

# **LEAD**

**FROM**

# **ANYWHERE**



FRANK BATTEN SCHOOL  
of LEADERSHIP and PUBLIC POLICY





HERE AT THE  
FRANK *BATTEN* SCHOOL  
OF *LEADERSHIP* AND  
*PUBLIC POLICY*,  
WE ARE CONCERNED WITH  
ONE QUESTION: HOW DO WE  
*LEAD THE WORLD*  
TO POSITIVE, LASTING  
*CHANGE?*







**“WE ARE COMMITTED to making Batten the best place in the world for cultivating thoughtful and effective leaders who can transcend diverse and divided communities, and provide innovative solutions to some of today’s most pressing problems. Batten’s strength comes from the integration of multiple lenses and perspectives.”**

**—DEAN IAN H. SOLOMON**

# The Batten MPP

## *What the MPP Entails*

The Batten MPP is a two-year, full-time graduate program. Students must complete 49 credits, as well as participate in a summer internship between the first and second year. The capstone of the program is an Applied Policy Project in which students perform a professional-quality study for a real-world client under faculty supervision.

## *Core Curriculum*

The Batten MPP curriculum consists of 12 core courses. Students are also required to take 15 elective credits, which allow them to gain substantive expertise in their areas of policy interest.

### YEAR ONE

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#### **Fall**

Economics of Public Policy I  
Research Methods and Data Analysis I  
Psychology for Leadership  
Politics of Public Policy  
Foundational Skills Workshop

#### **Spring**

Economics of Public Policy II  
Research Methods and Data Analysis II  
Introduction to Policy Analysis  
Leadership in the Public Arena

#### **Summer**

Required 400-hour Policy-based Internship

### YEAR TWO

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#### **Fall**

Applied Policy Project I  
Values-Based Leadership  
6 Elective Credits

#### **Spring**

Applied Policy Project II  
9 Elective Credits



## Dual Degrees Offered

- ▶ MPP/JD (4 years), with the School of Law
- ▶ MPP/MBA (3 years), with the Darden School of Business
- ▶ MPP/PhD (5-6 years), with the Curry School of Education and Human Development
- ▶ MPP/MPH (3 years), with the School of Medicine's Public Health Sciences Program
- ▶ MPP/MUEP (3 years), with the School of Architecture's Urban and Environmental Planning Department

## Electives

The Batten School attracts some of the nation's best scholar-practitioners as faculty, providing students with topical knowledge to help them tackle the most pressing policy challenges.

### SAMPLE 3-CREDIT ELECTIVES



**Congress 101: Leadership Strategies**



**The National Security Process**



**International Humanitarian Assistance**



**Leading and Managing Diverse Groups**



**Federal and State Budgeting**



**Health Care Politics and Policy**





# MASTER OF PUBLIC POLICY

## SAMPLE 2-CREDIT POLICY CLINICS



VA Transition Team Clinic



Advocacy and Lobbying Clinic



Community Consulting Clinic:  
Social Change Consulting



Fiscal Policy Clinic

## SAMPLE 1-CREDIT SHORT COURSES



Data Wrangling



Game Theory



Cyber Security Policy



Climate Politics

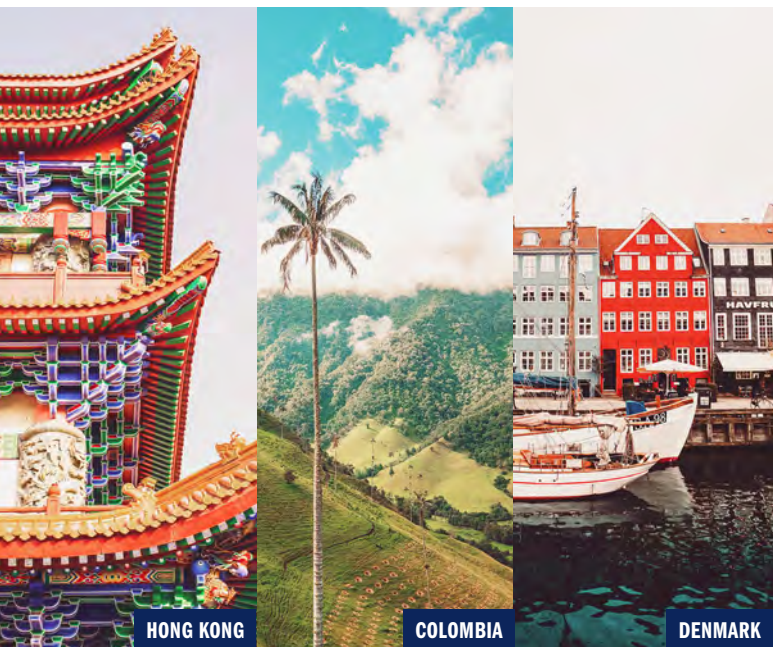
## GLOBAL OPPORTUNITIES

The Batten School offers a variety of global learning opportunities during spring and summer breaks. Recent programs were held in Colombia, Denmark, Dominica, Hong Kong, India, and Northern Ireland.

