COVID-19 has made the risks of complex, international supply chains impossible to ignore. While some supply chain professionals are considering the benefits of reshoring, others are diversifying suppliers and embracing multi-sourcing strategies to boost resilience. However, with more suppliers comes a greater need for transparency and due diligence, something which can be extremely difficult to accomplish throughout a global chain

DIVERSIFYING SUPPLIERS HAS BECOME A PRIORITY

Percentage of manufacturing executives on supply chain risk mitigation strategies their companies are currently implementing or planning to implement over the next year

Foley & Lardner LLP 2020

Increasing use of

> Exploring options acquisitions or joint

> Relying on **-**─30%− geographies to reduce exposure to disruptions in any one region

Multi-sourcing products to reduce **→** 39% reliance on any one supplier

Strengthening relationships **←42%** and increasing transparency

RESILIENCE TOP OF THE SUPPLY CHAIN AGENDA

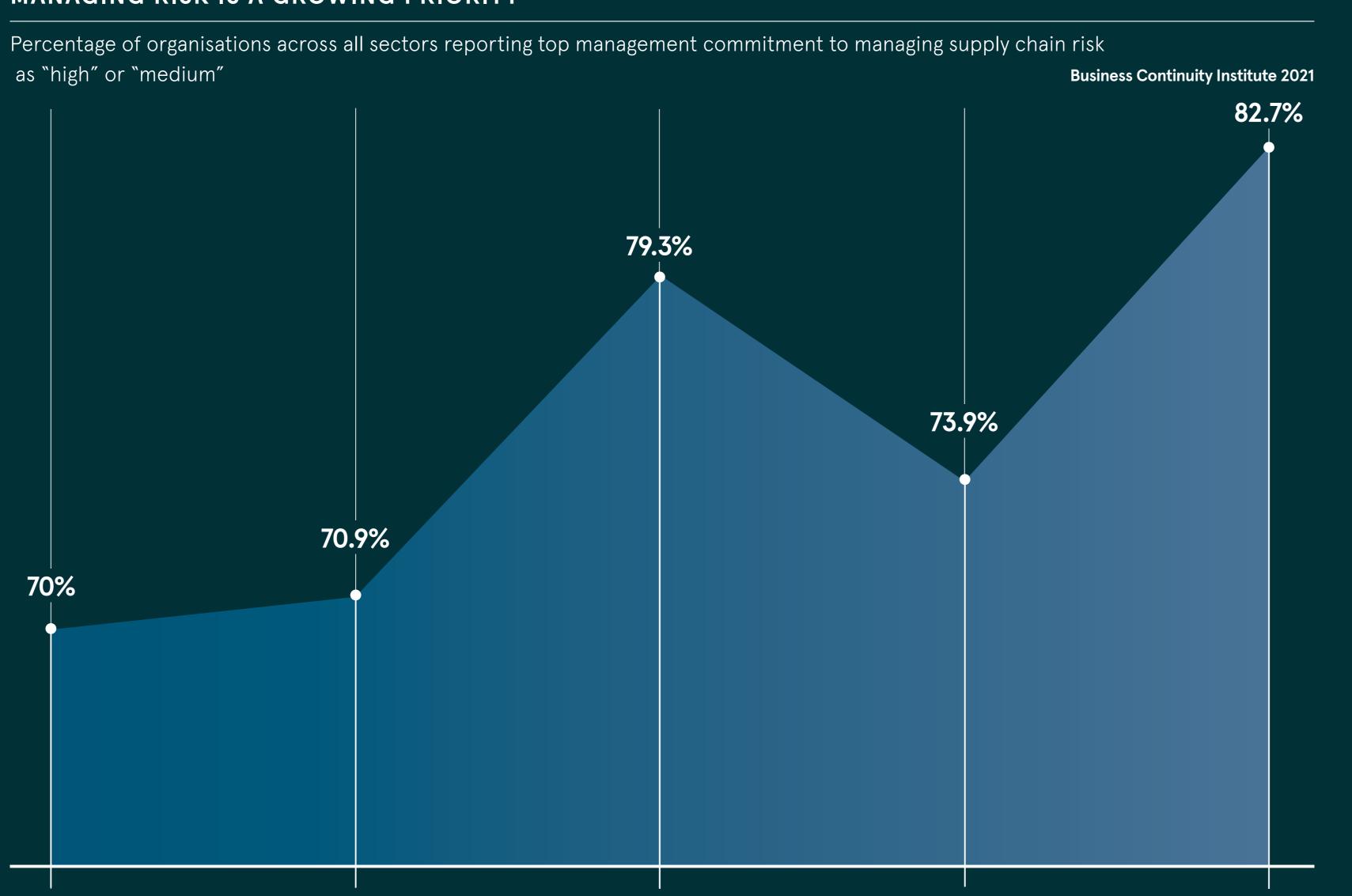
Percentage of logistics industry professionals who

