tso

Toronto Symphony Orchestra

Peter Oundjian, Music Director Andrew R. Shaw, President & CEO



2010.2011 annual report

"Peter Oundjian chose this heaven-storming symphony to open his seventh season as TSO Music Director, and delivered the most satisfying performance I've ever heard from him with this fine orchestra. He did so, paradoxically, by countering Mahler's restlessness with patience. He let each turn in the symphony's convoluted progress have a full opportunity to weigh on our consciousness. He reminded us, in the best possible way, that large truths in music often hide in the small details."

> – ROBERT EVERETT-GREEN, THE GLOBE AND MAIL, SEPTEMBER 24, 2010

from our music director

The Toronto Symphony Orchestra's 89th season, and my seventh as Music Director, was one of many highlights and personal favourites.

We welcomed classical music's biggest stars here in Toronto and on our tours. The TSO was joined by Lang Lang, Renée Fleming, Joshua Bell, Dame Evelyn Glennie, and Yuja Wang as well as renowned conductors James Conlon, Stéphane Denève, and Nicholas McGegan. We were fortunate to perform the works of great contemporary composers including John Adams, Tan Dun, and Canadian R. Murray Schafer.

The 2010/2011 season was an exciting year of touring for the Orchestra. It was thrilling to lead the orchestra on its annual Northern Residency Tour to North Bay and Timmins, then to Ottawa and Montreal, as well as on two tours to the United States. The first, a six city tour of the leading venues in Florida with fellow Canadian and friend, violinist James Ehnes, and the second, a triumphant return to Carnegie Hall with the great Itzhak Perlman where he performed Bruch's Violin Concerto No. 1.

The season included programmes that allowed us to focus on specific works and composers. Along with the annual Mozart and New Creations Festivals, we celebrated the 150th anniversary of the birth of Gustav Mahler by opening the season with his Symphony No. 2, "Resurrection" and closing the Masterworks Series in June with his Symphony No. 5 in a most memorable "Late Night" concert presentation. In October 2010, we commemorated the 100th birthday of American composer Samuel Barber. The all-Barber programme was a wonderful way to draw attention to Barber's special creative genius. The season also introduced the *Exposed* series – three concerts that allowed the orchestra and the audience to explore what makes orchestral masterpieces just that.

For making such a wonderful season of music possible, I thank the members of the administrative staff and the orchestra for their hard work and dedication, and the audience members and supporters of the Toronto Symphony Orchestra. The enthusiastic presence of our patrons in the hall, and the support provided behind the scenes, truly brings the music to life.

Sincerely,

Peter Oundjian MUSIC DIRECTOR



Conductors' Podium Sponsor

chair's message



During the 2010/2011 season, Toronto audiences enjoyed hearing some of the best artists in the world of classical music performing along with the Toronto Symphony Orchestra at Roy Thomson Hall. Away from home, the international recognition of Toronto and Canada was enhanced by two critically acclaimed TSO tours.

While the mission of the TSO focuses on artistic excellence and enrichment of the community, great effort was also made to ensure that this was accomplished within our financial means. Thank you to all of those who made this possible - TSO's loval donors, foundations, patrons, and sponsors, and especially Tippet-Richardson Limited, as the TSO's Season Sponsor since 2005, and BMO Financial Group, as the 2010/2011 Conductor's Podium Sponsor. We also thank the Trustees of the Toronto Symphony Foundation for the year-end challenge gift of \$300,000, and the TSVC for their fundraising efforts that resulted in a contribution of almost \$200,000.

Thank you to my fellow board members, C.E.O. Andrew Shaw and staff, Music Director Peter Oundjian, and our wonderful musicians, for their dedication and immeasurable contributions to the success of the TSO. Special thanks to retiring Board members Rana Florida and Past Chair Ana P. Lopes, for their time and commitment to the work of the TSO. We now warmly welcome new Board members Carol Hansell and Richard D. Phillips.

The 2010/2011 season was a great success, despite many external challenges. We now look forward to our very exciting 90th season, as we bring outstanding live orchestral music to the people of the GTA and beyond.