## POLICY COURSES AT UVA

Students may also choose to take electives at other graduate and professional schools across the University. Recent policy-related courses include:

- Global Financial Markets  
*Darden School of Business*
- Law, Land, and the Environment  
*School of Architecture*
- Global Health & Human Rights  
*Graduate School of Arts & Sciences*
- Public Health Law, Ethics, and Policy  
*School of Medicine*
- Urban Law and Policy  
*School of Law*
- U.S. Education Policy  
*Curry School of Education and Human Development*
- Globalization, Childhood, and Culture  
*Curry School of Education and Human Development*

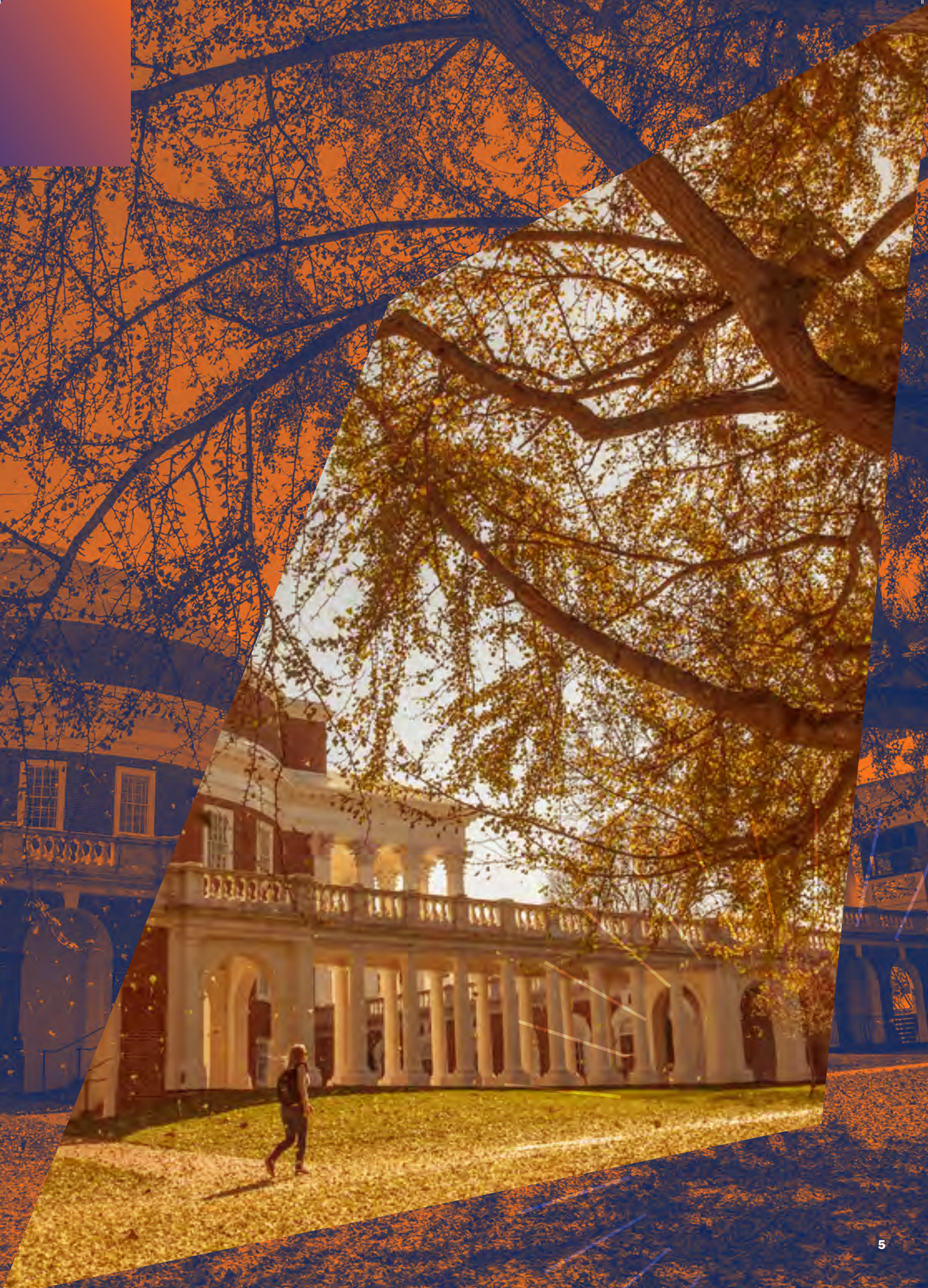


HONG KONG

COLOMBIA

DENMARK









# Faculty

The Batten School considers not only academic rigor, but real-world experience, political impact, teaching, and mentoring when recruiting and promoting faculty members. In response to surging