SUPPLY CHAIN RESILIENCE

03 RESETTING WITH SUSTAINABILITY IN MIND
08 WHAT THE FUTURE WAREHOUSE LOOKS LIKE
14 QUESTIONS REMAIN OVER RESHORING

Discover the tools, best practices, and supply chain experts to support your journey

GAIN SUPPLY CHAIN RESILIENCE NOW: infor.com/resilience
Rethinking every aspect of your retail business?
You’re not alone.

COVID-19 has had a dramatic impact on all aspects of retail and related supply chain resilience to the max. In many ways, supply chains are the new retail, having a robust resilient and responsive supply chain has become business critical. This is challenging many retailers to rethink their strategy, but you’re not alone. With our world-class, collaborative supply chain proposition, we can help retailers of all sizes accelerate their omnichannel capability.

We’ve collaborated with experts from across the retail sector to create our latest white paper – Retail Resilience. Download your copy of it here via our CIO, Tony Mann, on 0131 204 5050.

SUPPLY CHAIN RESILIENCE

Resetting with sustainability in mind

The coronavirus pandemic has forced organisations to rethink their supply chains, so it is the perfect opportunity to start again and ensure sustainability is engrained at every stage.

Although the publication is curated through our extensive network of partners and supported by a range of trusted advisory partners, for an upcoming online, sustainable supply chain webinar, please see: 03 307 956 529 or email info@clipperteam.com.

In order to position ourselves as trusted partners and respected leaders in the industry, we have focused on topics that impact us all, including demand, financial, sustainability, technology, supply chain, and retail. To see the full list of key topics, please see the list below.

We hope you enjoy this publication and that you find it useful and insightful.

We are committed to rethinking supply chains and helping you set the standard. Whether you’re a retailer or a supplier, we’re here to help you navigate the challenges of today and tomorrow.

We look forward to working with you to reposition your supply chain in a way that is sustainable, resilient, and profitable.
Recognition grows for warehouse workers

The surge in commerce, driven by the coronavirus pandemic, has increased reliance on efficient supply chains, as warehouse and logistics workers are increasingly recognised for their role in ensuring minimal disruption.

Energy and innovation, at DSV, Faurecia, and co-director of the anything done, a team of online shoppers, and ensuring everyone’s fundamental needs are met. “It’s always been a concern in the past, but now it’s a crisis. It’s shocking, it’s shocking. It’s not the existing staff,”

But the majority of warehouse workers, such as those at Kentucky Fried Chicken, helped to keep the economy going, despite a slowdown in the industry. “The supply chain has been working throughout the pandemic,” says Robert Luty, founder of the UK Warehousing and Logistics Association. “It’s been working hard to ensure that things are running smoothly, and that customers are being served.”

The rise of automation in the sector is growing, but it’s still uncertain whether it will be the key to the future. “Some retailers are looking to automate their processes, but it’s not as simple as just buying robots,” says Dr Andrew Lahy, global head of research and insights at DSV. “There is still some work to be done to integrate automation into the supply chain.”

The supply chain has also been adapting to the changing landscape. “We’ve seen a rise in online orders, and an increase in delivery times,” says Morrisons, for big retailers to hire 100,000. “But we’ve also seen a decrease in demand for certain products, such as toilet paper and hand sanitiser.”

But with more than 70% of the population in the UK working in the supply chain, it’s clear that the industry is crucial to the country’s economy. “The supply chain is key to keeping the country going,” says Dr Lahy. “It’s always been a concern in the past, but now it’s a crisis. It’s shocking, it’s shocking. It’s not the existing staff.”
Liberating cash across the supply chain

As liquidity and cash-flow management become a greater problem for suppliers, early payment programmes by innovative fintech providers are providing a vital lifeline

In multi-chained markets, the covering sector is working in a rapidly changing market, where the demand for cash is increasing. This is particularly the case for small and medium-sized businesses, which are often not able to access credit or other forms of financing.

The concept of de-risking your supply chain is a crucial tool for businesses to manage their cash flow effectively. Early payment programmes by innovative fintech providers like Taulia can help suppliers access liquidity by providing early payments to companies that meet certain conditions.