Sincerely,

Allan S. Kimberley CHAIR, BOARD OF DIRECTORS

Board of Directors

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2010/2011 season listings + on maternity leave

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president & ceo's message



In the 2010/2011 season, the TSO enriched and served the community with a full range of concert programming. In addition to the 107 public performances presented by the TSO, the Orchestra also performed 11 performances on tour - bringing the musical excellence of the TSO to Ottawa, Montreal, the USA including a soldout performance at Carnegie Hall. Performances at home and out-of-town were met with much critical acclaim.

Highly effective cost control along with a fully subscribed matching gift campaign in June, led by a challenge gift from the Toronto Symphony Foundation and Board member Bob Corcoran, resulted in the sixth consecutive year of better-than-budget operations for the TSO and a modest operating surplus. The TSO thanks our key government funders as contributors to this success: The Canada Council for the Arts; the Ontario Arts Council; the Ontario Trillium Foundation; and the City of Toronto for their critically important funding. The TSO also thanks Roy Thomson Hall, the CBC, and the Toronto Musicians' Association as our partners in enriching the community with outstanding performances of great orchestral music.

The TSO's Board of Directors, chaired by Allan Kimberley, is applauded for their leadership, guidance, and commitment to the organization and to the endurance of the arts in Toronto. The administrative staff is commended for their tireless efforts to ensure that the TSO fulfils its mandate and provides innovative programming and outreach initiatives to the community as efficiently as possible.

Special thanks to Music Director Peter Oundjian and the musicians of the Orchestra whose wonderful music inspires us all.

Yours sincerely,

When P. Show

Andrew R. Shaw PRESIDENT & C.E.O.





Sir Andrew Davis CONDUCTOR LAUREATE

Gary Kulesha LEAD, COMPOSER ADVISOR GROUP

Violins

Position Open CONCERTMASTER Tom Beck Concertmaster Chair Mark Skazinetsky ASSOCIATE CONCERTMASTER Marc-André Savoie ASSISTANT CONCERTMASTER Etsuko Kimura ASSISTANT CONCERTMASTER Paul Meyer PRINCIPAL SECOND VIOLINS

Wendy Rose ASSISTANT PRINCIPAL, SECOND VIOLINS Ivan Alexander Adele Armin Atis Bankas Sydney Chun Jin-Shan Dai + Carol Lynn Fujino Amanda Goodburn Terry Holowach Bridget Hunt Amalia Joanou-Canzoneri Mi Hvon Kim Leslie Dawn Knowles Sergei Nikonov Hyung-Sun Paik Young-Dae Park

Violas

Teng Li

PRINCIPAL

ASSISTANT PRINCIPAL

Daniel Blackman

Gary Labovitz

Harry Skura

Kent Teeple

Cellos

PRINCIPAL

Bergeron

Marie Gelinas

ASSISTANT PRINCIPAL

ASSISTANT PRINCIPAL

Charmain Louis

Mary Carol Nugent

Christopher Redfield

Eric Nowlin

Joseph Johnson David Hetherington Semyon Pertsovsky Peter Seminovs Winona Zelenka Jennifer Thompson Emmanuelle Beaulieu Angelique Toews James Wallenberg Esther Gartner Virginia Chen Wells Arkady Yanivker Igor Gefter

Roberta Janzen Audrey King Kirk Worthington

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Flutes Nora Shulman PRINCIPAL Toronto Symphony Volunteer Committee Principal Flute Chair

Julie Ranti ASSOCIATE PRINCIPAL Leonie Wall Camille Watts

Piccolo Camille Watts

Oboes

Sarah Jeffrey PRINCIPAL Keith Atkinson ASSOCIATE PRINCIPAL Cary Ebli Frank Morphy

English Horn Cary Ebli

Clarinets

Joaquin Valdepeñas PRINCIPAL Sheryl L. and David W. Kerr Principal Clarinet Chair David Bourgue + Joseph Orlowski

