

tso

Toronto
Symphony
Orchestra

Peter Oundjian, Music Director

11.12
ANNUAL
REPORT



11.12
90th
Season

Big Number.
Bold Season.



From our Music Director

Ninety is an interesting age for an orchestra. In the context of a lifetime, the TSO has had a relationship with several generations of Torontonians and guest artists. Within the context of the composers who inspire us and their repertoire which has truly stood the test of time, 90 is quite young.

At 90, the Toronto Symphony Orchestra presented a landmark season of bold musical experiences which continue to connect, transcend, and enrich our community.

We are a vibrant orchestra, fresh at 90, and powered by the traditions of greatness from which we draw our repertoire. Our commitment to creating art and refreshing our art form was reflected in the celebration of new music and composers throughout the 2011.2012 programme, in our New Creations Festival, and in welcoming 28 debuting artists during the 90th season. We are passionate about enriching our community through art and the power of music, as evidenced so clearly by the major 90th season Residencies featuring three of the greatest artists performing today.

I am indebted to, and inspired by, the talented musicians of the TSO, who every day share their passion and commitment towards exceptional orchestral performances. I thank you, the audience, for your enthusiasm in these live concert experiences.

Sincerely,



Peter Oundjian
MUSIC DIRECTOR



Chair's Message

The Toronto Symphony Orchestra's 90th season was an opportunity to celebrate the achievements of the organization and to present an extraordinary season of stellar guest artists, remarkable artistic programming, and special celebrations, including our major fundraising event, *Celebrate 90*, which was a landmark for the organization.

This season, which reflected the scope and community impact of the TSO, was made possible with help from many supporters including patrons, individual donors, foundations, and sponsors. On behalf of the Board of Directors, I thank our supporters for their commitment to the TSO, especially BMO Financial Group as the exemplary 90th Season

Sponsor, as well as our President & C.E.O. Andrew R. Shaw and all the TSO staff, Music Director Peter Oundjian and the wonderful TSO musicians, whose dedication ensures the success of the Toronto Symphony Orchestra.

The energy and community support around the TSO's 90th season was impressive, and we plan to harness this for the future success of the organization. The focus for the 2012.2013 season is an increased emphasis on fundraising to support our current operations and to build the assets of the Toronto Symphony Foundation. Increased focus on philanthropy is key to securing our future in this great city. We believe great cities need great orchestras and we look forward to putting that belief to the test in our fundraising efforts.

Finally, I wish to extend my personal thanks to my fellow Board members and, again on their behalf, thank you for your past, current, and future support of the TSO.

Sincerely,

M. George Lewis

CHAIR, BOARD OF DIRECTORS

TSO 2011.2012 Facts

- Total revenue from ticket sales was \$9.8 million, a **7% increase** over the previous fiscal year and an **institutional record**
- Over **224,000 tickets sold**, a 3% increase over the previous year
- Over **17,000 tsoundcheck** tickets sold, a 7% increase over the previous year
- The fundraising event, *Celebrate 90*, grossed more than **\$538,000** for TSO operations
- An **innovative** online **fundraising** campaign driven by the Toronto Symphony Youth Orchestra musicians supported their tour to British Columbia
- TSO presented **three major residencies** with world-renowned artists Lang Lang, Itzhak Perlman, and Yo-Yo Ma
- Canadian violinist **Jonathan Crow** filled the Tom Beck Concertmaster Chair
- tsoLIVE released its sixth and seventh **recordings**: Vaughan Williams' Symphonies No. 4 & 5 and Shostakovich's Symphony No. 11, "The Year 1905"
- The TSO presented **130 performances** to the community: 107 at Roy Thomson Hall (home of the TSO), 3 at George Weston Hall, 19 Student Concerts, and 1 free concert as the special closing event for Luminato in David Pecaut Square
- **45 Canadian artists** performed with the TSO
- 28 artists made their TSO débuts
- TSO performed 4 Canadian premières, 3 North American premières, and **3 world premières**
- 70,000 young people in the GTA participated in curriculum based **education programmes**
- 9,000 young people in **Northern Ontario** participated in TSO curriculum-based education programmes



President & CEO's Message

The TSO presented extraordinary programming for its celebratory 90th season. This was a record-breaking season for ticket sales as both revenue and volume were up year-over-year. Costs in all areas of the organization were under budget and tightly controlled. Nonetheless, the operating deficit exceeded plan – highlighting a need for increased philanthropic support. Securing this support is an organizational focus for the 2012.2013 season.

