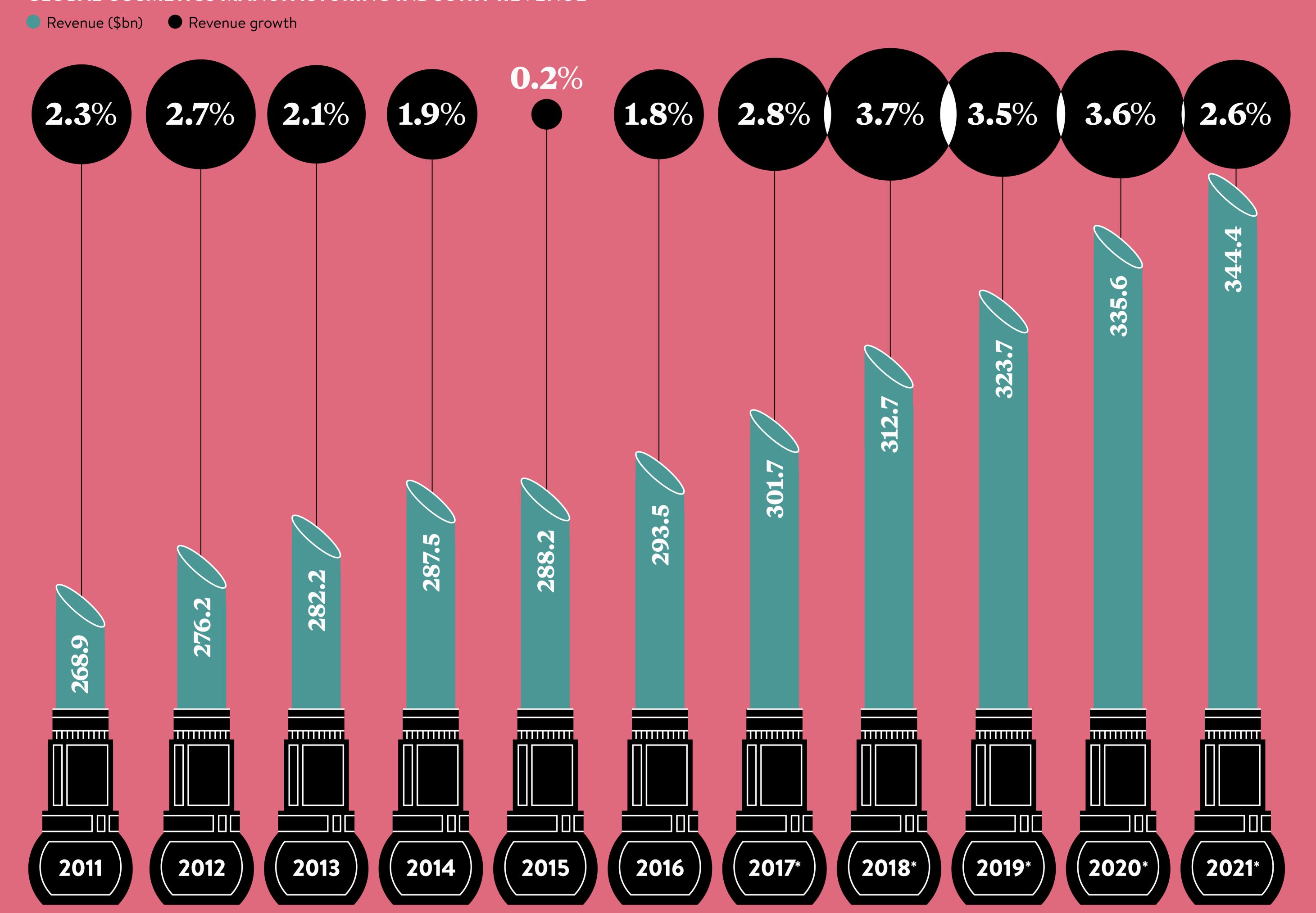
GLOBAL COSMETICS MARKET

GLOBAL COSMETICS MANUFACTURING INDUSTRY REVENUE



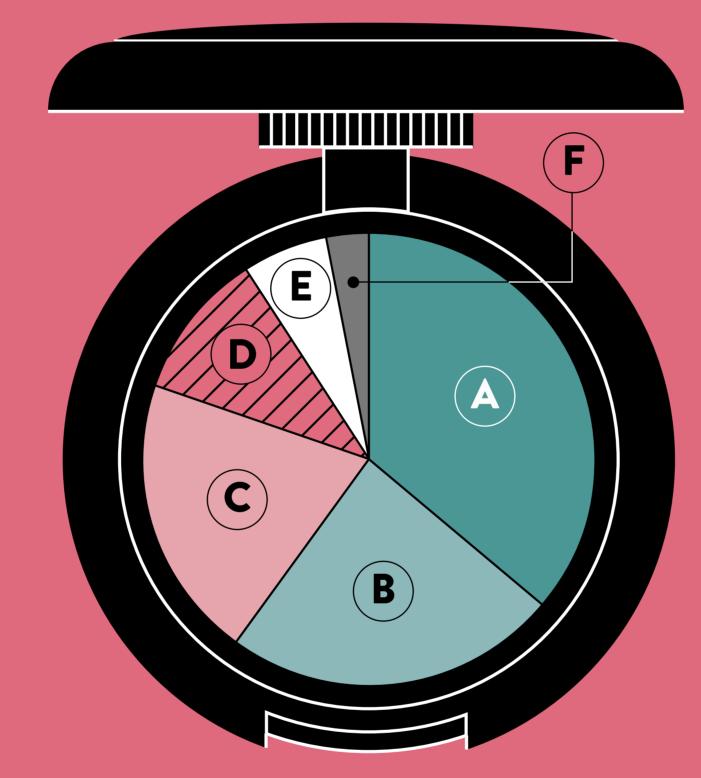
*Forecast Source: IBISWorld 2016

GLOBAL COSMETICS INDUSTRY BREAKDOWN BY TYPE

A Skincare 36.1% (D) Fragrances 12.2%