Bass Clarinet David Bourque +

Bassoons

Michael Sweeney PRINCIPAL Kathleen McLean ASSOCIATE PRINCIPAL Samuel Banks Fraser Jackson

Contrabassoon Fraser Jackson

Horns

Neil Deland PRINCIPAL Dr. Michael Braudo Principal Horn Chair Christopher Gongos ASSOCIATE PRINCIPAL **Richard Cohen** Gabriel Radford

Andrew McCandless Toronto Symphony Volunteer Committee Principal Trumpet Chair Barton Woomert ASSOCIATE PRINCIPAL James Gardiner

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Trombones Gordon Wolfe PRINCIPAL William Cross

Bass Trombone Jeffrey Hall

David Kent

Timpani David Kent PRINCIPAL

Mark Tetreault

PRINCIPAL

Tuba

Trumpets

PRINCIPAL

James Spragg

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S 0 10.11 orchestra members

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SUPPORTED THROUGH ANNUAL GIFTS 2010-2011

Principal Viola Chair funded by James and Joyce Gutmann Principal Double Bass Chair funded by the Saunderson Family

HONORARY PATRON

The Honourable Bob Rae Principal Keyboard Chair



10.11 artistic programme achievements

Tours

The Toronto Symphony Orchestra significantly increased its out-of-town and international activities with a total of eleven performances outside of Toronto. The sixth annual Northern Residency brought Music Director Peter Oundjian and the Orchestra to North Bay and Timmins where they performed a public concert in each community as well as several education programmes.

The TSO's and the National Arts Centre Orchestra's (NACO) annual exchange brought the TSO to Ottawa in November 2010, and NACO to Toronto in February 2011. In addition to traveling to Ottawa in November, the TSO continued on for a performance at Montreal's Place des Arts.

In January, the TSO began its international touring with a critically acclaimed six-city tour of Florida. Music Director Peter Oundjian led the orchestra in a programme that included Canadian composer Gary Kulesha's Torque, Barber's Concerto for Violin and Orchestra (with Canadian guest artist James Ehnes), and Tchaikovsky's Symphony No. 5.

"Crisp, clean and refined, the Toronto Symphony Orchestra, under the baton of Peter Oundjian made a memorable impression in their Sarasota appearance, part of a statewide tour by surely Canada's finest orchestra." THE SARASOTA HERALD TRIBUNE, JANUARY 11, 2011

"[The TSO] is a great Canadian treasure, a great Canadian export." PETER VAN LOAN, CANADA'S MINISTER OF INTERNATIONAL TRADE, TORONTO STAR, JANUARY 21, 2011

On March 26, 2011, the Orchestra made its highly anticipated return to Carnegie Hall in a sold-out performance that received accolades from the public and critics. The programme was made up of Britten's "Four Sea Interludes" from Peter Grimes, Bruch's Violin Concerto No. 1 featuring violinist Itzhak Perlman, Canadian composer John Estacio's Frenergy, and Vaughan Williams's Symphony No. 4.

"On Saturday evening at Carnegie Hall the results of Mr. Oundjian's careful work were clear. The orchestra sounded bright and confident...In the opener, Britten's "Four Sea Interludes" from "Peter Grimes" ... the playing was lithe and sensuous, particularly in the strings, which brought surging lyricism to the great "Moonlight" interlude. The transitions of mood between sections were seamless; there was ominous urgency even in quiet passages." ZACHARY WOOLFE, NEW YORK TIMES, MARCH 28, 2011

Toronto's Biggest Messiah

In December 2010, the TSO premièred TSO Conductor Laureate Sir Andrew Davis's grand, new orchestration of Handel's Messiah. Toronto's biggest Messiah was also Toronto's most attended Messiah. The TSO's annual holiday performances reached a record number of patrons, welcoming over 11,300 audience members over five performances, and averaging more than 96% capacity at each concert.