The TSO continues to look for ways to effectively adapt to the changing needs and circumstances of our audience while fulfilling the artistic aspirations of the organization on an ever-higher level. In the dynamic and challenging environment now facing the TSO, there is much work to do on this front.

Thank you to the Board of Directors, chaired by George Lewis, for the outstanding governance leadership. Administrative staff and musicians alike are commended for taking in stride the demands on the organization of special programming (including three residencies with the world's most renowned musicians) in the 90th season. Thank you to the TSO's key government funders: the Canada Council for the Arts, the Ontario Arts Council, the Ontario Trillium Foundation, the Ontario Cultural Attraction Fund, and the City of Toronto for their important contributions.

A special thank you to TSO Music Director Peter Oundjian for his inspiring artistic leadership, and to the remarkable musicians of the Orchestra whose performances so greatly enrich our community.

Yours sincerely,

Andrew R. Shaw
PRESIDENT & C.E.O.

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Ron Podolny
Olena Zabolotna



On Opening Night of the
2011.2012 season, Canadian
violinist Jonathan Crow made his
début as TSO Concertmaster.

“ [Beethoven’s Romance No. 2 in
F Major] does demand sensitivity and
sweetness – and Crow demonstrated
that he has these qualities. It was a lovely
performance, with Crow soaring...”

GLOBE AND MAIL, SEPTEMBER 2011

TSO CONCERTMASTER
JONATHAN CROW
Tom Beck Concertmaster Chair



TSO Orchestra Members

Peter Oundjian
MUSIC DIRECTOR
Sir Andrew Davis
CONDUCTOR LAUREATE
Gary Kulesha
COMPOSER ADVISOR

Violins

Jonathan Crow
CONCERTMASTER
Tom Beck
Concertmaster Chair
Mark Skazinetzky
ASSOCIATE
CONCERTMASTER
Marc-André Savoie
ASSISTANT
CONCERTMASTER
Etsuko Kimura
ASSISTANT
CONCERTMASTER
Paul Meyer
PRINCIPAL, SECOND VIOLIN
Wendy Rose
ASSISTANT PRINCIPAL,
SECOND VIOLIN
Ivan Alexander
Atis Bankas
Sydney Chun
Jin-Shan Dai †
Carol Lynn Fujino
Amanda Goodburn
Terry Holowach
Bridget Hunt
Amalia Joanou-Canzoneri
Mi Hyon Kim
Leslie Dawn Knowles
Sergei Nikonov
Hyung-Sun Paik
Young-Dae Park
Semyon Pertsovsky
Peter Seminovs
Jennifer Thompson
Angelique Toews
James Wallenberg
Virginia Chen Wells
Arkady Yanivker

Violas

Teng Li
PRINCIPAL
Eric Nowlin
ASSISTANT PRINCIPAL
Daniel Blackman
Gary Labovitz
Diane Leung
Charmain Louis
Mary Carol Nugent
Christopher Redfield
Theresa Rudolph
Harry Skura
Kent Teeple

Cellos

Joseph Johnson
PRINCIPAL
David Hetherington
ASSISTANT PRINCIPAL
Winona Zelenka
ASSISTANT PRINCIPAL
Emmanuelle Beaulieu
Bergeron
Esther Gartner
Igor Geffer
Marie Gelinas
Roberta Janzen
Kirk Worthington

Double Basses

Jeffrey Beecher
PRINCIPAL
Kristen Bruya
ASSISTANT PRINCIPAL
Timothy Dawson
Chas Elliott
David Longenecker
Paul Rogers

Flutes

Nora Shulman
PRINCIPAL
**Toronto Symphony
Volunteer Committee
Principal Flute Chair**
Julie Ranti
ASSOCIATE PRINCIPAL
Leonie Wall
Camille Watts

Piccolo

Camille Watts

Oboes

Sarah Jeffrey
PRINCIPAL
Keith Atkinson
ASSOCIATE PRINCIPAL
Cary Ebli

English Horn

Cary Ebli

Clarinets

Joaquin Valdepeñas
PRINCIPAL
**Sheryl L. and
David W. Kerr**
Principal Clarinet Chair
YaoGuang Zhai
ASSOCIATE PRINCIPAL
Joseph Orlowski