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As liquidity and cash-flow management become a greater problem for suppliers, early payment programmes by innovative fintech providers are providing a vital lifeline.

Suppliers have complex flexibility to decide when and how they get paid, almost on a daily basis.


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For more information please visit taulia.com.
We are seeing new technologies like fully automatic very narrow aisle robotics being introduced, which can pick and put away full pallets without any human intervention.

There’s a climate change dimension too, as logistics has been a climate change success story for some years now. The industry is leading the way by focusing on sustainability and reducing its carbon footprint.

Yet sadly ours is the Cinderella story: millions of logistics buildings that are critical to the economy and society, yet not valued or prioritised enough. For too long, logistics buildings have been seen as a cost rather than an investment, leading to underinvestment and underestimation of their true value.

The pandemic has provided an opportunity for the logistics sector to demonstrate its value, resilience, and adaptability. By embracing new technologies and innovative strategies, logistics companies can help drive economic growth and sustainability.

Commercial feature

It’s time UK government prioritised logistics

To keep local economies strong, the needs of the logistics sector must not be overlooked as the UK plans to build much-needed new homes

The sector’s ability to deliver goods and services to the elderly or those who are shielding doesn’t just supply the latest gadgets, it also ensures that essential supplies reach those who need them. The delivery of medicines and other critical items is crucial, and the logistics sector is at the forefront of ensuring that these supplies reach their destinations quickly and sustainably.

The pandemic has allowed the logistics sector to showcase its incredible resilience, yet often overlooked.

For more information please visit raconteur.net/supply-chain-resilience
COVID-19 has disrupted almost every element of daily life around the world, and its impact on global supply chains has been unprecedented. With international travel halted, customer demand affected, and at least 51,000 companies around the world with tier-1 suppliers in China's worst-affected regions left high and dry, the ramifications have been severe. So, how are supply chains faring now, and how are organisations planning to build resilience for the future?

**Supply Chain Shock**

**Supply Chain Impact**

Global shipping and freight professionals on how they reacted to the pandemic:

- 90% Not resilient
- 4% Moderately resilient
- 6% Highly resilient

**Getting Back to Normal Takes Time**

Global shipping and freight professionals are positive for the future, but don’t expect a speedy recovery:

- 3% Not resilient
- 3% Partially resilient
- 94% Fully resilient

**Making Plans for a Stronger Future**

Supply chain leaders rate their resilience today and going forward:

- 55% Not resilient
- 22% Moderately resilient
- 23% Highly resilient

**How Supply Chain Leaders Are Building Resilience**

Top strategies global business leaders have chosen to ensure they can weather and adapt to future disruptions in supply chain and production:

- Increase number of distribution centers
- Rebuilding supply chains
- Backup production sites
- Reducing number of SKUs in product portfolio
- Regionalising supply chain
- Nearshoring and expanding supplier base
- Increase inventory of critical products
- Outsourcing of non-critical products

**Supply Chains Not As Adaptable As They Need To Be**

Global shipping and freight professionals on how they reacted to the pandemic:

- 14% Not resilient
- 3% Partially resilient
- 84% Fully resilient

**Why Being Prepared Really Pays**

The following is based on automotive companies — one of the most heavily exported manufacturing sectors — having opposite approaches to dual-siting production, holding inventory, and carrying more comprehensive insurance; numbers show the impact a 50-day supply chain disruption has on profit margins:

- Pre-shock margin: 13.8%
- Post-shock margin: 8.4%
- 57% Increased inventory

**Whose Supply Chains Have Weathered the Storm?**

COVID’s impact on supply chain and revenue across sectors worldwide, where one dot denotes ‘minor impact’ and five dots denote ‘severe impact’:

- Manufacturing: 25%
- Travel and transportation: 14%
- Retail: 1%
- Energy and resources: 1%
- High tech and telecommunications: 5%
- Healthcare and life sciences: 1%
- Non-profit: 5%
- Media and entertainment: 1%
- Universities and colleges: 25%
- Banking and financial services: 90%
- Public sector: 1%
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**How Severe Has COVID-19’s Impact Been?**

Global shipping and freight professionals on how their operations have been impacted by the pandemic:

- 1% Significantly affected
- 25% Moderately affected
- 59% Slightly affected
- 14% Somewhat affected
- 1% Not affected
- 1% Unsure

**Suppliers’ Shock**

- 90% of Fortune 1000 companies have tier-2 suppliers in the regions of China most impacted by the pandemic.
- Drop in global trade in Q1 2020, contracting for only the second time since the mid-1980s.
As online sales account for more and more of the retail market, last mile delivery has become an increasingly important touchpoint for businesses to differentiate themselves.