"Davis has reminded us of how rich Messiah is, and how handsomely it accommodates the symphonic embrace that it has been denied for decades." ARTHUR KAPTAINIS, NATIONAL POST, DECEMBER 15, 2010

"Davis's re-orchestrations are not only light-footed but, in their way, illuminating. The result is a frisky, freshfaced Messiah which should recommend itself to symphonic organizations and choral societies well beyond the Toronto Symphony Orchestra and Mendelssohn Choir who breathed such life into it Thursday." KEN WINTERS, THE GLOBE AND MAIL, DECEMBER 17, 2010

Exposed: Unveiling Great Music

After a successful pilot performance of the "Beyond the Score"® programme in the 2009/2010 season, the TSO launched the series, Exposed: Unveiling Great Music, devoted to enhancing the experience and appreciation of great orchestral music. These programmes feature an exploration of a major piece of repertoire in the first half, and a complete performance in the second.

In the 2010/2011 season, the first concert of the Exposed series featured Peter Oundjian's examination of Brahms's Symphony No. 3, exploring why it is considered artistically to be "the most perfect of symphonies". The second concert had CBC Radio personality Tom Allen, noted actor Colm Feore, and conductor Vasily Petrenko onstage where they brought to life the music of Stravinsky's The Rite of Spring and the stories behind its creation. The final concert featured conductor Rob Kapilow demonstrating the extraordinary genius of Beethoven in his Symphony No. 1.

"I'm a sports fan as much as I am a music fan - and what gives me enjoyment as a spectator is knowing how the game is played. The "Exposed" series aims to do just that – provide the understanding and colour commentary to great works of music, which adds to the enjoyment and appreciation of the work." MUSIC DIRECTOR, PETER OUNDJIAN





Festivals

TSO Music Director Peter Oundjian's festival programming gives the audiences a deeper understanding of the works of a specific composer or group of composers, geographical area, or time period. The first festival of the season, the Slavic Festival, highlighting the works of Dvořák, Chopin, Janáček, and Stravinsky with guest artists Colin Carr, cello, and pianist Natasha Paremski.

The Mozart@255 Festival, a celebration of the prolific composer Mozart, is a perennial audience favourite. Mozart@255 featured Canadian violinist James Ehnes performing and leading the Orchestra in the five Mozart Violin Concerti as well as his Rondo for Violin and Orchestra. Canadian contralto Marie-Nicole Lemieux joined the TSO to present a selection of Mozart's most famous arias, and pianist Jeffrey Kahane performed two concertos: No. 9 (the "Jeunehomme") and No. 17.

The seventh annual New Creations Festival, the TSO's annual celebration of new music, brought music from today's top Canadian and American composers. The Festival included two world premières, Canadian composer R. Murray Schafer's Symphony No. 1, a TSO commission, and Jennifer Higdon's *On a Wire*, a TSO co-commission, written specifically for the eighth blackbird ensemble. Two American composers joined the TSO onstage, Electronica composer Mason Bates performed with the TSO in the Canadian première of his work *Liquid Interface*, and world-famous American composer John Adams made his TSO conducting debut in the Canadian première of his piece *City Noir*, and the performance of his extraordinary work *Harmonielehre*.

The celebratory spirit of the Festival extended beyond the concert stage, encompassing all of Roy Thomson Hall. Pre-concert performances in the lobbies featured artists Lightning Drum, Gryphon Trio, and the eighth blackbird ensemble, and post-concert audience-wide parties were enhanced by the music of Mason Bates's DJ alter-ego – DJ Masonic, the Roberto Occhipinti Ensemble, and Le Vent du Nord. Audience members also had the opportunity to hear from the composers themselves during intermission composer chats.

"The north lobby of Roy Thomson Hall seemed the hot place to be in this city on Wednesday night. And how often can you say that of a nondescript passageway in a symphony hall, anywhere?... For now it is enough to point to the orchestra's signal success in the handling of contemporary music. Where many relegate new music to ghettos or try to inject small doses of it medicinally into the mainstream, the Toronto Symphony has, from the beginning of Mr. Oundjian's tenure, celebrated it and created excitement around it in the New Creations Festival." JAMES R. OESTREICH, NEW YORK TIMES, MARCH 4, 2011

Many composers who live in the same generation produce extremely different works. The Rachmaninoff and the Impressionists Festival examined the expressive works of Sergei Rachmaninoff against the serene music of the French Impressionists to better illuminate their contrasting styles. The Festival featured three pianists: Yuja Wang performing Rachmaninoff's Piano Concerto No. 3, Gabriela Montero in Rachmaninoff's *Rhapsody on a Theme of Paganini*, and Ilya Poletaev performing Russian composer Nikolai Medtner's Piano Concerto No. 3.