demand, our faculty has expanded to more than 65 interdisciplinary scholars. As researchers and professors of practice, they are shaping the future. Their areas of focus reflect the drive and research of some of the sharpest minds at work in policy today.



## FACULTY SPOTLIGHT



**SEBASTIAN TELLO-TRILLO** – Assistant Professor of Public Policy and Economics. Tello-Trillo is an economist whose research focuses on how policies affect individuals' health behaviors and economic outcomes. His areas of interest lie within health economics, econometrics, and development economics.

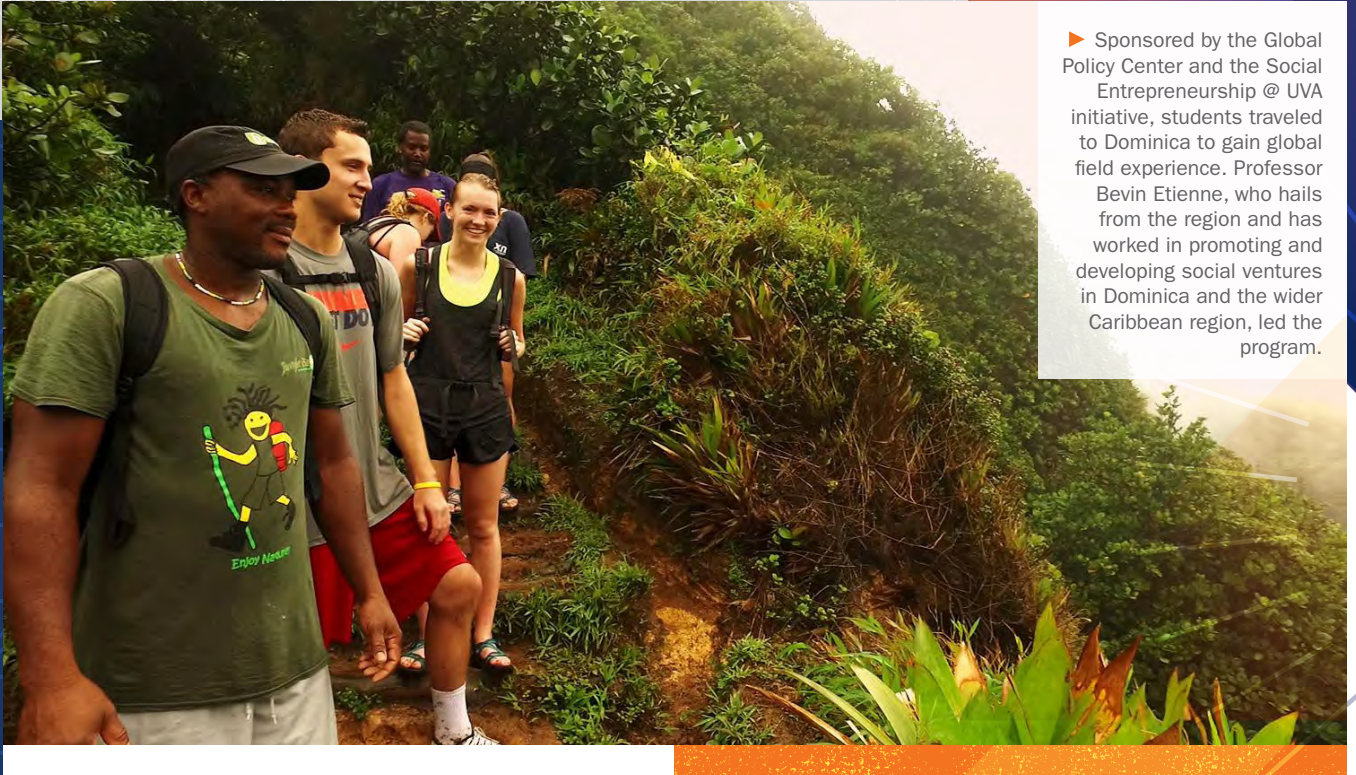


**KIRSTEN GELSDORF** – Director of Global Humanitarian Policy. Gelsdorf brings twenty years of experience working in the humanitarian sector, most recently serving as the Chief of the Policy Analysis and Innovation section at the United Nations Office of Coordination of Humanitarian Affairs.