E-Flat Clarinet

YaoGuang Zhai

Bassoons

Michael Sweeney
PRINCIPAL
Kathleen McLean †
ASSOCIATE PRINCIPAL
Samuel Banks
Fraser Jackson

Contrabassoon

Fraser Jackson

Horns

Neil Deland
PRINCIPAL
Dr. Michael Braudo
Principal Horn Chair
Christopher Gongos
ASSOCIATE PRINCIPAL
Richard Cohen
Audrey Good
Gabriel Radford

Trumpets

Andrew McCandless
PRINCIPAL
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James Spragg

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Jeffrey Hall

Tuba

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Timpani

David Kent
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Donald Kuehn

Harp

Heidi Van Hoesen Gorton
PRINCIPAL

Keyboard

Patricia Krueger
PRINCIPAL

Librarians

Gary Corrin
PRINCIPAL
Kim Gilmore
John Gowen

Personnel

David Kent
MANAGER

*on Sabbatical
† on Leave of Absence

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SUPPORTED THROUGH ENDOWMENT FUNDS

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Sheryl L. and David W. Kerr
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Toronto Symphony Volunteer
Committee Principal Flute Chair
Dr. Michael Braudo
Principal Horn Chair
Toronto Symphony Volunteer
Committee Principal Trumpet Chair

Principal Cello Chair funded by
Dr. Armand Hammer

SUPPORTED THROUGH ANNUAL GIFTS 2011-2012

Principal Viola Chair funded by
James and Joyce Gutmann
Principal Double Bass Chair funded
by the Saunderson Family

HONORARY PATRON

The Honourable Bob Rae
Principal Keyboard Chair

Artistic Achievements

“If there is a better brass section in Canada, I have not heard it lately.” NATIONAL POST, OCTOBER 2011

“Best of all, the Toronto Symphony and its music director delivered the music with utter conviction... This was an orchestra at its most riveting.” TORONTO STAR, JUNE 2012

“Shall we give full credit to Peter Oundjian and his seven years as music director of the Toronto Symphony Orchestra? Or chalk it up to a special alignment of the planets over Roy Thomson Hall on Thursday night? Whatever the cause, the TSO was on a roll in an all-German program that went from strength to strength.” THE GLOBE AND MAIL, SEPTEMBER 2011



PIANIST LANG LANG, TSO MUSIC DIRECTOR PETER OUNDJIAN, AND THE 100 YOUNG PIANISTS WHO PARTICIPATED IN LANG LANG'S *101 PIANISTS* WORKSHOP

Residencies

To celebrate the 90th season, the TSO welcomed three of the greatest artists performing today for extraordinary residency programming.

Lang Lang Residency

Pianist Lang Lang joined the Orchestra for two weeks, an extended stay for the world-renowned artist, during which he performed all five of Beethoven's piano concertos in five concerts. In addition to these public performances, Lang Lang performed for over 7,500 local students in the TSO's Student Concert programmes and worked with 100 young pianists in Lang Lang's own *101 Pianists* workshop, co-presented with the Lang Lang International Music Foundation.

LANG LANG RESIDENCY PRESENTED BY CIBC.





Itzhak Perlman Residency

Itzhak Perlman has a treasured relationship with TSO Music Director Peter Oundjian and the Orchestra. In a special 90th-season performance, former student Peter Oundjian joined his mentor Itzhak Perlman for a performance of Bach's Concerto in D Minor for Two Violins.



Yo-Yo Ma Residency

Acclaimed cellist Yo-Yo Ma joined the TSO for two performances, featuring the work with which he made his TSO debut in 1979 – Elgar’s Cello Concerto – as well as a new work commissioned for his Silk Road Ensemble. Ma’s time in Toronto began months before his performances when he connected with two Toronto middle-school classrooms. Together with TSO Principal Double Bass Jeffrey Beecher, and using video conferencing technology, Yo-Yo Ma used the Toronto Music Garden as a foundation for exploring music and creativity. Ma’s culminating Residency performance featured the cellist in the role of audience member when he watched Toronto middle-school students perform music, dance, and poetry inspired by their work with him in the Toronto Music Garden.