"What I enjoy about festival programming is that, in the same way a museum brings a collection from elsewhere, it allows us to examine cultures and their artefacts more deeply."

TSO Goes Late Night

Night time is the right time for young audiences to discover the symphony. The TSO's popular late-night concert featured a performance at 10:30 p.m. of Mahler's Symphony No. 5, and the TSO's Young Leadership Council hosted a pre-concert tailgate party, the first-ever event to be held in the Roy Thomson Hall parking lot!

"...some orchestras are doing it right ...As a result of [the TSO's] hard work, going to the symphony has become a normal thing to do for under 35s in Toronto, and has even become a popular date-night activity."

MARCIA ADAIR, LOS ANGELES TIMES, JUNE 30, 2011

tsoLIVE Recording

In March 2011, the Toronto Symphony Orchestra release *The Planets*.

"This fifth release featuring music director Peter Oundjian is a crisp, clean and gorgeously balanced reading of the seven-movement orchestral suite *The Planets*". JOHN TERAUDS, THE TORONTO STAR, MARCH 22, 2011

Featured TSO Musicians

The TSO has an esteemed roster of 88 musicians, ten of whom were showcased as soloists throughout the 2010/2011 season.

On November 10 and 11, 2010, Principal Viola Teng Li performed contemporary Czech composer Krystof Maratka's *Astophonia*, opening the TSO's Slavic Celebration. Principal Cello Joseph Johnson performed Saint-Saëns's Cello Concerto No. 1 on the same programme that featured Associate Concertmaster Mark Skazinetsky, Assistant Concertmaster Marc-André Savoie, Assistant Concertmaster Etsuko Kimura, and Principal Second Violin Paul Meyer performing Vivaldi's Concerto for Four Violins with guest conductor Nicholas McGegan on November 24 and 25, 2010.

Principal Oboe Sarah Jeffrey and Principal Double Bass Jeffrey Beecher headlined a programme during the Mozart@255 Festival. Sarah performed Mozart's Concerto for Oboe and Orchestra and Jeffrey Vanhal's Concerto for Double Bass and Orchestra. Saint-Saëns's grand Symphony No. 3, the "Organ Symphony", highlighted TSO Principal Keyboard Patricia Krueger. Principal Clarinet Joaquin Valdepeñas was a soloist during the Rachmaninoff and the Impressionists Festival, performing Debussy's *Première rhapsodie* for Clarinet and Orchestra.



In March 2011, the Toronto Symphony Orchestra released its fifth recording on its own record label "tsoLIVE": Holst's

finance & audit committee report

The Finance and Audit Committee of the Board of Directors is responsible for monitoring the finances and financial planning of The Toronto Symphony (TSO), and for reviewing the financial and administrative systems and controls. The Finance and Audit Committee meets with the auditors of the TSO at least annually to review the annual financial statements, and on other occasions as the Committee or the auditors of the TSO deem appropriate. Appointments to the Finance and Audit Committee are made by the Board.

During the year, management met regularly with the Finance and Audit Committee to review current financial results and to plan for future fiscal periods. For complete audited financial statements call 416.593.7769 ext. 390.

The TSO operated with a surplus for the year ended June 30, 2011. Throughout 2011, the TSO continued to operate to plan, demonstrating fiscal responsibility while fulfilling its mandate. Expenses remained tightly controlled and ended the year below budget.