***When I come across students interested in humanitarian policy, it makes my work worth it. I'm so excited for the next generation to come in and tackle the difficult and complex humanitarian challenges facing our world today.*** –KIRSTEN GELSDORF





► Sponsored by the Global Policy Center and the Social Entrepreneurship @ UVA initiative, students traveled to Dominica to gain global field experience. Professor Bevin Etienne, who hails from the region and has worked in promoting and developing social ventures in Dominica and the wider Caribbean region, led the program.

# Research and Engagement Centers

**The Batten School is a university-wide asset**, a hub that facilitates cross-disciplinary research, teaching, and training, and creates meaningful exchanges throughout UVA and beyond. Our research centers reflect that commitment.

## **National Security Policy Center**

Facilitates informed communication and strategic clarity to contribute to international peace and successful U.S. foreign policy by engaging with national security concerns and military issues, combined with innovative education and training programs in net assessment.

## **Center for Effective Lawmaking**

Holds our representatives in Congress accountable for real results by clearly demonstrating each individual's effectiveness in moving legislation forward.

## **Center for Education Policy and Workforce Competitiveness**

Brings together researchers to provide relevant research to improve educational outcomes and the competitiveness of labor in an era of globalization.

## **Center for Leadership Simulation and Gaming**

Engages Batten and beyond in simulations of policy decisions applied in specific communities.

## **Center for Health Policy**

Brings the medical and policy communities together to improve health outcomes nationally and internationally.

## **Global Policy Center**

Builds a network of international students and UVA students with international experience to change the global landscape after graduation.

## **Social Entrepreneurship@UVA**

Educates students across Grounds on creating and participating in profitable and socially beneficial ventures.





# MASTER OF PUBLIC POLICY





# Tuition & Financial Aid

## Tuition and Fees

Tuition and Fees for the MPP for Academic Year 2020-21 are:

**\$29,714**

**IN-STATE**

**\$53,612**

**OUT-OF-STATE**

In addition to tuition and fees, students must consider the cost of books and supplies, housing, and other living expenses.

## Funding Your Graduate Education

At Batten, we are committed to working with each student to explore all funding options, with the goal of maximizing the amount of funding available. Students typically cover the cost of their MPP through one or more of the following funding sources:

### FELLOWSHIPS

Fellowships are the primary means by which the Batten School provides financial aid to its students. They are awarded on a per-semester basis in the form of indirect aid that is given on the student's behalf to cover the cost of tuition and fees. At Batten, we consider fellowships as unearned aid; therefore, no work or repayment is required to receive them. We offer two types of fellowships:

#### Merit-Based Fellowships

Awards are based on the materials submitted in the student's application, so no additional information is required. These fellowships are typically offered for both years (four semesters) of graduate study, as long as the student remains in good academic standing.

#### Need-Based Fellowships

Students with demonstrated financial need may apply for a need-based fellowship in their second year of graduate study. Batten also awards three need-based **Bocock-Hitz Public Service Fellowships** (see sidebar on following page) each year to first-year MPP students interested in pursuing a career in public service.

LEARN MORE ABOUT FINANCIAL AID OPTIONS: [BATTEN.VIRGINIA.EDU/ADMISSIONS-AID/TUITION-AID](https://batten.virginia.edu/admissions-aid/tuition-aid)



### BOCOCK-HITZ PUBLIC SERVICE FELLOWS

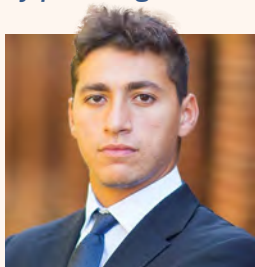
*“This past summer I was working abroad and woke up one morning to an email that I had been awarded the Bocock-Hitz Public Service Fellowship. I was honored to be recognized for my commitment to public service and the fellowship will help me to pursue a career in that line of work. I am very grateful for the generous*