B Haircare 22.9% E Hygiene products 10.4%

GLOBAL COSMETICS INDUSTRY MARKET SHARE BY REGION

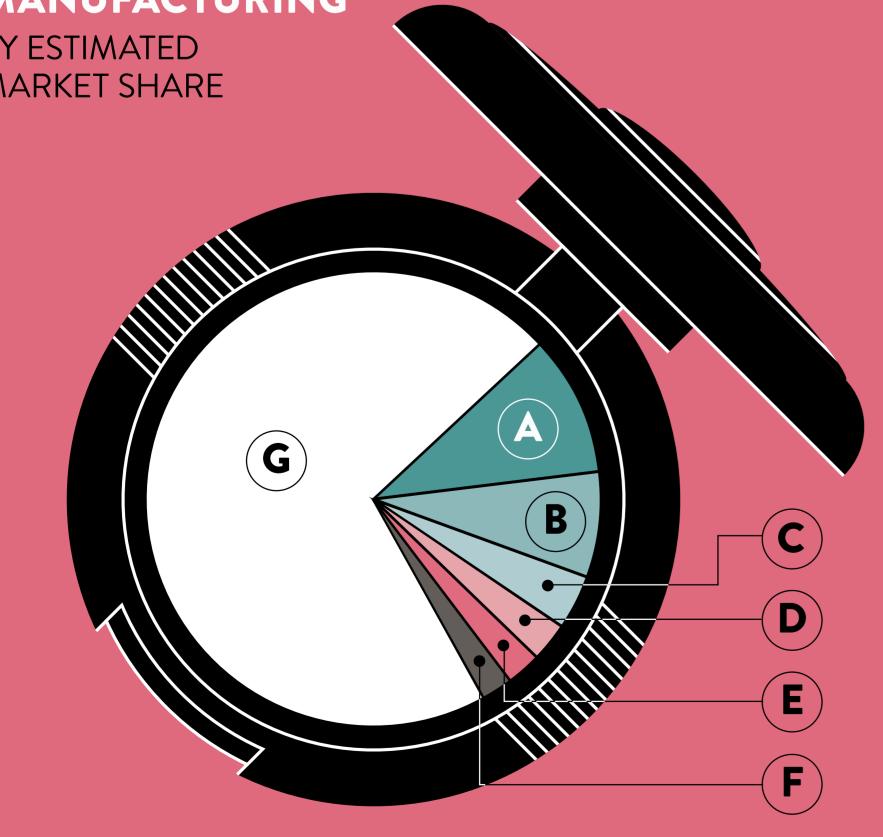




- **B** North America **E** Eastern Europe 6%
- C Make-up 17.3% F Oral cosmetics 1.1% 20% F Africa and the Middle East C Western Europe