Mu falling this

Helen Mallovy Hicks TREASURER

financial highlights

Revenues	June 30, 2011 \$	June 30, 2010 \$
Tickets	9,128,471	9,430,722
Fundraising	5,284,928	5,102,292
Government Operating Grants	5,808,171	5,249,924
Toronto Symphony Foundation	2,000,000	1,629,000
Touring, Education and other	1,972,465	1,151,647
Toronto Symphony Volunteer Committee	193,000	130,000
Expenses	24,387,035	22,693,585
Concert Production	16,601,121	15,434,271
Marketing & Customer Service	3,788,425	3,786,967
Administration & Other	2,131,086	2,199,208
Fundraising	1,849,890	1,748,629
	24,370,522	23,169,075
Excess (deficiency) of revenue over expenses	16,513	(475,490)

toronto symphony foundation report

The Toronto Symphony Foundation (TSF) was incorporated in 1966 to support the Toronto Symphony Orchestra (TSO) in the advancement of orchestral music. The TSF operates separately from the TSO and is governed by a board of eleven Trustees (currently two vacancies as of March 31, 2011). Funds invested by the TSF generate earnings that contribute to the annual funding distributions directed to the TSO to provide a stable and consistent revenue stream over the long term.

Donations received by the TSO each year as part of annual fundraising are used by the TSO to support ongoing operations. Contributions which donors wish to be invested and used to support the future operations of the TSO are deposited in the TSF and are managed by the Trustees in accordance with the directions of the donors.

During the TSO's 2011 fiscal year, the TSF provided a distribution of \$2 million. Since its inception, the TSF has received approximately \$31.7 million in contributions and has provided more than \$25 million to the TSO in annual distributions.

In 2011, the TSF received donations of \$712,000 and experienced a net investment gain of \$2.4 million.

The Foundation assets are maintained in three categories of Funds: General, Restricted, and Endowment. Contributions to the Foundation are allocated to a particular fund based on the wishes of the donor. The General Fund receives contributions from donors who have not specified a purpose for their gift. Use of the donations and net income earned on these funds is at the discretion of the Trustees. The Restricted Fund receives contributions from donors who have identified a specific purpose for the use of their gift and net income earned on these funds but do not require the gift to be held in perpetuity. The Endowment Fund receives contributions that are to be held in perpetuity.



Norman Seagram

Fund balances	March 31, 2011 \$	March 31, 2010 \$	
General Fund	2,863,453	2,596,699	
Restricted Fund	1,773,379	1,737,820	
Endowment Fund	22,943,248	21,894,809	
	27,580,080	26,229,328	

Serving Communities Across Ontario

"....I was amazed at how good [the TSO] was, but my favourite instrument was the trombone. It is cool and they did a wonderful job. I think everyone liked it and they must practice a lot, like since they were nine, to be that good! MORGAN, NORTHEASTERN CATHOLIC SCHOOL, TIMMINS, ON

education report

In September 2010, the sixth annual Northern Residency tour took the Orchestra to North Bay and Timmins where Music Director Peter Oundjian and the Orchestra performed two evening performances for the public. The Orchestra also presented five curriculum-based Student Concerts, performed dozens of in-school concerts, and led masterclasses - in total reaching more than 10,000 enthusiastic young people!

"Thank you TSO, for sharing your wonderful music with us. I love the elaborate sounds of the classical instruments. I am very proud that your orchestra is part of Canada. The music sounded like the actual composers. Thank you very much."

BLAKE, ST. HUBERT CATHOLIC SCHOOL, NORTH BAY, ON

Enriching the Community

During the 2010/2011 season, the TSO continued its tradition of providing extensive curriculum-based education programmes and performances, enhancing the learning experiences of young people throughout Toronto. The TSO presented 23 Student Concerts at Roy Thomson Hall with over 48,000 young people in attendance. "Mornings with the TSO" brought an additional 2,000 high school music students to the hall to experience a professional orchestra in rehearsal.

TSO musicians also took educational initiatives into the classroom, directly interacting with the students by demonstrating their instruments through the "Preludes" programme, as well as helping with young people to write their own piece of music through the "Adopt-A-Player" programme. More than 12,000 young people in the GTA participated in these unique programmes.