Reducing costly inbound queue times to customer service rep_text, many still making use of technology to enable the last mile delivery processes. As customers have ever-evolving expectations, retail organisations must remain ahead of the curve to ensure satisfaction.

Even as resources emerge from the COVID-19 pandemic, the lessons learned are crucial and a major part of that delivery.

RACONTEUR.NET

How resilience forms the strongest link in the digital supply chain

Recent times have brought the importance of supply chain resilience into even sharper focus.
Over the past couple of years because it is becoming more difficult to make engine parts.

The coronavirus pandemic has brought into question the merits of mass production for certain products: reshoring.

This idea of being closer to the point of consumption means you can quickly scale production down until demand picks up.
Transparency and ethical supply chains are now vital in managing disruption and mitigating reputational risk.

have been managing disruption and reputational risk through transparent supply chains for years. As the pandemic caused supply chains to be disrupted and impacting businesses, transparency in supply chains has allowed companies to manage and mitigate risk, as well as to communicate effectively with stakeholders.

For businesses to remain resilient and transparent, they must have a clear understanding of their supply chain and be able to respond quickly and effectively to any disruptions. This is especially true in the fashion industry, where supply chains are complex and often involve multiple tiers of manufacturers and distributors.

In an interview with Procurer & Supply, Morag Cuddeford-Jones, chief executive of the Sustainable Apparel Coalition and Higg, highlighted the importance of supply chain transparency and ethical practices.

Cuddeford-Jones noted that businesses must be prepared to take the necessary steps to manage disruption and effectively communicate with stakeholders. She emphasized the importance of transparency in supply chains, as well as the need for businesses to be prepared to pivot quickly in response to changes.

"We have to rethink the way our organisations operate, and where and how we source our goods and services," Cuddeford-Jones said. "We have to be able to pivot quickly in response to changes, and we need to be transparent about how we source our goods and services."
Disrupting the global energy transition

Contemporary fluctuations have temporarily slowed the growth of clean energy capacity, but reshoring could have a longer-term impact on global supply chains.

Duncan Jeffreys

The coronavirus pandemic has amplified the importance of building projects in a few sunny markets, as well as the drive for service and maintenance of regular operations and maintenance.

 reshoring has fundamentally disrupted the global supply chain market with all sorts of repercussions. “We’ve seen a significant upturn in clean energy adoption globally,” says Shashi Barla, principal analyst for GlobalData.

“Given the production has now returned to normal in China, the trend towards reshoring is expected to continue. We believe that the domestic clean energy sector will benefit from technology, onshore and offshore, at a key component used in solar power plants.”

In May 2020, the International Energy Agency (IEA) forecasts the amount of renewable energy capacity added each year, according to International Energy Agency 2020. The IEA also predicts that renewable energy practice.

“reshoring and local manufacturing are designed to shore up struggling economies. The coronavirus pandemic has disrupted supply chains, caused by surges in demand for electric vehicles is logistical,” he says. Whereas: “Reshoring and local manufacturing has a hybrid framework for the supply chain and manufacturability, but it also increases the risk of increased construction and, as a result, creates a larger carbon footprint.”

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Does your supply chain need a JumpStart?

Fast and efficient scenario planning. Fast and efficient decision making.

Speed-up your decision making and growth through a clear and concise plan of action.

Whatever size your business, avoiding complexity and accelerating processes and procedures will help drive positive strategic change.

Our JumpStart service will help you build on your strengths while identifying and mitigating any challenges, so that you can deliver a comprehensive roadmap for more accurate decision making.

Contact Olivehorse to find out more.

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