TOP: YO-YO MA, TSO PRINCIPAL DOUBLE BASS JEFFREY BEECHER, AND GRADE 7 STUDENTS FROM ALEXANDER MUIR/GLADSTONE AVE PUBLIC SCHOOL AT THE TORONTO MUSIC GARDEN



Recordings

In the 2011.2012 season, the TSO released a recording of Vaughan Williams' Symphonies 4 & 5 and of Shostakovich's Symphony No. 11, "The Year 1905" on its self-produced record label, tsoLIVE.

"I have rarely heard a VW glow to this extent ...This finale is a sturdy one. The strings are still rich, the brass is as bold as ever..."

AMERICAN RECORD GUIDE ON TSOLIVE RECORDING OF RALPH VAUGHAN WILLIAMS SYMPHONY NOS. 4 & 5, MAY/JUNE 2012

"I have to give Oundjian and the TSO their due; the strings are impassioned and fervent, the brass formidably masterful, and the winds cutting and colorful. Oundjian leads a very articulate and seasoned performance."

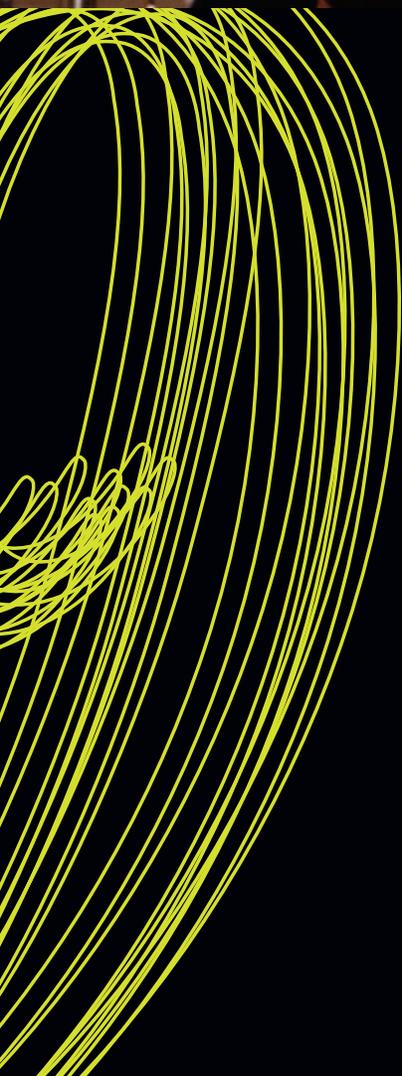
AUDIOPHILE AUDITION ON TSOLIVE RECORDING SHOSTAKOVICH SYMPHONY NO. 11, "THE YEAR 1905", OCTOBER 2012



HUNGARIAN COMPOSER
PETER EÖTVÖS CONDUCTS THE TSO



AUDIENCE MEMBERS ENJOY A POST-CONCERT
PARTY DURING THE 2012 NEW CREATIONS FESTIVAL



New Creations Festival

“A full house (almost) at Roy Thomson Hall—for a concert of New Music? Yes! And standing ovations that wouldn’t quit for the première of Derek Charke’s Concerto for String Quartet and Orchestra? Too right!”

OPUSONEREVIEW, MARCH 2012

Notable Hungarian innovator and composer Peter Eötvös was invited by TSO Music Director Peter Oundjian to curate the 2012 New Creations Festival. Featured in the Festival were two TSO commissions, including the North American première of Peter Eötvös’s Cello Concerto Grosso (a joint commission with the Berlin Philharmonic, Tonhalle Orchestra Zürich, Bergen Philharmonic Orchestra, and Seoul Philharmonic Orchestra), performed by TSO Principal Cello Joseph Johnson, and the world première of Canadian composer Derek Charke’s Concerto for String Quartet and Orchestra for the Kronos Quartet. Other programmes included works by Jörg Widmann and György Kurtág and Canadian composers Brian Current and Claude Vivier.



Mahler Symphony No. 8

“...there was never any doubt that we were hearing a top orchestra – at the end, it should be said, of a bang-up season.”

NATIONAL POST, JUNE 2012

Roy Thomson Hall, home of the TSO, was filled to the brim for the performances of Mahler's Symphony No. 8. The awe-inspiring work calls for a huge orchestra, organ, double choir, children's choir, and eight vocal soloists.