"Thank you so much for such a wonderful afternoon of music and entertainment last week. My students and I thoroughly enjoyed the performance. We are very grateful that the TSO offers subsidized tickets as our students are very unlikely to go to the symphony otherwise. Thank you again for such a rare and very appreciated experience."

LAURA WINSTON, GR. 3 & 4 TEACHER, J.R. WILCOX COMMUNITY SCHOOL, YORK, ON

toronto symphony volunteer committee report

Naestro

During the 88th year of the Toronto Symphony Volunteer Committee (TSVC), members continued to devote much time and energy to the TSO's curriculum-based education programmes through involvement with the "Adopt-A-Player" programme, "Preludes", and "Mornings with the TSO".

Under the leadership of President Heather Oda, in partnership with a dedicated Board and 220 members, the TSVC increased their gift to the TSO by more than \$60,000 over the 2009/2010 season with a total gift of \$193,000. This gift was a result of successful fundraising events held by the TSVC throughout the year.

The Fine Wine Auction marked its 20th anniversary and was a great success. Generously hosted by CIBC, bidding was active and the revenue goal was surpassed. To further celebrate 20 years of the Fine Wine Auction, a second event was held - An Evening with Château Margaux - with owner Corinne Mentzelopoulos (a benefactor of the very first Fine Wine event) present.

The TSVC gift supports TSO operations, education activities, and the Toronto Symphony Youth Orchestra. The TSVC has also endowed two orchestra chair positions - the Toronto Symphony Volunteer Committee Principal Trumpet Chair and the Toronto Symphony Volunteer Committee Principal Flute Chair.

The TSVC is dedicated to supporting the Toronto Symphony Orchestra by expanding awareness of its concert and education programmes within the community and beyond.

PRESIDENT Heather Oda

VICE PRESIDENTS Teresa Lasiuk Olga Fershaloff Carole Smith Wendy Sanford Menna Weese

TREASURER Lois McFarguhar

SECRETARY Nora Lever Shirley Mitchell BOARD Kathy Buckworth Nazeli Clausen Joanne Colbourne Valarie Elton Rhoda Gryfe Lee Havden Roberta Innes Kristen Kizoff

Irina Kortschinski Eunice Lumsden Bettie Moore Liz Nichol Marianne Oundjian Phyllis Pepper Katherine Sato Pam Sullivan Oriel Thomson

Young Leadership Council event attendees enjoy a performance from TSO musicians at Movies and Melodies, February 2011

report to donor community

Looking to the future, a new volunteer leadership and donor community, the Young Leadership Council, launched during 2010/2011. The young professionals who are part of this growing group are actively creating the future of the TSO and bringing dynamic influence to Toronto's arts scene.

The continued philanthropic support of the TSO's generous donors illustrates the important role that the TSO plays in the cultural fabric of Toronto. The Toronto Symphony Orchestra thanks its committed donors for their loyal and dedicated support of live orchestral music in our great city.

The Toronto Symphony Orchestra is fortunate to have many loyal and generous supporters. Once again, Friends and Maestro's Club donors increased their support over the previous year and the number of Maestro's Club donors increased. Despite challenging economic conditions, the number of donors to the TSO remained stable at almost 6,500 for the 2010/2011 fiscal year.

A growing number of donors are choosing to include the TSO in their estate plans, and each year the support received from bequests increases. Legacy Giving ensures the Orchestra's future stability and growth, guaranteeing that its musical excellence will be available for future generations. Thanks to a generous \$300,000 challenge gift from the Toronto Symphony Foundation, along with \$50,000 from Board member Bob Corcoran, the TSO was able to raise an additional \$700,000 for operations before the fiscal year end. That significantly contributed to the organization's financial success. Together with the support of individuals, corporations, and foundations, the TSO annual campaign raised almost \$5.3 million.

