L. Kerr

annual support

The Toronto Symphony Orchestra gratefully acknowledges the support of the individuals, corporations, and foundations who have made contributions to the Annual Fund. These donations help ensure the TSO's high artistic and performance standards, and provide critical support for all Orchestra activities.

Maestro's Club

Chairman's Circle \$20,000 – \$99,999

Robert & Francine Barrett*
George & Heather Dickson+
Nance Gelber & Dan Bjarnason+
Peter Gottsegen
John B. Lawson*+
Wayne & Maureen Squibb*
Judy & Larry Ward*+
Robert & Menna Weese*
Stephen Williamson*+
Anonymous (1)

Platinum Baton \$10,000 – \$19,999

John & Claudine Bailey*
Dean & Sonia Baxendale
Walter Carsten, O.C.*
Mr. & Mrs. Alexander Christ*
The Ira Gluskin & Maxine
Granovsky Gluskin
Charitable Foundation*
Alan Greenberg
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Mr. & Mrs. Louis & Jennifer Pagnutti
Mr. Robin B. Pitcher*
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Toronto Community Foundation*
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Mike Sereny & Ilana Jackson
Gerald & Marion Soloway

Gold Baton \$6,000 – \$9,999

Karen & Bill Barnett*
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Dr. Miriam Myers
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Silver Baton \$3,000 – \$5,999

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Sandra Forbes & Stephen Grant
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Mr. Douglas Gubitz*
Dennis & Florence Hall*
Mary C. Hecht in memory
of Maurice Hecht
Mr. & Mrs. John & Daisy Hort*
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Richard Isaac & Brian Sambourne*
Carol & Dick Johnston*
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Mr. Stefan Varga &
Dr. Marica Varga*
Mrs. E.C. Washington*
Mrs. Gert Wharton
Jack Whiteside*
Wills & Helen Ziegler
Peter Ziegler
Anonymous - In memory of Haig
Oundjian & Joan Oundjian
Anonymous (2)

Conductor's Baton \$1,750 – \$2,999

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Patsy & Jamie Anderson
Ron Atkey P.C., Q.C.*
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Mrs. Peggy Suen-Liu
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