	Agility and Transport Intelligence 202
4.4%	Near/re-shore operations
5.3%	Sourcing for certainty/security rather than efficiency
5.3%	Dual/multi-shoring of suppliers
5.8%	Real-time visibility
6.0%	Improve labour skillset
8.1%	Right-size workforce
13.7%	Diversify supplier base
15.1%	Ensure financial viability
16.2%	Invest in technology/ automate operations

Business continuity planning

20.2%

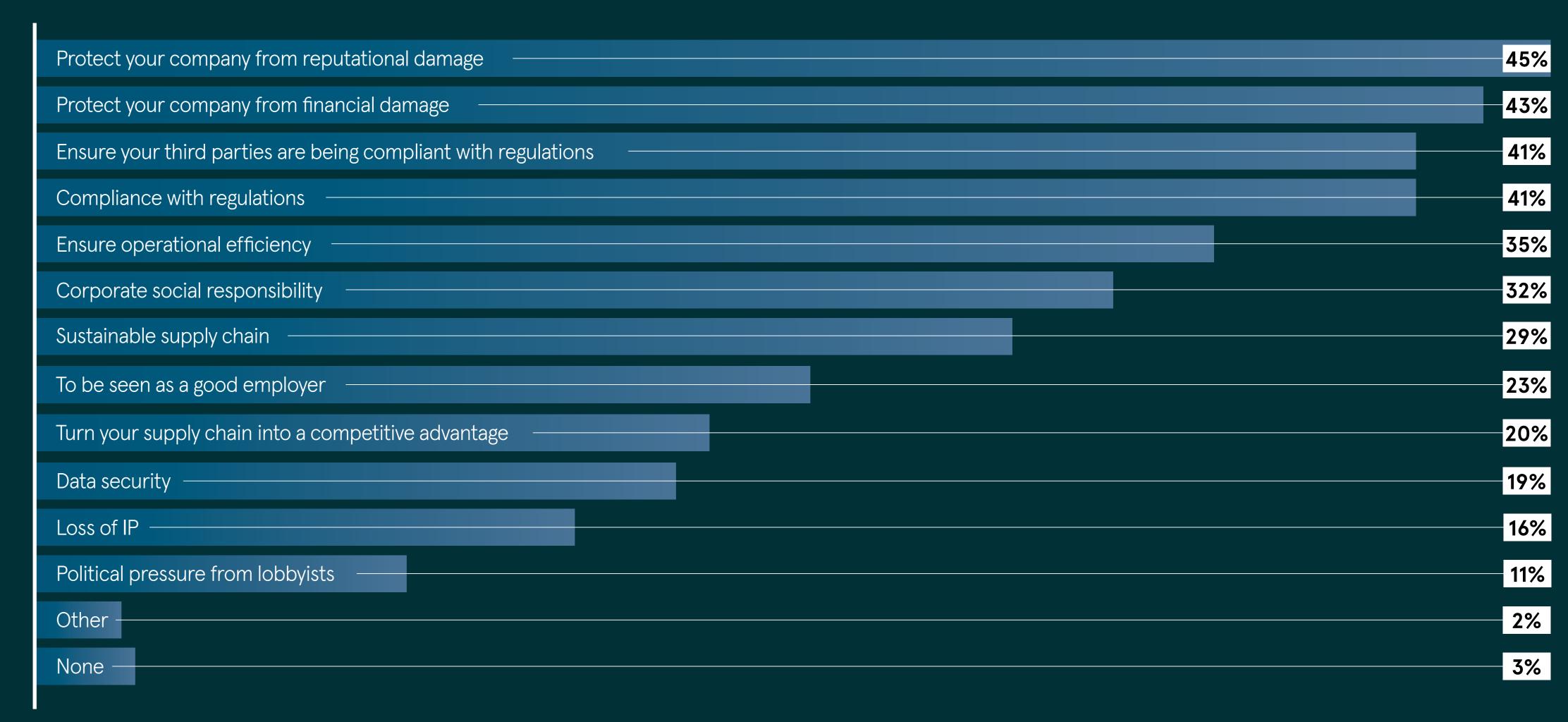
MANAGING RISK IS A GROWING PRIORITY



2018

WHY DUE DILIGENCE MATTERS

Percentage of global third-party relationship, risk management and compliance professionals who say they consider the following as particularly important reasons to conduct due diligence on third parties Refinitiv 2021



LIKELIHOOD OF REPORTING BREACHES IS STILL TOO LOW

2017

2016

Percentage of global third-party relationship, risk management and compliance professionals who would do the following if they came across a third party that breached regulations

2019

2020

Refinitiv 2021