Development Activity	2010/2011	2009/2010
Individuals Miscellaneous Board of Directors and Trustees Young Leadership Council Friends and General Gifts Maestro's Club Major Gifts and Bequests	20,201 607,620 7,100 919,906 946,076 1,257,571	38,442 574,162 919,254 941,700 993,448
Corporations, Foundations, and Events Foundations Corporations Sponsorships Special Events	302,357 335,837 613,334 274,926	333,663 377,786 653,083 270,754
Annual Fund for TSO Operations	5,284,928	5,102,292

10.11 selected statistics

Main Season (Roy Thomson Hall) Young People's Concerts (Roy Thomson Hall) George Weston Recital Hall93 196,155 107 2,391Total Concerts107219,173Education Programmes2348,647 1,896 3 32,391TSO Student Concerts Toronto North Bay Greater Toronto Area Outside of Toronto23 87 48,647 2 1,896 3 3 2,026Preludes (TSO musicians in schools) Greater Toronto Area (open rehearsals at RTH, GTA schools)87 12,490 4012,490 400Adopt-a-Player (TSO musicians in GTA schools)12 420 40420 400 423Adopt-a-Player (TSO musicians in GTA schools)12 420 40420 420 420Toronto Symphony Youth Orchestra (open rehearsals at RTH, GTA schools)3 42 420 4203 420 420 420Adopt-a-Player (TSO musicians in GTA schools)12 420 420 420420 420 420 420 420Toronto Symphony Youth Orchestra, GTA concerts 42 44003 420 44,400Total Education282 43,156	Concerts	Performances	Attendance
Education ProgrammesTSO Student Concerts TorontoToronto2348,647North Bay21,896Timmins32,206Preludes (TSO musicians in schools) Greater Toronto Area8712,490Outside of Toronto546,204Mornings with the Toronto Symphony Orchestra (open rehearsals at RTH, GTA schools)402,200Adopt-a-Player (TSO musicians in GTA schools)12420Toronto Symphony Youth Orchestra, GTA concerts61,278Masterclasses Greater Toronto Area3300Outside of Toronto1495Pre-Concert Chats163,200Intermission Chats with Artists224,400	Young People's Concerts (Roy Thomson Hall)	11	20,627
TSO Student Concerts Toronto2348,647North Bay Timmins21,896Timmins32,026Preludes (TSO musicians in schools) Greater Toronto Area Outside of Toronto8712,490Outside of Toronto546,204Mornings with the Toronto Symphony Orchestra (open rehearsals at RTH, GTA schools)402,200Adopt-a-Player (TSO musicians in GTA schools)12420Toronto Symphony Youth Orchestra, GTA concerts61,278Masterclasses Greater Toronto Area3300Outside of Toronto1495Pre-Concert Chats163,200Intermission Chats with Artists224,400	Total Concerts	107	219,173
Toronto2348,647North Bay21,896Timmins32,026Preludes (TSO musicians in schools)8712,490Greater Toronto Area8712,490Outside of Toronto546,204Mornings with the Toronto Symphony Orchestra (open rehearsals at RTH, GTA schools)402,200Adopt-a-Player (TSO musicians in GTA schools)12420Toronto Symphony Youth Orchestra, GTA concerts61,278Masterclasses Greater Toronto Area3300Outside of Toronto1495Pre-Concert Chats163,200Intermission Chats with Artists224,400	Education Programmes		
	Toronto North Bay Timmins Preludes (TSO musicians in schools) Greater Toronto Area Outside of Toronto Mornings with the Toronto Symphony Orchestra (open rehearsals at RTH, GTA schools) Adopt-a-Player (TSO musicians in GTA schools) Toronto Symphony Youth Orchestra, GTA concerts Masterclasses Greater Toronto Area Outside of Toronto Pre-Concert Chats	2 3 87 54 40 12 6 3 14 16	1,896 2,026 12,490 6,204 2,200 420 1,278 300 95 3,200

TSO on Tour

Ottawa	1	1,955
Montreal	1	2,400
North Bay	1	931
Timmins	1	591
Florida	6	10,961
Carnegie Hall	1	2,804
Total TSO on Tour	11	19,642

TSYO on Tour

Lindsay	1	100
GRAND TOTAL	401	322,071

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Music Director Peter Oundjian throws the first pitch at a Toronto Blue Jays Game, September 2010

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