*fellowship and the many ways Batten has supported me during my time here.”*

— KATHRYN BABBIN,  
MPP '19

*“I received the Fellowship based on my public service to UVA and to the U.S. government by creating the French Culture Club at UVA and serving as its current standing president for three years now, and for working for the U.S Diplomatic Mission to Morocco for the past three summers. It helped me complete the MPP by providing me with the financial means*



*to be able to attend UVA and purchase materials needed for the continuation of my studies.”*

— MERWAN BENAMOR,  
MPP '20

### GRADUATE TEACHING ASSISTANTSHIPS

Second-year MPP students may serve as a graduate teaching assistant (GTA). Approximately 10-12 GTA positions become available each semester. Those selected receive tuition remission in the amount of in-state tuition for that semester, plus \$6,000 in wages and health insurance.

*Note: for out-of-state students selected as GTAs, in-state tuition remission replaces the original fellowship for that semester. However, if the fellowship is valued at more than the in-state tuition and fees, a departmental award is applied in order to equal the value of the original fellowship.*

### OTHER EMPLOYMENT

Graduate students are also eligible to apply for other part-time employment opportunities at the Batten School. The most common types of positions are, Graduate Grader, Graduate Tutor, Research Assistant, and Staff Assistant.

Students may also find employment within other parts of the University or in the local community. Per University policy, students may work no more than 20 hours per week in University jobs while school is in session.

### EXTERNAL FELLOWSHIPS & SCHOLARSHIPS

Many Batten students receive external fellowships or scholarships. The School partners with some of the world's most prestigious programs, including AmeriCorps and the Truman, Pickering, Payne, and Rangel Fellowships. AmeriCorps volunteers and recipients of these fellowships receive an application fee waiver, and those admitted into the Batten School receive a guaranteed minimum fellowship for both years of study. Applicants are strongly encouraged to pursue sources of additional external funding.

### LOANS

Students with remaining financial need may take out student loans. You may apply by completing a FAFSA application, using UVA school code 003745.

### MILITARY BENEFITS

Educational benefits are available for veterans, family members of veterans, and active duty military personnel. To determine your eligibility and benefits, please consult your Education Services Officer (ESO) or contact UVA's Veterans' Affairs Coordinator.





# Life After Batten

**Batten alumni working** in the public, private, and non-profit sectors again and again say that Batten not only led them to their positions but prepared them for the tasks and challenges they encounter in their post-Batten careers.



## ALUMNI SPOTLIGHT



*While taking a Social Entrepreneurship course with Christine Mahoney through Batten, we had to do case studies that examined companies that lifted people out of poverty by providing greater economic opportunities. In this course, we actually did an exercise where we had to create our own social impact brand by filling out the Social Lean Canvas Template and present it to the class. I later used the exact worksheet that we filled out in professor Mahoney's class to plan out Dreamer & Co. This was one of the courses that provided me with the understanding, tools, and confidence to start Dreamer & Co."*



**BAYLEE EBY, MPP '15** launched Dreamer & Co, a social impact company whose mission is to provide job skills and a steady income to young women in the Horn of Africa.



# Alumni in the World



**MAKAYLA PALAZZO, MPP '18**

With a background in economics, Palazzo was always interested in bridging the gaps between community engagement, accountability, and data analysis in humanitarian aid. She now works in Jordan for the Swiss NGO, IMPACT Initiatives.



*My Batten experience—and the professors*

*I studied and worked with—all helped me to better define my interests and decide exactly what it was that I wanted to do when I got to this place.”*



**MAYURA IYER, MPP '16**

Following graduation, Iyer’s passion for education led her to join Teach for America in Dallas and to serve as a teacher in Mexico with the Fulbright U.S. Student Program. She is currently Legislative Fellow for Senator Tim Kaine, working on health, education, and labor policy.