Luminato: Symphonic Finale

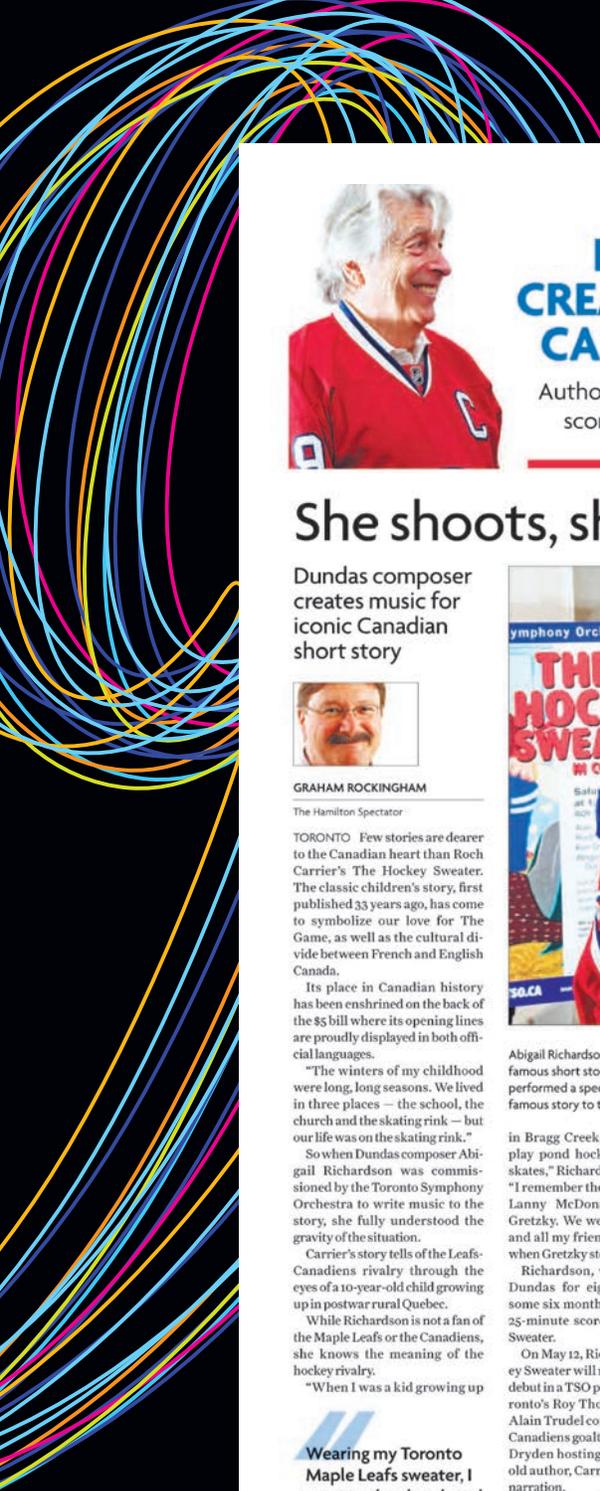
Luminato's **free** outdoor concert of the TSO **broke attendance records** at the Luminato Hub in David Pecaut Square.

Education

“The atmosphere in the theatre was also very excited and energized, which just goes to show you how music can have such a big impact on people’s emotions. I for one was very pumped and enjoyed every bit of the performance.”

MAX, GRADE 5 STUDENT

The TSO dedicated three weeks of programming to curriculum-based Student Concerts, attracting over 50,000 students.



THE HOCKEY SWEATER

DUNDAS COMPOSER CREATES MUSIC FOR ICONIC CANADIAN SHORT STORY

Author Roch Carrier calls Abigail Richardson's 25-minute score 'sublime — structured yet full of subtlety.' A3



She shoots, she scores for Toronto Symphony

Dundas composer creates music for iconic Canadian short story



GRAHAM ROCKINGHAM

The Hamilton Spectator

TORONTO Few stories are dearer to the Canadian heart than Roch Carrier's *The Hockey Sweater*. The classic children's story, first published 33 years ago, has come to symbolize our love for *The Game*, as well as the cultural divide between French and English Canada.

Its place in Canadian history has been enshrined on the back of the \$5 bill where its opening lines are proudly displayed in both official languages.