Source: L'Oréal 2015

MAJOR PLAYERS IN COSMETICS MANUFACTURING BY ESTIMATED MARKET SHARE



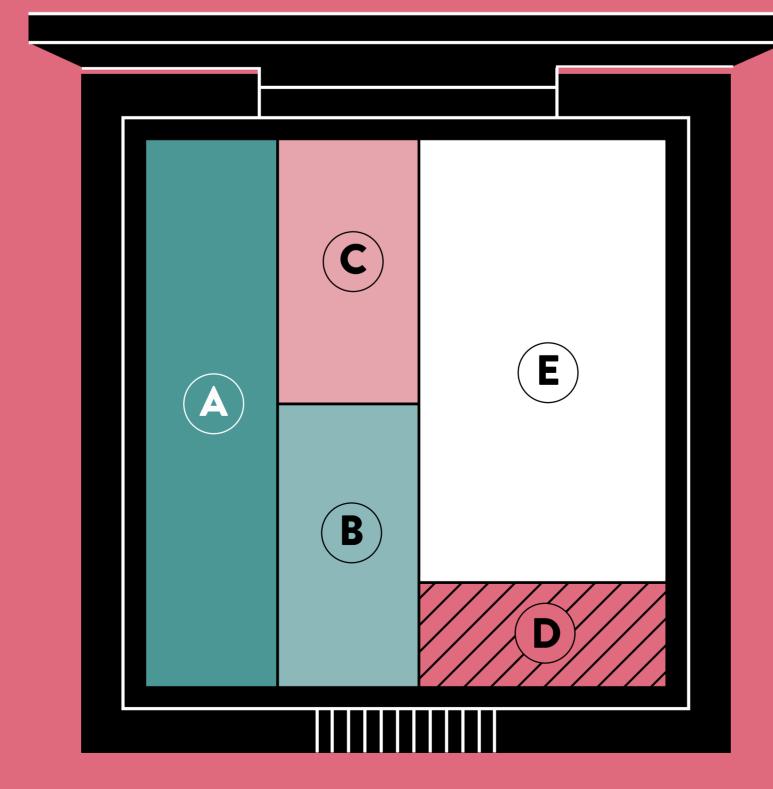


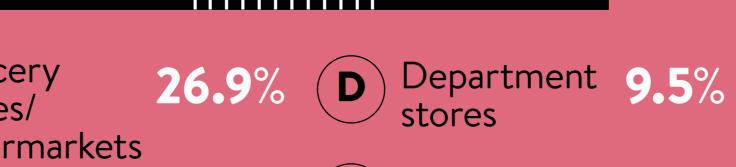
7.3% **F** Beiersdorf **2.1**%

D Shiseido

GLOBAL COSMETICS

BY CHANNEL





Source: IBISWorld 2016

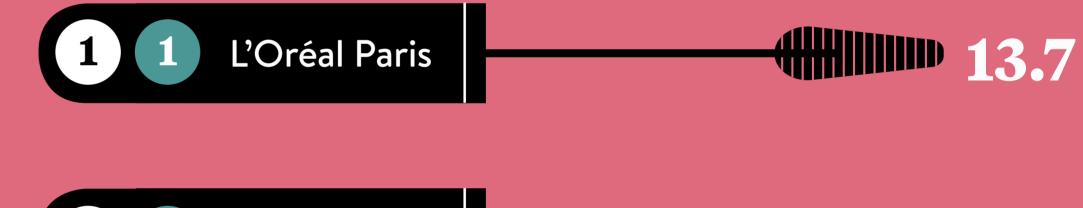
supermarkets **37.4**% B Specialty stores

C Pharmacies 12.8%

TOP 10 MOST VALUABLE COSMETICS BRANDS

BY BRAND VALUE AS DEFINED BY BRAND FINANCE

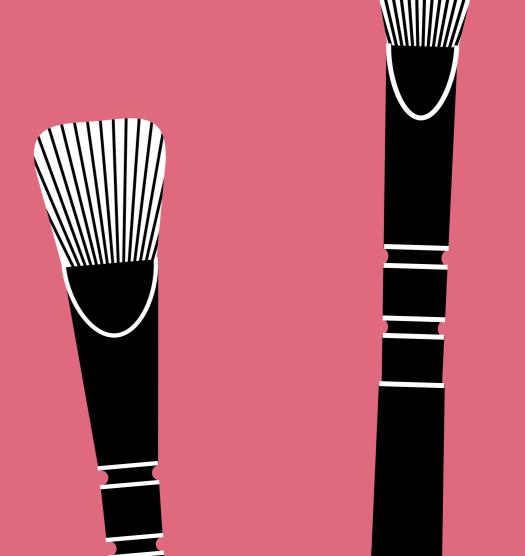
2016 rank 2015 rank — Brand value (\$bn)



- Gillette
- Nivea **###** 6.17
- Clinique
- Chanel
- 4.98 Neutrogena
- 4 4.82 Garnier
- **4.8** Pantene
- Estée Lauder 4.17
- **### 4.1** Dove

Source: Brand Finance 2016





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