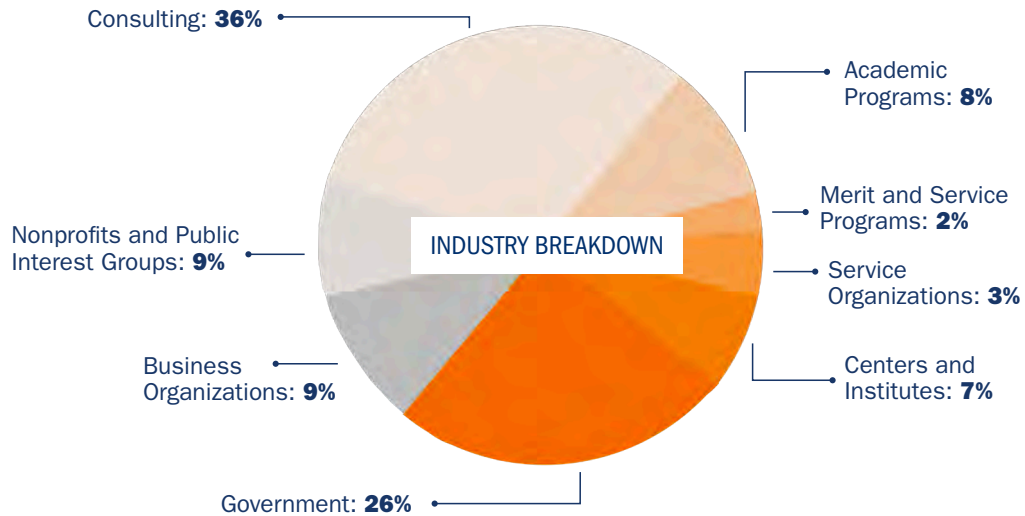
*I thought I wanted to pursue a career in education policy*

*right after graduation, but my Applied Policy Project made me realize that policymakers rarely have classroom experience. That’s why I applied to TFA.”*



## MPP CLASS OF 2018 FIRST DESTINATIONS DATA

**98%** of seeking Batten MPP graduates had secured a position within six months of graduating.



**\$67,276**  
AVERAGE REPORTED SALARY

**\$10,441**  
AVERAGE REPORTED SIGN-ON BONUS

### Sample Locations:



### Sample Employers:

Booz Allen Hamilton	DAI Global	North Carolina General Assembly
Food and Drug Administration	Deloitte	Teach for America
Charlottesville Climate Collaborative	Capco	U.S. Secret Service
United Nations World Food Programme	Mastercard	U.S. Senate

Based on data collected December 31, 2018





# MASTER OF PUBLIC POLICY







# Life in Charlottesville

**R**

anked as one of the most beautiful colleges in America, the University of Virginia's campus, or what is often referred to as Grounds, is easy on the eyes. Steeped in history, UVA is also fortunate to be located in Charlottesville, Virginia—which is consistently ranked as one of the best places to live in America.

Located in Central Virginia just east of the Blue Ridge Mountains, Charlottesville offers stunning beauty,

extraordinary culture and an inexhaustible list of things to do. In the span of a single day, you can go hiking, dine at a five-star restaurant and catch a concert at one of the many performance venues downtown. Charlottesville brings together the best of many worlds, offering the livability and community found in smaller cities with the amenities and cultural attractions of a metropolis.



# Application Information

## Deadlines

Round One Deadline.....January 15, 2020

Round Two Deadline.....March 20, 2020

Round One Notification.....March 4, 2020

Round Two Notification.....Rolling

Deposit Deadline.....April 15, 2020

## Requirements

- ▶ **Resume or Curriculum Vitae**
- ▶ **Four Essays**
- ▶ **Two Letters of Recommendation**
- ▶ **Test Scores.** The Graduate Record Examination (GRE) aptitude test is required (please use code #0587). Students applying for the joint MPP/JD may submit the LSAT in place of the GRE. Students applying for the joint MPP/MBA may submit the GMAT in the place of the GRE. Test(s) must be taken within five years of application.
- ▶ **Unofficial Transcripts.** Should you gain acceptance to the MPP program, a required official transcript will be requested at that time.
- ▶ **\$75 Non-Refundable Application Fee.** For certain applicants (including AmeriCorps and Peace Corp alumni, U.S. veterans, and partner institutions), the Batten School application fee is waived. Please see the application for a full list of partnerships.

# Contact Information

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### EMAIL

BattenAdmissions@virginia.edu



### FACEBOOK

@UVABatten



### INSTAGRAM

@UVABatten



### TWITTER

@UVABatten



**“Batten is training its students to solve pressing policy problems both quantitatively and creatively. It’s exciting to learn these skills from experienced faculty members and alongside a cohort that is passionate about a wide-range of policy areas. Batten has already been incredibly formative for me personally and professionally, and I am eager to see what lies ahead for me and my peers.”**

**—ASHLEY BULTMAN, MPP '20**





# Design the Future

Social  
Entrepreneurship  
@UVA



UNIVERSITY  
of VIRGINIA