"The winters of my childhood were long, long seasons. We lived in three places — the school, the church and the skating rink — but our life was on the skating rink."

So when Dundas composer Abigail Richardson was commissioned by the Toronto Symphony Orchestra to write music to the story, she fully understood the gravity of the situation.

Carrier's story tells of the Leafs-Canadiens rivalry through the eyes of a 10-year-old child growing up in postwar rural Quebec.

While Richardson is not a fan of the Maple Leafs or the Canadiens, she knows the meaning of the hockey rivalry.

"When I was a kid growing up

Wearing my Toronto Maple Leafs sweater, I went to the church and prayed to God. I asked God to send me, right away, a hundred million moths that would eat up my Toronto Maple Leafs sweater.

THE CLOSING LINES OF THE HOCKEY SWEATER



Abigail Richardson, right, and Roch Carrier. She composed the score for his famous short story *The Hockey Sweater*. The Toronto Symphony Orchestra performed a special preview for a school group while Carrier recited his famous story to the music. The kids loved it.

in Bragg Creek, Alta., I used to play pond hockey in my figure skates," Richardson, 35, explains. "I remember the rivalry between Lanny McDonald and Wayne Gretzky. We were Calgary fans, and all my friends would all boo when Gretzky stepped on the ice."

Richardson, who has lived in Dundas for eight years, spent some six months composing the 25-minute score to *The Hockey Sweater*.

On May 12, Richardson's *Hockey Sweater* will receive its official debut in a TSO performance at Toronto's Roy Thomson Hall, with Alain Trudel conducting, former Canadiens goaltending great Ken Dryden hosting and the 74-year-old author, Carrier providing the narration.

Several hundred Toronto elementary schoolchildren gathered at Roy Thomson Hall Wednesday for a special preview.

It was a hit. They booed, groaned and cheered at all the appropriate moments, while the teachers laughed at musical jokes only adults would understand.

Richardson's music expressed

the joy of a Quebec boy awaiting a new mail-order hockey jersey and the ultimate humiliation at the discovery that it bore the blue and white insignia of the dreaded Maple Leafs.

"It's what I was hoping for," said Richardson, newly appointed composer in residence for the Hamilton Philharmonic Orchestra. "My job was to interpret it for them, to bring it to life."

After the preview, Carrier admitted he was a bit concerned when he heard that the relatively young Dundas composer had been commissioned to provide a symphonic soundtrack to his most important work.

"I didn't want to have bombastic sport music," Carrier told *The Spectator*. "I didn't want it, and I didn't get that. (Richardson's) music is so sublime — structured yet full of subtlety."

Last summer, Carrier and Richardson met for the first time in Toronto. He listened to some of the themes she was working on and then invited her to his hometown of Sainte-Justine, Que. — the setting for the famous story.

The Hockey Sweater

PHOTOS BY GARY YOKOYAMA, THE HAMILTON SPECTATOR



He showed her the house where he was raised, the outdoor rink where he played (yes, it still stands) and the church where he prayed for "a hundred million moths" to eat the Maple Leafs jersey. She even played the church's organ and rang its bells.

"It's not just a story," Richardson says. "It's his life. I couldn't believe it. All the places are real, just like the illustrations in the book ..."

"We talked for hours about his life and how he communicates, the

pace of his storytelling. By getting to know him and his style, I felt I could replicate it."

By the reaction of Wednesday's audience, Richardson did her work well.

"The music added something to the story," said 10-year-old Liam Boyes of Williamson Road Junior Public School in Toronto's Beaches. "It added drama and feeling."

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Reprinted with permission of *The Hamilton Spectator*

Special for Junior level students, the TSO commemorated its 90th season with performances of *The Hockey Sweater*, a work commissioned from composer Abigail Richardson, based on Roch Carrier's classic story of the same name.



Northern Residency

PERCUSSION DUO JOHN RUDOLPH AND DON KUEHN PERFORM
WITH A STUDENT AT EAST VIEW PUBLIC SCHOOL IN SAULT STE MARIE

The TSO performed for more than 9,000 students in Northern Ontario communities on its annual Northern Residency tour.

TSO Musicians in Schools



THE TSO BRASS TRIO OF TRUMPET JIM GARDINER, HORN GABRIEL RADFORD, AND PRINCIPAL TROMBONE GORDON WOLFE PERFORM FOR STUDENTS IN A PRELUDES PERFORMANCE.

50 schools throughout the GTA worked with TSO musicians in their classrooms.

Finance and Audit Committee Report

The Finance and Audit Committee of the Board of Directors is responsible for monitoring the finances and financial planning of The Toronto Symphony (TSO), and for reviewing the financial and administrative systems and controls. The Finance and Audit Committee meets with the auditors of the TSO at least annually to review the annual financial statements, and on other occasions as the Committee or the auditors of the TSO deem appropriate. Appointments to the Finance and Audit Committee are made by the Board.

During the year, management met regularly with the Finance and Audit Committee to review current financial results and to plan for future fiscal periods. For complete audited financial statements call 416-593-7769 ext. 390.

The TSO operated with a deficit for the year ended June 30, 2012. In 2011.2012, the TSO celebrated its 90th season with a significant investment in programming. While revenue growth was expected to be modest, ticket revenues increased by 7.7% over 2010.2011 and exceeded budget by 2.4%. The 2011.2012 budget anticipated stronger growth in annual fundraising revenue and new business development revenue than was achieved. Overall, expenses remained tightly controlled and ended the year below budget.



Helen Malloy Hicks

TREASURER

Finance and Audit Committee Report

	June 30, 2012	June 30, 2011
	\$	\$
Revenues		
Tickets	9,831,598	9,128,471
Government operating grants	5,865,825	5,808,171
Fundraising	4,862,803	5,010,002
Toronto Symphony Foundation	1,755,000	2,000,000
Fundraising Special Events	768,948	274,926
Education	563,465	445,459
Other	543,430	350,413
Touring	239,517	1,176,593
Toronto Symphony Volunteer Committee	120,000	193,000
	24,550,586	24,387,035
Expenses		
Concert production	16,633,146	15,511,763
Marketing	4,131,516	3,788,425
Administration	2,266,079	2,047,760
Fundraising	1,825,613	1,695,557
Fundraising Special Events	336,829	154,333
Touring	235,591	1,089,358
Interest	108,132	83,326
	25,536,906	24,370,522
(Deficiency)/Excess of revenue over expenses for the year	(986,320)	16,513

Toronto Symphony Foundation Report

The Toronto Symphony Foundation (TSF) was incorporated in 1966 to support the Toronto Symphony Orchestra (TSO) in the advancement of orchestral music. The TSF operates separately from the TSO and is governed by a board of ten Trustees. Funds invested by the TSF generate earnings that contribute to the annual funding distributions directed to the TSO to provide a stable and consistent revenue stream over the long term.

Donations received by the TSO each year as part of annual fundraising are used by the TSO to support ongoing operations. Contributions which donors wish to be invested and used to support the future operations of the TSO are deposited in the TSF and are managed by the Trustees in accordance with the directions of the donors.

During the TSO's 2012 fiscal year, the TSF provided a distribution of \$1.755 million. Since its inception, the TSF has received approximately \$31.77 million in contributions and has provided approximately \$26.8 million to the TSO in annual distributions.

In 2012, the TSF received donations of \$56,886 and experienced a net investment gain of \$2.13 million.

The Foundation assets are maintained in three categories of Funds: General, Restricted, and Endowment. Contributions to the Foundation are allocated to a particular fund based on the wishes of the donor. The General Fund receives contributions from donors who have not specified a purpose for their gift. Use of the donations and net income earned on these funds is at the discretion of the Trustees. The Restricted Fund receives contributions from donors who have identified a specific purpose for the use of their gift and net income earned on these funds but do not require the gift to be held in perpetuity. The Endowment Fund receives contributions that are to be held in perpetuity.



Norman Seagram

CHAIR

Fund balances:	March 31, 2012	March 31, 2011
	\$	\$
General Fund	3,007,420	2,863,453
Restricted Fund	1,792,491	1,773,379
Endowment Fund	23,220,196	22,943,248
	28,020,107	27,580,080

On May 30, 2012, 400 guests of *Celebrate 90* attended the TSO performance featuring world-renowned cellist Yo-Yo Ma which was followed by a dinner at The Ritz-Carlton, Toronto. The event celebrated 90 years of the TSO and grossed more than \$538,000 for the organization.



Nada Ristich, Director, Corporate Donations, BMO Financial Group, and Playwright and Director, Djanet Sears



Earlaine Collins and Ruth Watts-Gransden



Meifang Zhang, Deputy Consul General, The Consulate of the People's Republic of China in Toronto, TSO President & C.E.O. Andrew Shaw, and Amy Tjen



Andrea Hopson, TSO Board Member and Vice-President, Tiffany & Co. Canada, and Leanne Lewis, *Celebrate 90* Committee Chair



Cellist Yo-Yo Ma and TSO Music Director Peter Oundjian



Karin and John Harrison



Anna and Leslie Dan



Nani and Austin Beutel



Joyce and James Gutmann



Murray Koffler, Dorothy Shoichet, David and Renette Berman, and Marvella Koffler



John Honderich, Chairman of Torstar, Marcia McClung, and Diane Francis, TSO Board Member and Editor-at-Large for the National Post

Report to the Donor Community

The TSO's many donors and sponsors were a part of every one of the extraordinary concerts and activities you see portrayed in this report. Philanthropic support is critical to enabling the TSO to continue to serve its community and the TSO is deeply grateful for the loyalty of its generous supporters. Individual and corporate donations plus sponsorships were complemented in the 90th season by a special fundraiser, *Celebrate 90*. Held on May 30, 2012, the event brought together luminaries from Toronto's arts and business communities to celebrate the Orchestra's achievements and to salute its vision for the future. Chaired by Leanne Lewis, the event exceeded its fundraising goal, grossing more than \$538,000.

Increased support from the corporate sector resulted in higher sponsorship dollars than the previous year. The TSO thanks 90th Season Sponsor BMO Financial Group, CIBC Presenting Sponsor Lang Lang Residency, and RBC Wealth Management Presenting Sponsor *Celebrate 90* for their leadership sponsorships.

The TSO's operating deficit is a keen reminder of the increasing importance of philanthropic support. The figure is, in part, due to a strategic investment in organizational fundraising. In preparation for a major campaign to increase the potential in obtaining transformational gifts, no special measures were taken as in previous years to materially improve the projected year-end position.

The organizational focus for the 2012.2013 season is an increased emphasis on fundraising to build the endowment of the Toronto Symphony Foundation and to increase philanthropic support to operations on an annual basis. Visionary volunteers and donors who understand that great cities need great orchestras are leading this effort.

	2011.2012	2010.2011
Individuals		
Miscellaneous	24,939	20,201
Board of Directors & Trustees	684,765	607,620
Young Leadership Council	19,523	7,100
Friends & General Gifts	892,030	919,906
Maestro's Club	896,202	946,076
Major Gifts & Bequests	1,061,766	1,257,571
Corporations, Foundations, and Events		
Foundations	260,588	302,357
Corporations	352,990	335,837
Sponsorships	670,000	613,334
Annual Fundraising for TSO Operations	4,862,803	5,010,002
Special Events & Projects	768,948	274,926



Toronto Symphony Volunteer Committee Report

During the 89th year of the Toronto Symphony Volunteer Committee (TSVC), members continued to devote much time through their involvement with the TSO's curriculum-based education programmes, Adopt-A-Player, Preludes, and Morning with the Toronto Symphony Orchestra.

Under the leadership of President Teresa Lasiuk, in partnership with a dedicated Board and 200 members, the TSVC made a total gift to the TSO of \$120,000 for the TSO's 90th season. This gift was the result of fundraising events organized by the TSVC throughout the year.

The two major fundraisers during the 2011.2012 season were the 21st annual Fine Wine Auction and the annual Bridge event, both of which surpassed their fundraising goals.

Gifts received from the TSVC support TSO annual operations, including education activities, and the Toronto Symphony Youth Orchestra. The TSVC also endows two positions in the Orchestra: the Principal Trumpet Chair and the Principal Flute Chair.

The TSVC is dedicated to supporting the TSO by expanding awareness of its concert and education programmes within the community.

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Committee
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The TSO gratefully acknowledges the annual contributions of members of the Music Director's Circle, a distinguished group of leadership donors who are making significant and loyal contributions to TSO operations.

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Maestro's Club donors show their strong support to the TSO through their generous annual gifts which provide a critically important base of funding from donors who are particularly close to the TSO.

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